

Report of the Director of Finance to the meeting of Executive to be held on 18 February 2020 and Council to be held on 20 February 2020

BA

Subject:

The Council's Revenue Estimates for 2020/21

Summary Statement:

The report provides Members with details of the Council's Revenue Estimates for 2020/21.

Chris Chapman
Director of Finance

Portfolio:

Leader

Report Contact:

Chris Chapman
Phone: (01274) 433656
E-mail: chris.chapman@bradford.gov.uk

Overview & Scrutiny Area:

Corporate

THE COUNCIL'S REVENUE ESTIMATES FOR 2020/21

1. PURPOSE

- 1.1 This report proposes the estimates of net revenue expenditure be recommended to Council for approval as the Council's balanced revenue budget for 2020/21.
- 1.2 The revenue estimates are part of the overall budget proposal for the Council which includes:
 - the recommended Capital Investment Plan (Document BC)
 - the allocation of the Schools Budget 2020/21 (Document BB).
 - Section 151 Officer's Assessment of the proposed budgets (Document AZ)
- 1.3 This report is submitted to enable the Executive to make recommendations to Budget Council on the setting of the 2020/21 budget and the Council Tax for 2020/21, as required by Part 3C of the Council's Constitution.

2. PROPOSED REVENUE BUDGET 2020/21

- 2.1 The balanced 2020/21 revenue budget is predicated on total available general resources (Council Tax income, Business Rates income, general government grant and use of reserves) of £377.580m in 2020/21.
- 2.2 The total expenditure takes account of changes to the underlying (base) level of expenditure at the start of the year arising from:
 - Recurring budget pressures and investment proposals totalling £8.559m in 2020/21 (Appendix B)
 - Non-recurring budget pressures and investment proposals totalling £7.298m in 2020/21 (Appendix C)
 - New proposals amounting to a reduction in the budget of £0.330m in 2020/21 (Appendix D)
 - The net effect of previous years' policy decisions, including decisions made by Budget Council in February 2019 in respect of 2020/21 which amounted to a net reduction in the budget for 2020/21 of £14.556m (Appendix E). Appendix F set out amendments to the February 2019 decisions.
 - Provision for pay increases of 2% for 2020/21.
 - Provision for price increases of 2.0% with additional amounts for National Living Wage Increases.
 - The impact on the Council's funding arising from 2020/21 Local Government Settlement (The settlement is still provisional and unconfirmed)
 - Council's decisions about changes to Council Tax, with an increase of 1.99% plus a further 2% Adult Social Care Precept, a total of 3.99%
 - Additional expenditure to deal with recurrent Service pressures
 - One-off and transitional investment in other services
 - Public Health Grant real term increases and estimates on other specific grants not yet announced
 - Service and non Service savings
- 2.3 Key changes since the publication of the Proposed Financial Plan updated 2020/21 (approved by Executive 2 January 2020) are:

- One off net reduction in funding as a result of the data changes and clarity of funding distribution mechanisms within the provisional local government financial settlement of £0.073m. (Budget Update Report 4 February Executive).
- A saving in Pension Contribution costs of £0.8m following the recent actuarial revaluation.
- Potential additional funding from a newly constituted West Yorkshire Business Rates Pool, still to be confirmed of £0.8m
- A small increase in Business Rate income

2.4 The summary position is shown at Appendix A, with further detail contained in Appendices B to G.

- Recurring pressures and investment proposals (Appendix B)
- Non recurring pressures and investment proposals (Appendix C)
- New budget proposals (Appendix D)
- Schedule of 2020/21 agreed savings previously consulted upon (for reference only) (Appendix E)
- Schedule of proposed amendments to previous budget decisions (Appendix F)
- Proposed Use of reserves statement (Appendix G).

3. COUNCIL TAX IMPLICATIONS

3.1 In setting the Council Tax for 2020/21, Council will have regard to the Council Tax base approved by the Executive on 7 January 2020. The Council will also wish to note the precepts of the parish and town councils.

4. MATTERS RELATING TO 2020/21 FINANCIAL POSITION

4.1 The 2019/20 financial position is contingent upon the 2019/20 audited out-turn. The Executive is therefore asked to give the s151 Officer authority to secure the best position for the Council in respect of 2020/21 in preparing the Final Accounts for 2019/20.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

5.1 The uncertainties regarding the funding that will be available to the Council are considered within the Section 151 Officer's Report (Document AZ). Existing governance arrangements around the Councils financial monitoring will continue.

6. LEGAL APPRAISAL

6.1 It is necessary to ensure that Executive have comprehensive information when considering the recommendations to make to Council on the budget for 2020/21 at their meeting on 20 February 2020. It is a legal requirement that Members have regard to all relevant information. The information in this report and any updated information produced to Executive on 18 February 2020 following their consideration on 4 February 2020 of the feedback received to date from the on-going consultation processes and their consideration of equality issues are considered important in this context. It will also be necessary to consider any further information produced subsequent to the 18 February 2020 Executive meeting.

7. OTHER IMPLICATIONS

7.1 EQUALITY & DIVERSITY

7.1.1 The equality implications of the new budget proposals and the proposed amendments to previous budget decisions were highlighted in the separate report presented to the meeting of Executive on 4 February 2020 (Document AQ). The equality implications of the 2020/21 proposals previously approved by Budget Council in February 2019 were fully considered by Council at that time.

7.1.2 Equality impact assessments are undertaken on all budget proposals. Where impacts are identified on particular protected characteristic groups, the assessments are published, consulted on and then further updated reflecting on any feedback received. These assessments for the 2020/21 proposals are accessible via this link:

<https://www.bradford.gov.uk/your-council/council-budgets-and-spending/equality-impact-assessments/>

Elected Members should consider the Equality Impact Assessments in full. The consultation provides the opportunity for the Council to better understand:

- The consequences for individuals with protected characteristics affected by changes, particularly related to proposals relating to social care;
- Any cumulative impact on groups with protected characteristics.

7.2 SUSTAINABILITY IMPLICATIONS

7.2.1 There are no direct sustainability implications resulting from this report.

7.3 GREENHOUSE GAS EMISSIONS IMPACTS

7.3.1 There are no direct greenhouse gas emissions implications resulting from this report.

7.4 COMMUNITY SAFETY IMPLICATIONS

7.4.1 There are no direct Community safety implications of new budget proposals.

7.5 HUMAN RIGHTS ACT

7.5.1 Any human rights implications resulting from this report are referred to in the Equality Impact Assessments.

7.6 TRADE UNION

7.6.1 The feedback from the consultation programme on the Council's new budget proposals and the proposed amendments to previous budget decisions were detailed in a separate report presented to the meeting of Executive on 4 February 2020 (Document AR). The consultation feedback on the proposals previously approved by Budget Council in February 2019 was fully considered by Council at that time.

7.7 WARD IMPLICATIONS

- 7.7.1 In general terms, where proposed cuts affect services to the public, the impact will typically be felt across all wards. Some proposals will have a more direct local impact on individual organisations and/or communities.

7.8 IMPLICATIONS FOR CORPORATE PARENTING

- 7.8.1 Any implications for corporate parenting are addressed in the detailed budget proposals

7.9 ISSUES ARISING FROM PRIVACY IMPACT ASSESSMENT

None.

8. RECOMMENDATIONS TO COUNCIL

Executive is asked to approve the following recommendations to Council:

8.1 REVENUE ESTIMATES 2020/21

- (a) That the Base Revenue Forecast of £377.580m for 2020/21 be approved as set out in this report.
- (b) That the recurring pressures and investment proposals of £8.559m in 2020/21 be approved.
- (c) That the non-recurring pressures and investment proposals of £7.298m in 2020/21 be approved.
- (d) That the additional service savings and additional income of £0.330m in 2020/21 be approved.
- (e) That the prior agreed savings be noted and the amendment to previous budget decisions totalling £3.030m in 2020/21 be approved.
- (f) That it be noted that within the revenue budget there is a net use of £0.269m in revenue reserves in 2020/21.
- (g) That the service savings proposals for 2020/21 be approved, requiring the Chief Executive, Strategic Directors and Directors to take necessary action during 2019/20 to ensure those savings are fully achievable for 2020/21.
- (h) That the comments of Director of Finance set out in Executive Document AZ on the robustness of the estimates and the adequacy of reserves taking account of the recommendations made at 8.1(a) to (g) above be noted.

8.2 PROPOSED COUNCIL TAX 2020/21

- 8.2.1 That it be noted that the projected council tax base and expenditure forecasts outlined in this report together with the 2020/21 resources and the budget variations

approved at 8.1(b) and 8.1(c) above produce a proposed Band D council tax of £1,427.86 for 2020/21.

8.3 PAYMENT DATES FOR COUNCIL TAX AND NATIONAL NON-DOMESTIC RATES

8.3.1 That the first instalment date for payment of National Non-Domestic Rates and Council Tax shall be specified by the s151 Officer.

8.4 DELEGATION TO OFFICERS

8.4.1 That for the avoidance of doubt and without prejudice to any of the powers contained in Article 14 of Part 2 of the Council's Constitution on the Function of Officers, the s151 Officer shall have full delegated powers to act on behalf of the Council on all matters relating to the Council Tax, Non-Domestic Rates and Accounts Receivable Debtors including (without prejudice to the generality of the delegation) entry into any business rate pilot, assessments, determinations, recovery, enforcement and, in accordance with the statutory scheme, full delegated powers to act on behalf of the Council with regard to all aspects of the granting of Discretionary and Hardship Rate Relief to qualifying ratepayers.

8.5 PREPARATION OF ACCOUNTS

- (a) That in preparing the Final Accounts for 2019/20, the s151 Officer be empowered to take appropriate steps to secure the best advantage for the Council's financial position.
- (b) That the s151 Officer be empowered to deal with items which involve the transfer of net spending between the financial years 2019/20 and 2020/21 in a manner which secures the best advantage for the Council's financial position.
- (c) That the s151 Officer report any action taken in pursuance of 8.5(a) and 8.5 (b) above when reporting on the Final Accounts for 2019/20.

8.6 COUNCIL TAX REQUIREMENT 2020/21

- (a) That the council tax base figures for 2020/21 calculated by the Council at its meeting on 7 January 2020 in respect of the whole of the Council's area and individual parish and town council areas be noted.
- (b) That the only special items for 2020/21 under Section 35 of the Local Government Finance Act 1992 are local parish and town council precepts and no expenses are to be treated as special expenses under Section 35(1) (b) of that Act.
- (c) That the Council Tax Requirement, excluding parish and town council precepts, be calculated as follows:

That the Council Tax Requirement, excluding parish and town council precepts, be calculated as follows:

Gross expenditure	£1,141,089,778
Income	£932,434,200
Council Tax requirement	£208,655,578
Council tax base	144,350
Basic amount of council tax	£1,445.48
Adjustment in respect of parish and town council precepts	£ 17.62
Basic amount excluding parish and town councils	£1,427.86

(d) That the precepts of parish and town councils are noted and the resulting basic council tax amounts for particular areas of the Council be calculated as follows:

<u>Parish or Town Council Area</u>	<u>Local Precept</u> £	<u>Council Tax Base</u>	<u>Parish/Town Council Tax</u> £	<u>Whole Area Council Tax</u> £	<u>Basic Council Tax Amount</u> £
Addingham	99,800	1,772	56.32	1,427.86	1,484.18
Baildon	307,500	6,297	48.83	1,427.86	1,476.69
Bingley	173,158	8,602	20.13	1,427.86	1,447.99
Burley	248,550	3,031	82.00	1,427.86	1,509.86
Clayton	73,105	2,442	29.94	1,427.86	1,457.80
Cullingworth	37,801	1,269	29.79	1,427.86	1,457.65
Denholme	49,140	1,170	42.00	1,427.86	1,469.86
Harden	37,035	823	45.00	1,427.86	1,472.86
Haworth, Crossroads and Stanbury	106,129	2,358	45.01	1,427.86	1,472.87
Ilkley	325,750	7,239	45.00	1,427.86	1,472.86
Keighley	528,963	15,230	34.73	1,427.86	1,462.59
Menston	118,422	2,193	54.00	1,427.86	1,481.86
Oxenhope	35,910	1,026	35.00	1,427.86	1,462.86
Sandy Lane	16,092	894	18.00	1,427.86	1,445.86
Shipley	133,900	4,462	30.01	1,427.86	1,457.87
Silsden	87,166	3,013	28.93	1,427.86	1,456.79
Steeton with Eastburn	73,349	1,789	41.00	1,427.86	1,468.86
Wilsden	63,000	1,762	35.75	1,427.86	1,463.61
Wrose	29,308	2,171	13.50	1,427.86	1,441.36
Total of all local precepts	2,544,078	67,543			

- (e) That the council tax amounts for dwellings in different valuation bands in respect of the Council's budget requirement, taking into account parish and town council precepts applicable to only part of the Council's area, be calculated as follows,

	Council Tax Amount for Each Valuation Band							
	<u>Band A</u> £	<u>Band B</u> £	<u>Band C</u> £	<u>Band D</u> £	<u>Band E</u> £	<u>Band F</u> £	<u>Band G</u> £	<u>Band H</u> £
All parts of the Council's area other than those below	951.91	1,110.56	1,269.21	1,427.86	1,745.16	2,062.46	2,379.77	2,855.72
The parish and town council areas of:								
Addingham	989.45	1,154.36	1,319.27	1,484.18	1,814.00	2,143.82	2,473.63	2,968.36
Baildon	984.46	1,148.54	1,312.61	1,476.69	1,804.84	2,133.00	2,461.15	2,953.38
Bingley	965.33	1,126.21	1,287.10	1,447.99	1,769.77	2,091.54	2,413.32	2,895.98
Burley	1,006.57	1,174.34	1,342.10	1,509.86	1,845.38	2,180.91	2,516.43	3,019.72
Clayton	971.87	1,133.84	1,295.82	1,457.80	1,781.76	2,105.71	2,429.67	2,915.60
Cullingworth	971.77	1,133.73	1,295.69	1,457.65	1,781.57	2,105.49	2,429.42	2,915.30
Denholme	979.91	1,143.22	1,306.54	1,469.86	1,796.50	2,123.13	2,449.77	2,939.72
Harden	981.91	1,145.56	1,309.21	1,472.86	1,800.16	2,127.46	2,454.77	2,945.72
Haworth, Crossroads and Stanbury	981.91	1,145.57	1,309.22	1,472.87	1,800.17	2,127.48	2,454.78	2,945.74
Ilkley	981.91	1,145.56	1,309.21	1,472.86	1,800.16	2,127.46	2,454.77	2,945.72
Keighley	975.06	1,137.57	1,300.08	1,462.59	1,787.61	2,112.63	2,437.65	2,925.18
Menston	987.91	1,152.56	1,317.21	1,481.86	1,811.16	2,140.46	2,469.77	2,963.72
Oxenhope	975.24	1,137.78	1,300.32	1,462.86	1,787.94	2,113.02	2,438.10	2,925.72
Sandy Lane	963.91	1,124.56	1,285.21	1,445.86	1,767.16	2,088.46	2,409.77	2,891.72
Shipley	971.91	1,133.90	1,295.88	1,457.87	1,781.84	2,105.81	2,429.78	2,915.74
Silsden	971.19	1,133.06	1,294.92	1,456.79	1,780.52	2,104.25	2,427.98	2,913.58
Steeton with Eastburn	979.24	1,142.45	1,305.65	1,468.86	1,795.27	2,121.69	2,448.10	2,937.72
Wilsden	975.74	1,138.36	1,300.99	1,463.61	1,788.86	2,114.10	2,439.35	2,927.22
*Wrose	960.91	1,121.06	1,281.21	1,441.36	1,761.66	2,081.96	2,402.27	2,882.72

- (f) That it be noted that for the year 2020-21 the Police and Crime Commissioner and West Yorkshire Fire and Rescue Authority (WYFRA) have indicated the following precepts (*provisional to be confirmed).

<u>Precept Amount</u> £	<u>Council Tax Amount for Each Valuation Band</u>							
	<u>Band A</u> £	<u>Band B</u> £	<u>Band C</u> £	<u>Band D</u> £	<u>Band E</u> £	<u>Band F</u> £	<u>Band G</u> £	<u>Band H</u> £
<u>West Yorkshire Fire and Rescue Authority</u>								
*9,509,800	43.92	51.24	58.56	65.88	80.51	95.15	106.79	131.76
<u>Police and Crime Commissioner for West Yorkshire</u>								
*28,333,000	130.85	152.66	174.47	196.28	239.90	283.52	327.13	392.56

- (g) That having calculated the aggregate in each case of the amounts at (e) and (f) above, the Council set the following amounts of council tax for 2020-21 in each of the categories of dwellings shown below:

	<u>Band A</u> £	<u>Band B</u> £	<u>Band C</u> £	<u>Band D</u> £	<u>Band E</u> £	<u>Band F</u> £	<u>Band G</u> £	<u>Band H</u> £
All parts of the Council's area other than those below	1,126.68	1,314.46	1,502.24	1,690.02	2,065.57	2,441.13	2,813.69	3,380.04
The parish and town council areas of:								
Addingham	1,164.22	1,358.26	1,552.30	1,746.34	2,134.41	2,522.49	2,907.55	3,492.68
Baildon	1,159.23	1,352.44	1,545.64	1,738.85	2,125.25	2,511.67	2,895.07	3,477.70
Bingley	1,140.10	1,330.11	1,520.13	1,710.15	2,090.18	2,470.21	2,847.24	3,420.30
Burley	1,181.34	1,378.24	1,575.13	1,772.02	2,165.79	2,559.58	2,950.35	3,544.04
Clayton	1,146.64	1,337.74	1,528.85	1,719.96	2,102.17	2,484.38	2,863.59	3,439.92
Cullingworth	1,146.54	1,337.63	1,528.72	1,719.81	2,101.98	2,484.16	2,863.34	3,439.62
Denholme	1,154.68	1,347.12	1,539.57	1,732.02	2,116.91	2,501.80	2,883.69	3,464.04
Harden	1,156.68	1,349.46	1,542.24	1,735.02	2,120.57	2,506.13	2,888.69	3,470.04
Haworth, Crossroads and Stanbury	1,156.68	1,349.47	1,542.25	1,735.03	2,120.58	2,506.15	2,888.70	3,470.06
Ilkley	1,156.68	1,349.46	1,542.24	1,735.02	2,120.57	2,506.13	2,888.69	3,470.04
Keighley	1,149.83	1,341.47	1,533.11	1,724.75	2,108.02	2,491.30	2,871.57	3,449.50
Menston	1,162.68	1,356.46	1,550.24	1,744.02	2,131.57	2,519.13	2,903.69	3,488.04
Oxenhope	1,150.01	1,341.68	1,533.35	1,725.02	2,108.35	2,491.69	2,872.02	3,450.04
Sandy Lane	1,138.68	1,328.46	1,518.24	1,708.02	2,087.57	2,467.13	2,843.69	3,416.04
Shipley	1,146.68	1,337.80	1,528.91	1,720.03	2,102.25	2,484.48	2,863.70	3,440.06
Silsden	1,145.96	1,336.96	1,527.95	1,718.95	2,100.93	2,482.92	2,861.90	3,437.90
Steeton with Eastburn	1,154.01	1,346.35	1,538.68	1,731.02	2,115.68	2,500.36	2,882.02	3,462.04
Wilsden	1,150.51	1,342.26	1,534.02	1,725.77	2,109.27	2,492.77	2,873.27	3,451.54
Wrose	1,135.68	1,324.96	1,514.24	1,703.52	2,082.07	2,460.63	2,836.19	3,407.04

- (h) That Council notes the movement in Band D equivalent charges for 2020-21 over 2019-20 as set out in the table below.

	Council Tax 2020-21 Band D Equivalent	Council Tax 2019-20 Band D Equivalent	Percentage change 2020- 21 on 2019-20
Bradford Metropolitan District Council	1,427.86	1,373.07	3.99%
West Yorkshire Fire and Rescue Authority	*65.88	64.59	1.99%
West Yorkshire Police Authority	*196.28	186.95	4.99%
Local (Parish Council) Precepts:			
Addingham	56.32	56.85	-0.9%
Baildon	48.83	45.00	8.5%
Bingley	20.13	20.00	0.6%
Burley	82.00	67.53	21.4%
Clayton	29.94	25.12	19.2%
Cullingworth	29.79	24.92	19.5%
Denholme	42.00	33.62	24.9%
Harden	45.00	35.00	28.6%
Haworth etc	45.01	37.07	21.4%
Ilkley	45.00	46.60	-3.4%
Keighley	34.73	33.72	3.0%
Menston	54.00	54.00	0.0%
Oxenhope	35.00	30.00	16.7%
Sandy Lane	18.00	18.00	0.0%
Shipley	30.01	-	-
Silsden	28.93	26.10	10.8%
Steeton/ Eastburn	41.00	33.70	21.7%
Wilsden	35.75	30.66	16.6%
Wrose	13.50	8.50	58.8%

9. BACKGROUND DOCUMENTS

Executive reports

- 18th February 2020: 2020/21 Budget Proposals and Forecast Reserves – s151 Officer Assessment
- 4th February 2020: Budget Update Report
- 4th February 2020: Consultation Feedback and Equality Assessment on New Proposals in the 2020/21 Council Budget.
- 7th January: Calculation of Bradford's Council Tax Base and Business Rates Base for 2020/21
- 2nd January 2020: Proposed Financial plan updated to 2020/21
- Proposed Financial Plan updated 2019/20 – 2020/21 - Executive Report 4 December 2018 (Doc Z)

10 APPENDICES

- 10.1 Appendix A: Council Cumulative Budget 2020/21
- 10.2 Appendix B: Recurring pressures and investment proposals
- 10.3 Appendix C: Non-recurring pressures and investment proposals
- 10.4 Appendix D: New Proposals that were subject to consultation
- 10.5 Appendix E: Schedule of 2020/21 agreed savings previously consulted upon (for reference only)
- 10.6 Appendix F: Schedule of proposed amendments to previous budget decisions
- 10.7 Appendix G: Proposed Use of Reserves statement

COUNCIL CUMULATIVE BUDGET 2020/21

	2020/21 Budget £'000
NET EXPENDITURE	
2019/20 Base Budget	359,911
Reversal of non recurring investment	(6,267)
Recurring pressures (Appendix B)	8,559
Sub total	362,203
FUNDING CHANGES	(8,035)
INFLATION	9,976
Base Net Expenditure Requirement	364,144
Demographic pressures in Adults	1,600
Children's demographic pressure	13,625
One off investments/pressures (Appendix C)	7,298
Capital financing and central budget adjustments	2,309
2019/20 Budget decisions (Appendix E)	(14,556)
Amended prior Budget decisions (Appendix F)	(3,030)
New Budget proposals for consultation 2020/21 and 2021/22 (Appendix D)	(330)
Reverse MRP overprovision from previous years	6,520
Net Expenditure Requirement	377,580
RESOURCES	
Localised Business Rates	(66,352)
Collection Fund surplus	(980)
Top Up Business Rate Grant	(69,259)
Revenue Support Grant	(34,608)
Use of Reserves (Appendix G)	(269)
Council Tax	(206,112)
Total Resources	377,580
Budget (surplus)/shortfall	0
Memorandum	
Council Tax base	144,350
Council Tax Band D	£1,427.86

Recurring pressures and investment proposals (impact is shown on an incremental basis)

Ref.	Description of proposal	2020-21 Impact £'000	2021-22 Impact £'000	2022-23 Impact £'000
	Better Health Better Lives			
CRP7.1	Additional investment for Children's social care	2,000	0	0
HRP7.1	Public Health - children and young people best start in life and supporting the journey to improvement and success	2,238	0	0
HRP7.2	Public Health – investment in mental health initiatives	555	0	0
HRP7.3	Public Health - Community Capacity for Health and Well Being through working with the Voluntary and Community Sector	500	0	0
HRP7.4	Public Health –Obesity Children's and Adults new investment to support the Living Well Initiative	700	0	0
HRP7.5	Public Health - development of enhanced offer in Libraries focussed on: <ul style="list-style-type: none"> • Tackling poverty • Social isolation • Back into employment • School readiness 	700	0	0
	Total Better Health Better Lives	6,693	0	0
	Better Skills More Jobs & a Growing Economy			
PRP7.1	Leeds City Region commitments previously paid via business rate pool	500	0	0
	Total Better Skills More Jobs & a Growing Economy	500	0	0
	Safe Clean and Active Communities			
PRP7.1	Increased costs associated with waste disposal contract	540	560	580
PRP7.2	Increased costs for waste services due to demographic growth	200	125	200
PRP7.3	Increased recycling and green waste disposal costs*	238	0	0
PRP7.4	Investment for Building Control to meet statutory function*	268	0	0
	Total Safe Clean and Active Communities	1,246	685	780
	Well Run Council			
WRP7.1	Investment in Coroner's service	70	0	0
WRP7.1	Extend council Tax support for care leavers aged 22-25	50	0	0
	Total Well Run Council	120	0	0
	TOTAL	8,559	685	780

*Resources will be put aside as an earmarked reserve pending further review and planned cost mitigation activity.

Non-recurring pressures and investment proposals
(*impact is shown on an incremental basis*)

Ref.	Description of proposal	2020-21 Impact £'000	2021-22 Impact £'000	2022-23 Impact £'000
	Better Health Better Lives			
CNR7.1	Early Help and intervention	2,000	0	(2,000)
	Total Better Health Better Lives	2,000	0	(2,000)
	Great Start Good Schools			
CNR7.2	Secondary School Pupils – Summer Education Support	200	(200)	0
CNR7.3	Five year investment in Child friendly district (up to and including 2024/25)	100	0	0
CNR7.4	Education covenant	28	(28)	0
	Total Great Start Good Schools	328	(228)	0
	Better Skills More Jobs & a Growing Economy			
PNR7.1	Markets provision for temporary funding	300	30	(330)
PNR7.2	Strategic culture bid funding	615	(145)	(470)
PNR7.4	Museums	500	(500)	0
PNR7.5	Matching Towns Fund for Shipley and Keighley	324	(324)	0
PNR7.6	Local Plan additional funding	300	(102)	(198)
	Total Better Skills More Jobs & a Growing Economy	2,039	(1,041)	(998)
	Decent Homes			
PNR7.7	Extend funding for Housing First for an extra year and provide additional outreach workers	360	(360)	0
	Total – Decent Homes	360	(360)	0
	Safe Clean and Active Communities			
PNR7.8	Road safety	71	(71)	0
PNR7.9	Climate change initiatives	1,000	(1,000)	0
PNR7.10	Customer service transformation	500	(500)	0
	Total Safe Clean and Active Communities	1,571	(1,571)	0
	Well Run Council			
WNR7.1	Investment in Service & Budget Sustainability	1,000	(1,000)	0
	Total Well Run Council	1,000	(1,000)	0
	TOTAL	7,298	(4,200)	(2,998)

New proposals which were open for Consultation until 26th January 2020

Ref	Proposal for Change	2020/21 £'000 Impact	Equalities impact on the Equality Duty protected characteristics & low income groups	Mitigation	EIA
7R1	Theatres –increase income and commercial activity	80	No impact identified	n/a	7R1
7R2	Economy and development – generate extra income from project work	50	No impact identified	n/a	7R2
		0			
	Total Better Skills, More Jobs and a Growing Economy	130			
Safe Clean Active					
7E1	Sport and Physical Activity increased income through marketing leading to additional fitness membership	50	No impact identified	n/a	7E1
7E2	Green Waste Collection & Disposal – increase in prices of £3 for 20/21.	150	This proposal is likely to have no or a low impact on most residents. The exception is people on low incomes for whom the price increase will have a greater impact. Increasing the annual charge by £3 per annum may result in the service being unaffordable to some residents.	Though considered no mitigations have yet been identified.	7E2
	Total Safe Clean Active	200			
	New draft proposals which were open for consultation until 26 Jan	330			

Appendix E

Schedule of agreed savings previously consulted on (for reference only)

REF	Proposal for Change	2020/21 £'000 NOT subject to consultation	2021/22 £'000 NOT subject to consultation	2022/23 £'000 NOT subject to consultation
-----	---------------------	---	---	---

Better Health Better Lives

4PH1	School Nursing and Health Visiting - redesign through development of a new service model which is fully aligned to the Prevention and Early Help model. <i>Please note this proposal affects both Better Health, Better Lives and Great Start, Good Schools but for clarity is shown here</i>	988.0		
4PH2	Substance Misuse Service – combination of redesign, and re-commissioning recovery service, dual diagnosis service, supervised medication programme, and inpatient detoxification services.	2,919.0		
4PH10	Public Health – reduction in staffing in line with redirecting investment profile towards reducing demand and maintaining health and wellbeing	350.0		
4E11	Sport and Physical Activity – investigate all methods of future operational service delivery with a combination of transfer, closure, new facilities, alternative delivery models and raising additional income.	130.0		
6A1	Adults - Overall Demand Management Strategy - moving from a dependency model to one that promotes independence and resilience (e.g. reducing numbers coming in to care, care system culture change, speeding up integration, redesign enablement, reviewing financial needs, and continued personalisation).	4,477.0	8,379.0	5,489.0
6PH1	Air Quality Monitoring Programme Reduction of posts in Pollution team and reduce the numbers of operational 'real time' automatic air quality management stations from seven to four.	55.0		
	Total - Better Health Better Lives	8,919.0	8,379.0	5,489.0

Appendix E

Schedule of agreed savings previously consulted on (for reference only)

REF	Proposal for Change	2020/21 £'000 NOT subject to consultation	2021/22 £'000 NOT subject to consultation	2022/23 £'000 NOT subject to consultation
-----	---------------------	---	---	---

A Great Start and Good Schools for All Our Children

4C2	Early Years - From 2017 part of the Dedicated Schools Grant will be removed. Plans are being formulated to develop a coherent and targeted suite of early years services including early help, family centres and early years' including Children's Centres. The proposal is included here as there could be staffing implications.	915.0		
	Total – A Great Start and Good Schools for All Our Children	915.0		

Better Skills More Jobs and a Growing Economy

4E7	Remodel of Visitor Information & frontline service - reduce the number and/or size of Visitor Information Centres (VICs), moving to a more digital basis promoting the district to target audiences, with the potential for VIC information points as co-located provision and increasing the commercial opportunities for the Bradford City of Film.	70.0		
4E8	Events and Festivals – review to develop a more sustainable and balanced events programme and review grant funding while protecting key organisations.	100.0		
4E9	Libraries – Review provision of Library Services across the district, consider alternative delivery models.	1,050.0		
4E10	Theatres and Community Halls – Halls to be transferred through Community Asset Transfer. Theatres to generate greater income	140.0		
4C3	Children's Services – When the current Connexions contract ends in August 2019, re-design the activity to bring the service in house at a reduced cost. Skills House to be funded from base from April 2020, along with seeking partner contributions for an expanded service, some of the costs will be offset through the reductions in the Connexions contract.	100.0		
4R2	West Yorkshire Combined Authority (WYCA) Transport Levy – proposed reduction in the levy Bradford pays to WYCA for transport operations	500.0		

Appendix E

Schedule of agreed savings previously consulted on (for reference only)

REF	Proposal for Change	2020/21 £'000 NOT subject to consultation	2021/22 £'000 NOT subject to consultation	2022/23 £'000 NOT subject to consultation
5E1	Museums and Galleries – Review of service to include potential for income generation, service efficiency and integration and remodelling of operational delivery	500.0		
4R13	Economic Development Service – Economic Development Service – management and support being removed in line with contractual end dates for External funded programmes and initiatives	56.0		
	Total - Better Skills More Jobs and a Growing Economy	2,516.0		

Safe Clean and Active Communities

4E1	Parks and Bereavement management rationalisation; withdrawal from direct management of sport pitches and bowling greens; raise prices of bereavement services.	50.0		
4E2	Waste Collection and Disposal Services – increased levels of recycling, reduction in residual waste and improved efficiencies.	276.2		
6E1	Parking Charge Increases Increase parking charges, and introduce charges, across the district for on- and off-street parking	195.0		
6X1	Welfare Advice & Customer Service transformation Fundamental change to the way the Council and its partners deliver customer facing Services, focussed on customers getting the 'right support at the right time'.	844.0		
	Total - Safe Clean Active Communities	1,365.2		

Well Run Council

4F2	Insurance – reduce the total cost of insurance, including premiums paid to the Council's insurer, the cost of maintaining an internal insurance fund for self-insured risks and the cost of meeting claims	250.0		
4F4	West Yorkshire Joint Committees – cap contribution to Joint Committees at £1.1m which will require concerted action with other Councils	15.0		
4L1	Legal and Democratic Services – to reflect the reduced size and scope of the Council,	120.0		

Appendix E

Schedule of agreed savings previously consulted on (for reference only)

REF	Proposal for Change	2020/21 £'000 NOT subject to consultation	2021/22 £'000 NOT subject to consultation	2022/23 £'000 NOT subject to consultation
	reductions to Civic, Legal and Committee Services, including Overview and Scrutiny are proposed			
4R14	Asset Management –Seek to invest in non-operational property to generate surplus income	240.0		
4R16	Facilities Management – reduction in the maintenance budget as the size of the operational estate shrinks	55.0		
6F1	Reduction in Grant to Parish and Town Councils – reduction in Council Tax support grant cut by central government	161.0		
	Total - A Well Run Council, Using All Our Resources to Deliver Our Priorities	841.0		
Total Schedule of Decisions for 2019/20 of Budget Council 2018 for information and 2020/21 proposals subject to consultation		14,556.2	8,379.0	5,489.0

SCHEDULE OF AMENDMENTS TO PREVIOUS BUDGET DECISIONS NOT SUBJECT TO CONSULTATION – (incremental basis)

Ref	Description	Prior Years	2020-21 £'000	2021-22 £'000
Better Health Better Lives				
T1 to T6	Travel Assistance – remaining saving	4,774.0	0	0
	Reduction and re-phasing of saving	(4,774.0)	2,210.0	250.0
4PH3	Sexual Health - combination of redesign, review and ceasing services, for young people, sex and relationship education in schools, emergency hormonal contraception.		647.6	
4PH3	Sexual Health - saving reduction		(427.7)	0
4PH4	Tobacco – combination of redesign, review of current service model to a stop smoking service targeted at smokers from the most disadvantaged groups and ceasing other services.		304.2	
4PH4	Tobacco – saving reduction		(204.2)	
6PH2	Health Checks It is proposed that the current service will cease in 20/21 when it is no longer mandated. Options for efficient and targeted delivery of the programme will be explored with CCGs to consider how Health Checks and Healthy Hearts can work in a complimentary way and more effective way		175.0	
6PH2	Health Checks – saving removed		(175.0)	
6X1	Welfare Advice & Customer Service transformation - Fundamental change to the way the Council and its partners deliver customer facing Services, focussed on customers getting the 'right support at the right time'.		1,200.0	
6X1	Welfare Advice & Customer Service transformation – reduction to saving		(700.0)	
Total Better Health Better Lives		0	3,029.9	250
Safe Clean Active				
5E2	Youth Service - Reduction in the support of youth support activities across the district. In 2019/20 this was to cease youth work grants (already consulted on), and in 2020/21 this is to reduce the Council's Youth Service base budget, with the EIA reflecting these impacts.		513.0	0
5E2	Youth Service - Re-phased		(513.0)	513.0
Total Safe Clean Active		0	0	513.0
Net amendments to previous budget decisions not subject to consultation		0	3,029.9	763.0

Proposed Use of Reserves

Table 6 - Use of Reserves

Pre-agreed use of reserves	2020/21	2021/22	Total
	£'000	£'000	£'000
Transition and Risk Reserve - to fund growth strategy	500	0	500
Transition and Risk Reserve – to fund Children’s Investment Fund	400	0	400
Total pre-agreed use of reserves	900	0	900

Proposed Use of Reserves			
Reduction in amount required for business rate reserve	1,000	0	1,000
Reserves used in Table 7a below for Local Plan	300	198	498
Insurance Reserve – provision for Premium increases not required in 2020/21 & 2021/22; therefore moved to Transition & Risk Reserve	300	300	600
Transition & Risk Reserve – transfer from Insurance Reserve earmarked for Project support for approved project activity	(300)	(300)	(600)
Indexation Pressures Reserves	(1,931)		(1,931)
Total Proposed Use of Reserves	(631)	198	(433)

Total use of reserves pre-agreed and proposed	269	198	467
--	------------	------------	------------

Table 7a – Proposed redirection of reserves to fund the Local Plan

	2020/21	2021/22	Total
	£'000	£'000	£'000
Strategic Site Assembly Reserve – utilised to fund the Local Plan	300	198	498

Total included in Table 6 above	300	198	498
--	------------	------------	------------

Table 7b – Proposed redirection of reserves into Transition and Risk Reserve

	2020/21	2021/22	Total
	£'000	£'000	£'000
Insurance reserve	(1,475)		
Transition and Risk Reserve	1,475		

Net effect on reserves	0	0	0
-------------------------------	----------	----------	----------