

Report of the Strategic Director – Environment and Sport to the meeting of Keighley Area Committee on 14 April 2016

AG

Subject:

Keighley Area Ward Plans 2016/17

Summary statement:

This report presents six new Ward Plans for 2016/17 for consideration and adoption by Keighley Area Committee.

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Portfolio:

Neighbourhoods and Community Safety

Overview & Scrutiny Area:

Corporate





1. SUMMARY

1.1 This report presents six new Ward Plans for 2016/17 for consideration and adoption by Keighley Area Committee.

2. BACKGROUND

- 2.1 At its meeting held on 3 December 2015 Keighley Area committee resolved to: "That the new format for Ward Plans for 2016-17 as set out in section 3 of Document "T" be approved."
- 2.2 Section 3 of Document T contained the following proposals:
 - Instead of containing 18 or more 'priorities', the Ward Plans for 2016-17 focus
 on the top 6 priorities for each Ward and that for each priority the Plan sets out
 clear methods for addressing that priority which will include quantitative and
 qualitative outputs and outcomes that will help identify what has actually been
 achieved by the intervention of all partners during the course of the year.
 - These top 6 priorities will be drawn up by Ward Officers in consultation with District Ward Councillors and partner agencies. They will then be agreed by the Ward Partnership Team and finally approved by Keighley Area Committee.
 - The Ward Plans will no longer be themed by type of issue, i.e. Safer, Cleaner/Greener, Health & Well-being etc. The Ward Officers will refer to these themes in drawing up the priorities but it may be that all the top 6 priorities are Safer and Cleaner/Greener issues. In some Wards there may well be a more wider spread of priorities across several themes. The principles of Stronger Communities and the involvement and empowerment of young people will feature in all of the top 6 priorities.
 - Furthermore, the principles and ways of working incorporated in Bradford Council's 'New Deal' will feature strongly in terms of the action proposed to address each priority in each Ward Plan. These include community empowerment, increased volunteering, devolution and reducing demand on Council services.
- 2.3 Ward Officers have undertaken the consultation and development work involved in producing new Ward Plans in line with the above principles. The plans highlight local priorities in consultation with other Council services, partner agencies, voluntary and community groups and ward councillors and consider targeted action at a neighbourhood level.
- 2.4 The overall purpose of the Ward Plans is to help improve the quality of life for people in the Keighley Area. Appendix A contains the six Ward Plans for 2016/17.
- 2.4 Members in all the six wards have had an opportunity to influence their respective Ward Plans by highlighting any issues and actions that may be needed in the Ward.
- 2.5 Members play a key part in helping address the priorities in the Ward Plans in many ways including: their Community Leadership role, dealing with constituents' issues, and holding officers and partners to account through their involvement in Ward Partnership Teams.

3. OTHER CONSIDERATIONS

- 3.1 Keighley Area Committee is able to influence the Ward Plans directly by use of its executive powers, devolved services and budgets as well being a co-ordinator body and catalyst for partnership-based action. The six Wards Plans list the current priorities which can be amended in the light of emerging conditions and opportunities. This will be significant for the services that have been devolved and the Committee may wish to look at the allocation of these resources to meet the priorities contained in the Plans.
- 3.2 Council Services and partner agencies will present reports to the Area Committee over the course of the year on the work they are undertaking and the progress that is being made against the priorities within the Plans.

4. FINANCIAL & RESOURCE APPRAISAL

- 4.1 The priorities contained in the Ward Plans may be used to assist the Area Committee in its Local Area Management role and to inform the allocation of devolved budgets.
- 4.2 Officer support for the co-ordination of action to address the priorities in the Ward Plans is provided by the Area Co-ordinator's Office.
- 4.3 The Ward Plans will be forwarded to other key service-providers such as the Police, Public Health and Clinical Commissioning Groups and community organisations to request that they be used to inform their own priority-planning processes.

5. RISK MANAGEMENT

5.1 There may be a risk that due to reduced service budgets some priorities in the plans may not be met.

6. LEGAL APPRAISAL

6.1 There are no legal implications arising from this report.

7. OTHER IMPLICATIONS

7.1 **EQUALITY & DIVERSITY**

7.1.1 The Ward Plans will seek to address concerns that have arisen from all sections of the community.

7.2 SUSTAINABILITY IMPLICATIONS

7.2.1 Sustainability considerations should be a constant element in any actions taken to address the Ward Plan.

7.3 COMMUNITY SAFETY IMPLICATIONS

7.3.1 Community safety priorities have been included in the six Ward Plans.

7.4 HUMAN RIGHTS ACT

7.4.1 There are no Human Rights implications arising from this report.

7.5 TRADE UNION

7.5.1 There are no Trade Union implications arising from this report.

7.6 WARD IMPLICATIONS

7.6.1 Priorities identified in the Ward Plans will benefit all six wards in the Keighley Area.

8. NOT FOR PUBLICATION DOCUMENTS

8.1 None.

9. **OPTIONS**

- 9.1 That Keighley Area Committee adopts the recommendations outlined in this report.
- 9.2 That Keighley Area Committee adopts the recommendations outlined in this report, with amendments.
- 9.3 That Keighley Area Committee decides not to accept the recommendations outlined in this report.

10. **RECOMMENDATIONS**

- 10.1 That Keighley Area Committee approves and adopts the six Ward Plans for 2106/17 as set out in Appendix A of this report.
- 10.2 That the Keighley Area Co-ordinator submits 6-monthly progress reports to this Committee outlining the progress made in addressing the priorities contained in the Ward Plans 2016/17.

11. APPENDICES

11.1 Appendix A – Keighley Area Ward Plans 2016/17

12. BACKGROUND DOCUMENTS

12.1 Keighley Area Ward Plans 2015/16 Update, Document 'T', Keighley Area Committee, 3 December 2015

Appendix A

Keighley Area Ward Plans 2015/16

City of Bradford Metropolitan District Council

www.bradford.gov.uk

Craven Ward Plan 2016-17



Ward Members	Cllr Jack Rickard	Cllr Andrew Mallinson	Cllr Adrian Naylor
Ward Officer	Liz Horn	Date Approved	

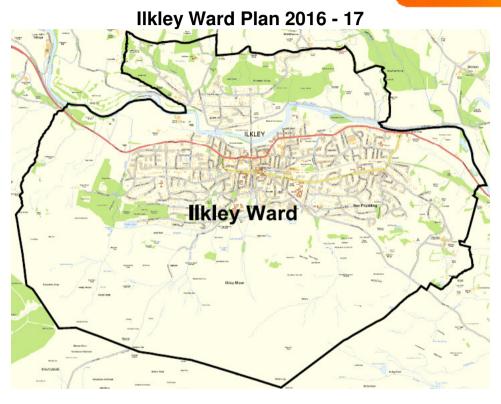
PRIORITY	Key Actions	New Deal/People Can element	Young People element	Measurable Outcomes /Outputs
1. Address issues of antisocial behaviour and community safety	 Implement a Reassurance Initiatives Programme including Neighbourhood Watch, Door Knocks, Door Step Crime, and Owl with support from Police Problem Solvers, Fire Services and Council Wardens. Implement actions to address community tensions, crime and anti- social behaviour concerns. 	Local Councils to support community reassurance initiatives – building stronger communities. Schools, Council Wardens. Residents, Highways Police to address illegal parking. Community groups to be involved and promote self-help reassurance initiatives. Ward Councillors to undertake a community leadership role and link with WPT.	Youth Service to liaise with feeder schools to address anti-social behaviour / activities. Schools and youth services to identify young people at risk and introduce alternate activity programmes Youth Service to develop programmes to address personal issues smoking drugs alcohol sexual health	Increase contact and engagement with partners and the community to identify issues and implement interventions. Develop programmes with the Police Problem Solvers and partners. Host Neighbourhood Forum issue based meetings. Outputs: Number of properties door knocked. Number of people signed up to OWL. Number of dog fouling incidents reported. Number of local events attended. Number of Police Problem Solver Meetings attended. Number of Police Patrols in the area.

				Number of anti-social behaviour incidents addressed.
2. Enable and strengthen local support networks to support older people	 Facilitate meetings; promote local events with partner and community support in Steeton with Eastburn, Silsden and Addingham. Adopt a collaborative approach with Steeton with Eastburn Local Council, and Addingham Local Council to develop a Community Resilience Plan. Adopt a collaborative approach with Age UK in Silsden, Steeton with Eastburn, Addingham to promote and develop inclusion initiatives to reduce isolation. 	CD Worker to set up / attend local meetings to build the capacity of local groups – build resilience. Source additional funding for self-help initiatives via Community VOSO Officer KIVCA and cut cost to Public Health. Local Councils Age UK and Churches to help build early intervention programmes and cut cost to Public Health. Ward Councillors to undertake a community leadership role.	Schools and youth services to encourage young people to take up volunteering opportunities to support elderly people. Schools and youth services to develop inclusion and participative intergenerational programmes Steeton with Eastburn Silsden Addingham	Increase local community participation events. Develop groups to engage in self-help initiatives to address isolation. Increase volunteering to strengthen the local infrastructure. Outputs: Number of local inclusion events organised. Production of a Community Resilience Plan for Steeton with Eastburn, Silsden and Addingham. Number of volunteers recruited.
3. Support the local business economy	 Facilitate local business and partnership meetings with a focus on local employment, economic activity and development in Silsden Addingham, Steeton with Eastburn. 	Business Community to engage in the development of business self-help initiatives.	Youth service to develop skills and abilities of young people to aid them entering the employment	Local Business Community to share up-to-date information. Provide new opportunities for businesses to attend

	 Enable business crime to be addressed via the WPT Process. 	Business Community to publicise activities via the media.	market. Youth service to	and engage in wider area network meetings.
	 Work with the local Business Community to put forward local employment opportunities for local people linked to a robust travel plan. Promote local tourism to engage 	Police to support Businesses on Business Crime Schemes. Regeneration	encourage young people to take up volunteering opportunities with the local business sector.	Forge trust with the local business sector through positive dialogue. Outputs: Number of local business
	people in making the most of their local areas of interest.	Section, Canal and Rivers Trust and Airedale Enterprises, to support businesses in Semirural localities. Ward Councillors to undertake a community leadership role.	Youth service to encourage young people to engage in entrepreneurial programmes	meetings organised. Craven Ward Business Network established. Promotion of Business Activity. Promotion of local areas of interest. Number of Police Initiatives' to address business crime. Number of local
				employment opportunities created.
4. Make the best use of the physical infrastructure and local environments	 Organise with Education Services a Silsden Schools Community Consultation Programme - Hothfield and Aire view. Consult with Planners, Council 	Schools, Community Groups, Local Councils, Stakeholders, Businesses to engage in community	Youth Service to consult with young people and engage them in decision making processes in their area.	Link with Local Communities, Local Councils and relevant departments in the Council to plan and organise issue based public meetings –
	Departments, Local Councils and the community on proposals for	consultation processes.	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Healthy Communities.

5. Develop	new Housing Schemes. Review the use of Council owned property and disposal of assets in Silsden -Shared Youth / Sure Start Building, Wesley Place, Old Library and Recycling Facility, Town Hall / Library, Addingham Youth Centre. Assist multi-level governance	Council Departments Education, Planning, Highways Housing Builders to support consultation meetings with the wider community. Ward Councillors to undertake a community leadership role.	Youth Service and	Provide information to local communities on issues affecting their neighbourhood / area as appropriate. Outputs: Number of public meetings organised. Figures for engagement with the wider public. Number of building disposed of or revamped. Attend local council
partnership work with Local Councils on New Deal activities	 across Craven Ward linking with Local Councils and Ward Officer to attend meetings as appropriate. Engage with Local Councils to disseminate information about their Neighbourhood Development Plans – a) Addingham b) Steeton with Eastburn and Silsden with the wider community. Encourage Local Councils to develop a strategy to support the use of their amenities in village areas. 	liaise with local councils and undertake a community leadership role Local Councils to promote local planning and developments with other stakeholders, residents in strengthening the local infrastructure and reduce cost to the Council.	Schools to liaise with Local Councils to help establish support for young people's activities. Youth Service and Schools to apply for funding to support diversionary activity programmes as appropriate.	meetings as appropriate. Link with local councils and other Council Departments to move local initiatives forward. Link with partners and outside stakeholders to assist in developing local initiatives and programmes. Provide information and network with Local Councils and communities. Outputs:

Map local health provision the ward and link into Pharist Service Scheme, GF Surgeries. Link with Public Health Sedisseminate and promote information to meet health Addingham, Silsden, Stee Eastburn. Develop an early interven programme – Healthier Lichoices. Support local Healthy Livi Initiatives such as growing own and making more prouse of garden areas and land – Incredible Edible.	rmacy local councils to promote health information. rvices to relevant needs in ton with communities. Consult with Public Health to support workshop and self-help programmes cutting cost to Public Health.	Schools, Colleges, Youth Service to delivery a programme of health and wellbeing: Healthy Eating Exercise Sexual Health Drugs Smoking Substance –misuse Mental Health	Number of meetings attended with local councils. Promotion of New Deal across local areas. Number of meetings with local groups. Organise Health related meetings in community settings. Promote information sources with reference to community health and needs. Outputs: Number of Community Health Meetings organised. Health Partnership established Craven Ward. Number of local Health Support Initiatives developed.
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Ward Members	Cllr Mike Gibbons	Cllr Anne Hawkesworth	Cllr Martin Smith
Ward Officer	Susan Gledhill	Date approved	

Priority	Key Actions	New Deal/People Can element	Young People element	Measureable outcomes/outputs
1. The Public Realm - maintain the appearance and environmental standard of the ward. Encourage residents and businesses to be proactive in caring for and taking pride in the locality.	Work with Parish Council, Civic Society, Business forum and others to identify threats or reduction to services and develop approaches to mitigate impact. Identify services that could be delivered or strengthened by alternate means (e.g. lengths man, gritting, leaf collection, gulley cleaning, flower beds) Priority Gully List – for known problem areas	Parish Council Resident groups Business sponsorship of flower beds, communal areas Joined up working Co-ordination of effort Civic Society, Parish Council, Businesses Rotary Club etc	Street Audits Engage in Litter picks. Clean ups	New approaches Community involvement Activities carried out Level of community interest
	Explore the potential for a Friends of Group – Riverside Investigate recycling opportunities in the Town Centre and with Businesses		Champion Recycling projects Advocate and endorse	Formation of Group Attendance at meeting

Ward walkabouts 'Street Talking' Surgeries Community Place Audits Community Clean Ups Establish local 'banks' of equipment to encourage continued resident responsibility and commitment litter pickers, bags, gloves	Led and 'owned' by local people Personal responsibility	Involve in audits, take part in activity. Organise and participate Voice and Influence	Cleaner streets, attractive environment Community Feedback Numbers involved in activity Equipment sourced – number of times used
Green Dog Walker Scheme – promote across the ward but particularly in areas where there is concern: schools, footpaths etc Expand the GDW network	Resident led solution Personal responsibility Business support? Social media Ilkley Chat	Advocate for and promote scheme Join GDW	Sign ups to GDW scheme Raised awareness Reduction in complaints 'Visits, comments through social media (Ilkley Chat)
Community Spaces – encourage 'adoption' of communal areas in the ward by residents, schools and businesses. Support community growing schemes (e.g. Incredible Edible,	Friends of Groups Ilkley in Bloom Community ownership/pride Sustainable change	Clean for the Queen (Spring 2016)	Impact on area – resident views Number of schemes Produce 'How to' guide
community orchards) Investigate land use and insurance/permission issues regarding same Greener urban areas – tree,	Focus on assets Community engagement and	Volunteering – involvement of schools	Trees/bulbs planted Number of participants

	bulb planting etc	ownership	Take post in/load as	
			Take part in/lead on activity	
2. Safer Communities – address issues of anti-social behaviour and community safety	Reassurance and engagement – link to street surgeries and walkabouts.	Community Leadership role of Councillors	Involvement in activity – promote positive messages	Number undertaken Improved intelligence
Salety	Drug Awareness 'No Excuses' programme Community Alcohol Partnership	Volunteering	Consequences work	No Excuses – postcodes collected
	Promote OWL and Neighbourhood Watch in areas where there are gaps	Awareness and personal responsibility	Detached/Outreach during summer months	Events attended/hosted
	Look to the further development and implementation of No Cold Calling Zones		Youth Service – delivery of training, knowledge to parents to provide	Increased OWL – NW membership Reduction in opportunist crime
	Cyber Safety – work with community groups and individuals to raise awareness.		sessions	Numbers attending – sessions delivered
	Parking – continue to address issues where parking is a concern (Pavements are for People initiative)			Funding achieved roll out of programme Attendees
	Car Parking strategy – planned Spring 2016.			Feedback Reduction in ASB
	Look to support the introduction of Automatic Number Plate Recognition			Numbers attending Evaluation

	(ANPR) gateways into the town			Improved intelligence – reduction in 'travelling' crime
3. Contribute to physical and emotional well being of older people to live independent healthy lives	Work with the LS29 older peoples network to support community organisations (places churches etc) to host, identify and provide a range of activity (educational and leisure) relevant to health and well being. Involve Health Champions, Community pharmacy and others in contributing to health awareness events/talks. Dementia Friendly Ilkley – support its implementation and adoption in the ward	Opportunity for the active engagement of older people in community life Social networking -support and integration Self Help Initiatives Neighbourliness – informal care networks Casserole Club Spare Chair project Prevents and/or slows personal deterioration – reduction on acute care, hospital admissions and demand on GP's	Become Dementia friends Fundraising Volunteering - contribution to Lord Mayor's Award IT support for older residents Attendance at events Intergenerational work (e.g. Over 90's party)	A district where people enjoy long and healthy lives and are supported to make healthy choices and can access the health and social care services they need.
5. Public buildings - support	Work with others to identify	Resident led	Consultation events	Socione delivered
and encourage the sustainable and improved	threat/gaps and look to use buildings to their full potential	activity Volunteering and	(Voice and Influence)	Sessions delivered Numbers attending
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use of the community space in the town	Support public consultation to better understand the community's needs, ambitions and capacities – link and synergy with Neighbourhood Plan Creating flexible spaces to meet a variety of community needs and provide good quality facilities for the community	Fundraising Liabilities into assets - creative, financially viable ideas about use Community owned and led Cultivating enterprise	Fundraising	Evaluation and feedback from attendees Funding sourced
6. Business - contribute to an engaged, flourishing, commercial, retail business and economic environment	Work to ensure timely and 'of interest' information to the Business community through the Business Forum and/or other mechanisms. Develop a positive and proactive dialogue with businesses, valuing their social and economic benefit to the town. Identify and promote opportunities for business (employee) volunteering – challenges or sponsorship.	Improved trust and engagement Community benefit — expertise to support develop ideas for the town e.g. Community Buildings Volunteering — development of skills Sponsorship Fundraising	Use and support local businesses	Attendance at Business Forums and related events Concerns/queries addressed Good News stories

7. Common purpose – identify and support projects and opportunities where residents CAN make a difference	Community Clean Ups Friends of Groups Response to issues – flooding, bad weather etc Showcase awards Festival Event programme Clean for the Queen etc	Productive partnership work Community Challenges People CAN - neighbourliness	Be Involved Identify potential projects	Outcome of meeting and investigation Numbers involved – community response Good News stories Social Media Profile (e.g. Ilkley Chat)
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Ward Members	Cllr Zafar Ali	Cllr Abid Hussain	Cllr Khadim Hussain
Ward Officer	Liz Horn	Date Approved	

PRIORITY	Key Actions	New Deal/People Can element	Young People element	Measurable Outcomes/Outputs
1. Promote cleaner environments with communities	 Organise 2 Weeks Days of Action Programme to include 1 Knowle Park, 2 Highfield 1 Showfield, 1Lawkholme, 1 Utley and Beechcliffe and 1 Town Centre. Increase current recycling rates of households and streets where rates are below average - Lawkholme. Take action to address Town Centre Grot Spot areas – Back Cavendish Street, North Street and Church Green. Facilitate and attend meetings to promote the positive use of local parks and green spaces. 	CD Worker to support local initiatives to build local infrastructure and reduce demand on Council Services Cleansing, Council Wardens, Gully Section Parks, Tree Services Community Pay Back to support local green initiatives. Build capacity of Friends of Groups to take forward local projects identifying issues and interventions and reduce demand on Council Services Community centres to support clean-up initiatives and strengthen participation in community programmes —	Young People's Consultation Programme. Young people to be involved in green programmes via Youth Services, Schools and Colleges.	Increase community participation in clean-up activities. Increase household recycling rates by 10% Increase usage of local parks. Encourage active citizenship, volunteering and change is behaviour. Outputs: Number of Days of Action undertaken. Number of reassurance initiatives linked to Days of Action. Review of recycling rates in local communities. Number of people volunteering in clean-up programmes.

		building resilience.		Number of meetings
		building resilience.		attended.
		Local Council to		allended.
		support green		
		community activities		
		central ward and		
		reduce demand on		
		Council Services.		
		Oddrien Oct vides.		
		VOSO Officer at		
		KIVCA to target		
		additional funding to		
		assist groups.		
		Ward Councillors to		
		undertake a		
		community		
		leadership role.		
2. Increase and	 Complement existing local 	Community centres,	Schools, Colleges,	Build the capacity of local
support local	community health provision within	to encourage active	Youth Service to	community health groups
health initiatives	the ward and link into Pharmacy	citizenship in	delivery a	 promoting healthier
and	First, GP'S and develop	community health	programme of	communities
programmes	community led Early Intervention	programmes self	health and well-	
across Central	Health Programmes – Men,	help – building	being	Central Ward Community
Ward	Women, Family Health.	resilience.		Health Network to be
		OD Markov to	Lla althur Fatha a	established.
	Support community interventions	CD Worker to	Healthy Eating Exercise	Organiae Heelth
	to promote healthy diet and	promote health initiatives and	Sexual Health	Organise Health
	physical activity promoting		Substance-misuse,	Workshops and meetings in community settings.
	healthier lifestyle choices – B	support groups and increase community	drugs, smoking	in community settings.
	Health Wise.	engagement.	arugs, sinoking	Outputs:
	. Link with Dublic Hoolth Comices	engagement.		Outputs.
	 Link with Public Health Services to disseminate and promote 	VOSO Officer at		Number of local health
	to disseminate and promote	1000 omoor at		Trainbor or lood floatiff

	valariant information to make	1/1\/CA +o += ::-:-+		manakinana akkarada d
	relevant information to meet	KIVCA to target		meetings attended.
	health needs.	additional funding.		Number of health
		Local council to		
	Support local Healthy Living			community interventions
	Initiatives such as growing your	support Health		implemented.
	own and making more use of	Initiatives across their catchment area		Number of local
	garden areas and plots of land –	and reduce demand		
	Incredible Edible.	on Health and GP		organisations engaging in providing health support to
		Services.		communities.
		Services.		communities.
		Ward Councillors to		Number of new health
		undertake a		initiatives in localities.
		community		
		leadership role.		
3. Address	 Implement a Reassurance 	Project 6 to lead on	Youth Service to	Facilitate enhanced
issues of anti-	Initiative Programme including	local drugs initiatives	liaise with feeder	contact and engagement
social	Neighbourhood Watch, Door	and illegal drug	schools to address	with the community to
behaviour and	Knocks, Owl with support of	activity / drug taking	anti-social	report crime.
community	Police Problem Solvers, Fire	and reduce demand	behaviour activities	
safety	Services and Council Wardens.	on Public Health	and personal	Host Neighbourhood
		Service.	issues smoking	Forum and community
	 Drugs – Link with Police Problem 	D !: E: O :	drugs sexual	meetings to address
	Solvers to encourage trust within	Police, Fire Service,	health.	community safety issues.
	communities to report crime and	Communities and	O ala a ala Mandla	Duranida intelligrana and
	gather intelligence.	Council Warden to	Schools, Youth	Provide intelligence and
		engage in	Service to engage	feed in to the WPT
	Implement actions to address	reassurance	young people in alternative	Meetings.
	community tensions, crime and	initiatives.		Organise meetings as
	anti- social behaviour.	Interfaith Groups and	diversionary activities	appropriate with Inter
		local Mosques to		Faith organisations.
	Implement programmes with	host meetings	programmes	i aitii organisations.
	Council Wardens and Police –	encouraging	CSE Programme	Outputs:
	traffic congestion and illegal	encouraging	OSE Programme	Outputs.

	parking.	participation inclusion and community	identifies young people at risk –	Number of reassurance
		cohesion.	attitudes and behaviours support	initiatives undertaken.
		Ward Councillors to undertake a	and sign post to relevant support	Number of households contacted.
		community leadership role.	services.	Implementation of CCTV in localities.
				Number of Police patrols in localities.
				Number of anti-social behaviour issues reported.
				Number of Council Warden Patrols undertaken.
				Number of Police Problem Solving meetings attended.
				Number of people signed up to Owl.
				Number of Neighbourhood Watch areas established.
4. Support diverse communities	 Organise community meetings between people from different faiths and backgrounds to 	CD Worker to support local meetings and inter	Youth Service Schools to encourage young	Identify community safe spaces to host meetings.
and strengthen community	promote inclusion and community cohesion.	faith networks.	people to input into decision making	Address issues of community concern by

relations building community cohesion	 Link and network with communities of interest to meet identified issues and needs. Facilitate community meetings to promote interfaith dialogue. 	Community centres and organisations to promote community cohesion activities in their area – self help. Ward Councillors to undertake a community leadership role.	processes. Schools and Youth Services to provide safe spaces where young people can meet to talk about respect difference and diversity issues.	bringing different communities together. Organise public consultations and encourage local organisations to host community cohesion events. Outputs:
				Number of community engagement meetings attended. Number of faith meetings attended. Number of consultation meetings organised.
5. Support the local business economy in Keighley Town Centre and Central Ward	 Support the newly formed Keighley Bid Company and work to review the Christmas Light Displays for Keighley Town Centre. Link with Council Departments and disseminate information about transport networks. Enable business crime to be addressed via the WPT Process. 	Keighley Bid Company Manager to assist with economic development. Police to address Business Crime. Regeneration Section and Airedale Enterprises to support business	Youth service, to develop skills of young people to assist them to enter the job market. Schools, Youth Service Colleges to encourage young people to take up volunteering opportunities in the business sector.	Encourage Local Business Community to share up-to- date information. Encourage the business community to engage and adopt a proactive approach to wider partnership working. Forge trust with the local business sector through positive dialogue to

	Encourage the local Business Community to put forward local employment opportunities for local people linked to a robust travel plan.	development. Ward Councillors to undertake a community leadership role. Business Community to publicise activities via the media	Schools, Youth Service Colleges encourage young people to engage in entrepreneurial activities.	develop local economic programmes. Outputs: Number of local business meetings organised. Number of business initiatives supporting local communities. Number of Police
				Initiatives to address business crime. No of local employment opportunities created.
6. Establish additional educational opportunities for all ages across Central Ward	 Implement through partnership working additional educational opportunities for all ages in community settings. Sign post organisations and individuals to training and job opportunities as appropriate. Encourage communities and communities of interest to identify educational needs for their users to increase learning and possible future amplement apportunities. 	Community Centre's to provide a range of courses in local settings to develop individuals. Collages and Schools to promote further education and learning opportunities to support employment options. Ward Councillors to	Youth Service to encourage young people to take part in home work clubs, and educational provision provided in local settings CV'S Study Maths English	Identify informal educational needs and interventions via local information ward exchange. Develop work with local organisations to meet informal educational needs and development of skills for people of all ages. Outputs:
	future employment opportunities.	undertake a community		Number of informal

leadership role.	education programmes delivered.
Investigate support from the Local Council to support informal educational	Figures for the number of local people who have found employment.
programmes in community settings.	Figures for the number of people volunteering.
	Number of meetings with local organisations attended.



Ward Members	Cllr Malcolm Slater	Cllr Doreen Lee	Cllr Steve Pullen
Ward Officer	Susan Gledhill	Date approved	

Priority	Key Actions	New Deal/People Can element	Young People element	Measureable Outcomes/Outputs
1. Improve the appearance, environmental standard and footprint of the ward by reducing litter, improving recycling rates and encouraging residents to be proactive in caring for and taking pride in their neighbourhood.	Identify households with low rate of household recycling - raise awareness through door knocks and events Review local recycling facilities including schools and public buildings – improve use and/or establish new facilities where possible (e.g. through Big Local) Investigate pilot scheme through Big Local for urban environmental improvement – planting, hanging baskets etc	Volunteering opportunities – recycling champions etc Ward 'Award' competition for improvements and resident involvement Work with schools explore additional recycling – uniforms, toys, swap shops etc	Involve in audits Awareness raising Ambassadors/Champions	Improved recycling, better resident understanding Houses visited Events hosted Attendees at events Community feedback Ward 'awards' given
	Ward walkabouts 'Street Talking' Surgeries Community Place Audits Community Clean Ups Establish 'banks' of equipment in localities to encourage continued resident responsibility and commitment	Led and 'owned' by local people Personal responsibility	Involve in audits, take part in activity. Organise and participate Voice and Influence	Cleaner streets, attractive environment Number of tool banks Community Feedback Involvement in activity Penalties issued

	Green Dog Walker Scheme – promote across the ward but particularly in areas where there is concern: schools, canal side etc Expand GDW network	Resident led solution Personal responsibility	Advocate for and promote scheme Join GDW	Sign ups to GDW scheme Raised awareness Reduction in complaints
	Community Spaces – encourage 'adoption' of communal areas in the ward by residents and businesses.	Friends of Groups Community ownership/pride	Investigate potential of caring for outdoor space at Parkwood Young Peoples Centre	Impact on area – resident views Number of schemes
	Support community growing schemes (e.g. Incredible Edible, community orchards) Investigate land use and insurance/permission issues regarding same	Sustainable change Focus on assets		Produce 'How to' guide
	Greener urban areas – tree, bulb planting etc	Community engagement and ownership	Volunteering – involvement of schools	Trees/bulbs planted Number of participants
2. Safer Communities – address issues of anti-social behaviour and community safety	Reassurance and engagement – link to street surgeries and walkabouts.	Community Leadership role of Councillors	Involvement in activity – promote positive messages	Number undertaken Improved intelligence
	Drug Awareness 'No Excuses' programme		Consequences work	No Excuses – postcodes collected
	Promote OWL and Neighbourhood Watch in areas where there are gaps	Volunteering		OWL – NW membership
	Cyber Safety – work with community groups and	Awareness and personal	Advocate against cyber bullying	Numbers attending – sessions delivered
	individuals to raise awareness	responsibility		Funding achieved

	Plan, seek funding and develop a 'challenging' programme of activity for 11+ Explore points based reward scheme to encourage positive behaviour – investigate pilot programme in BL area		Youth Service – delivery of training, knowledge to parents to provide sessions Work with CD worker to develop scheme	roll out of programme Attendees Feedback Reduction in ASB Numbers attending Evaluation
3. Contribute to physical and emotional well being by encouraging people to take care of their own health and provide support to older and vulnerable residents to live independent healthy lives	Support community centres (places churches etc) to host, identify and provide more activities that make people feel physically and mentally well, such as: Credit Union Winter Warmth Energy efficiency Budgeting Benefit Awareness Healthy Eating Dementia Friend sessions Managing conditions (COPD, Diabetes etc) Public Health – smoking cessation, diet etc Involve Health Champions, Community pharmacy and others in contributing to health awareness events/talks.	Opportunity for the active engagement of older people in community life Social networking - support and integration Self Help Initiatives Neighbourliness – informal care networks Casserole Club Spare Chair initiatives Prevents and/or slows personal deterioration – reduction on acute care, hospital admissions and demand on GP's	Become Dementia friends Fundraising Intergenerational work Volunteering - contribution to Lord Mayor's Award Young Carers IT support for older residents Attendance at events Ward Awards	Sessions delivered Numbers attending Evaluation and feedback from attendees Funding sourced

	Investigate provision of outdoor activity across the ward, collate and advertise, to include: Walking Groups Holiday Activity Forest Schools etc	CD worker to engage with Play Team/parents to encourage additional sessions across the ward	Input into developing programme with CD worker	Number of sessions delivered Attendees Evaluation and Feedback New Groups started
4. Play Provision - Active Lifestyles and the great outdoors	Support the development of Play Area in the Hainworth Wood area (BL project) Investigate potential for 'Sport Rangers' programme to encourage the take up of sports by providing a range of taster sessions in neighbourhoods Special events e.g. Happy Shoesday 16 th May 2016 Walk Once a Week – Promote Living Streets web resource	Engage with parents to involve them in play opportunities — establish banks of equipment at Play Pods Promote Play4Life encourage parents to deliver games they used to play etc	Researching what activities are interesting/desirable Support funding bids Lead on providing – showcasing activity activities	Residents involved Progress of scheme
5. Work with Community Organisations in the ward to secure and develop their role in the provision of activity and services of benefit to local residents	Work with Management Committees to address the challenges faced by reduced income/additional costs — improve financial viability and 'grow' committee membership. Identify and promote the range of activity offered across the ward (CD worker) — Identify gaps and look to use buildings to their full potential	Volunteering Catalyst for social action Fundraising CD worker to increase provision across the ward by engaging with residents and working with them	Voice and Influence Help develop activity	Meetings attended Support given Fundraising amounts raised Good News Stories

	Encourage and maintain quality standards for delivery of service (Core Cost grants) Distribution of funding opportunities	to develop activities of interest and benefit.		Core Costs awarded – completed returns
6. Common purpose – identify projects and opportunities where residents CAN make a difference	Community Clean Ups Friends of Groups Response to issues – flooding, bad weather etc Showcase and promote through Good News and feedback to residents Celebrate activity and effort through presenting certificates – A Ward Award	Do One Thing 'DOT' project ' join the DOTs' Community Challenges People CAN Neighbourliness	Be Involved Identify potential projects	Number of events Residents involved Good News Stories People Can stories posted Ward Awards created and presented
7. Big Local – contribute to its further development through collaborative working. Seek to encourage further resident engagement and awareness of the programme	Support Big Local lead in the development of Play area and other collaborative schemes Attend meetings Engage residents and local groups with funding available through Big Local	Resource collaboration Resident activism – volunteering Building skills and confidence – improved futures	Develop Big Local – 'Little Local' improve interest and engagement Influence funding £10,000 for youth activity in Year One	Progress of scheme Matched funding – WREN etc Raised resident awareness and engagement Meetings attended (notes) Awards made – information on activity



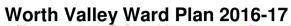
Ward Members	Cllr Adrian Farley	Cllr Brian Morris	Cllr Cath Bacon
Ward Officer	Liz Parker	Date Approved	

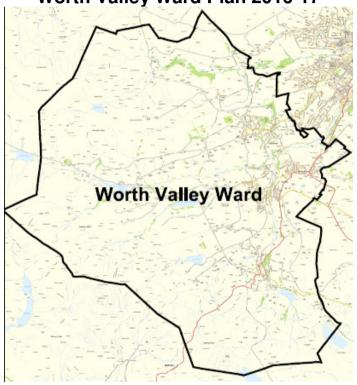
Priority	Key Actions	New Deal\People Can element	Young people∖older people element	Measurable outcomes/outputs
1. Increase effectiveness of domestic recycling throughout the ward	Monitor the success of\develop the bin policy – continuing side waste, increase in recycling etc	Proposed reduction in residual household waste, supporting move to fortnightly collections	Educate young people around recycling/costs/savings Youth and community provisions to be recycle friendly	Increased recycling Outcomes Increase household recycling rates by 10% Increase recycling at public buildings by 10% Outputs 300 houses doorknocked
	Focus activity on areas where there are specific challenges e.g. terraced housing in Fell Lane, housing complexes, flats etc and try out solutions	Find a group\street to pilot new solutions	Consult older people in these housing areas, sheltered housing	3 events 2 schools\vol orgs worked with
	Pilot community recycling schemes to raise funding for community buildings	Involve community groups in developing schemes at centres etc	Involve young people in designing fund raising schemes, eg Swap shop at youth provision/YP to run	
2. Support development of sustainable community hubs	Support management groups in developing necessary skills sets, attracting new members to enable them to run effectively	Encourage new volunteers to join management groups, and management groups to help each other?	Young volunteers to lead sessions/activities Fundraising Youth committees Voice and influence in the centres.	The centre has a strong Management Committee that takes active responsibility and leadership role There are ways that all users and volunteers can influence
	Sign post organisations to help with fund raising or cost saving eg recycling schemes	Organisations become increasingly self		the running of the centre Centre works in partnership

	 energy efficiency audit and support specific funding and business planning 	sustaining		with other agencies working in the area and in community development across the District (Ref Well Run Community Centre framework)
	Support organisations in offering enough of the right kind of activity wanted and needed by residents	Organisations consult local people on service offer	Young people involved in consultation on service offer	
3. Equipping citizens to actively care for their neighbourhood	Run community clean ups across the ward, involving identifying locations residents want to see cleaned up publicity supply of equipment support for ongoing community input eg keeping clean afterwards	Residents identify problems and are part of solutions with support	YP to be involved in community clean ups YP to be involved in Mapping exercises to identify and work on grot spots around youth provisions YP to take pride in own areas.	Outputs – number of cleanups, number of residents involved Outcomes – cleaner streets (litter fails)
	Identify ways in which community groups can work with authorities to carry out basic maintenance to prevent flooding e.g. • identify areas needing maintenance • train\equip groups to regularly check and deal with issues	Developing resilience in communities Appropriate use of local volunteers		Locations identified where communities can help No of groups or individuals trained to do specific tasks Realistic outputs to be identified with key partners e.g. Yorkshire Water
	Encourage all dog owners to become Green Dog Walkers, promote the scheme and link GDWs up to do clean	Residents identify problems and are part of solutions	Promote GDW in schools Educating YP	Outputs – number of events promoted at, number of Green Dog Walkers recruited,,

	ups, work with schools etc	with support	around dangers of animal waste Health workshops/ education	number of clean ups, number of schools worked with Outcomes – cleaner streets, less dog fouling, fewer complaints
	Support or run community events bringing citizens together to find out about opportunities in their neighbourhood	Connecting residents with services\promotin g volunteering opportunities	YP, to take lead on events in the community Young volunteers	Outputs – no of events, attendance, Outcomes – engagement with groups, new volunteers
4. Keeping children and young people safe and helping them thrive	Support the development of the Early Help pilot in Keighley West by linking in local partners and promoting the one stop phone number and access to related services	Promoting self help\peer support earlier with e.g. pre-troubled families to reduce demand on response\acute services	Promoting self help\peer support earlier with young people e.g. good friends, healthy relationships	Marketing\communications plan - promoting\telling people how to use existing services, using peers Engagement numbers - promotion e.g. no's of groups or individuals spoken to - numbers using Gateway Figures for DV reports, repeat calls for service Families First stats
	Young children being ready to start school – socialisation and language development	Encourage more parents\toddler groups Parental Improvement Worker groups – working with parents of children with younger siblings. Working with schools and children's centres	YP to get involved and volunteer in local children's/families activities to actively promote health and well being.	More take up of existing opportunities for young children And\or new opportunities eg breakfast clubs Improved educational achievement and life chances of children and families

	on increasing engagement		
To provide a safe environment locally accessible to young people, where they 'hang out' and participate in workshops and activities based around young people keeping safe & thriving. To promote services and partnerships Locally to YP, Cabbage Club, Project 6, Locala, contraception clinics	To encourage Young people to volunteer and promote older YP to become senior members	Young volunteers and senior members, to have voice and influence in projects to promote health and wellbeing	Increase numbers of young people participation. Accreditation based of life skills and health and well being.
·		Promote services in sessions, via IAG and on a one to one basis.	





Ward Members	Cllr Russell Brown	Cllr Glen Miller	Cllr Rebecca Poulsen
Ward Officer	Liz Parker	Date Approved	

Priority	Key actions	New Deal\People Can element	Young people element	Measurable outcomes/outputs
1. Maintaining local services	Work with Parish Councils and groups e.g. friends of, Oakworth VS, to establish which services people want to see maintained at events\drops ins	Consideration of services to keep or let go – reduction in demand	Involve young people in consultation events - voice and influence work	Outputs – consultation events\opportunities, no of people\groups engaged Outcomes – clarity and consensus on what services move from Bradford Council delivery to alternative provision
	Identify which services could be delivered in a new way and by whom; adapting services to local needs eg gritting, flood risk etc	New providers could include Parish Councils\groups\ volunteers	Support and enable young people to take more control and responsibility, developing a more sustainable future for youth provision e.g. Oxenhope, Oakworth clubs	Plans developed, setting out new arrangements and timescales
	Develop a network of local services to improve communications and relations, and assist groups or individuals in playing their part	Equipping groups\partners with info for more efficient use of services or joint working		Network developed and working well, evidence that it supports local services, Directory produced and distributed if required.
	Develop a local emergency plan, (potential uses for Haworth Emergency Hub\Fire station – training, store for sandbags, pumps etc)	Developing resilience in communities Fire Station volunteers	Opportunities for yp to volunteer\train, and to contribute to the plan	Plan developed and implementation, begun with Fire station and other community groups including responses to fire, snow and ice, flooding and drainage problems.
2. Supporting older people, challenging isolation	Develop an info pack for residents bringing together existing publications, identifying gaps and seek ways of resolving – test usefulness in community	Increase take up of services to older people which reduce demand on acute services	YS to ask young people how they can be involved	Pack compiled and tested out

		Involve BD22 older people's network		
3. Developing play	Consult neighbourhoods on need for play opportunities, promote need for volunteers, and develop plan\funding bid for new activities	Community identifying and resolving local need, developing volunteers and improving facilities Involving Friends Of park groups	Volunteering opportunities for young people	Consultation\promotion at events (numbers attending\responding) Funding bids resulting Increased opportunities for play, support for volunteers to develop provision
	Support toddler groups in the ward to become sustainable	Groups run by members of community, churches etc.		Thriving toddler groups e.g. number of groups, numbers attending,
4. Equipping citizens to actively care for their neighbourhood	Run community clean ups across the ward, involving • identifying locations residents want to see cleaned up • publicity • supply of equipment • support for ongoing community input e.g. keeping clean afterwards	Residents identify problems and are part of solutions with support	Young people to help develop pride in the area. Young people asked to identify grotspots and take part in cleaning them up Regular sessions at youth projects promoting recycling	No of cleanups, residents involved Reduction in complaints
	Encourage residents to bag up autumn leaves on the highway for collection by Clean Team	Residents identify problems and are part of solutions with support		No of residents volunteers Reduction in complaints
	Encourage all dog owners to become Green Dog Walkers (GDWs), promote the scheme and link GDWs up to do clean ups, work with schools etc Identify ways in which community	Residents identify problems and are part of solutions with support Developing resilience	Promote GDWs in schools and youth sessions	No of GDWs recruited, events\activities Reduction in complaints Locations identified

	groups can work with authorities to carry out basic maintenance to prevent flooding e.g. • identify areas needing maintenance	in communities Appropriate use of local volunteers		No of volunteers trained\equipped
	 train\equip groups to regularly check and deal with issues 			Realistic outputs to be identified with key partners e.g. Yorkshire Water
5. Drug awareness raising - targeting parents	Continue No Excuses campaign, targeting transition year parents and organisations working with young people	Aim to link concerned parents earlier with support, to reduce demand on services, improve educational outcomes, life chances etc	Youth Service supporting No Excuses for use with young people and parents at sessions, events, one to one etc - Regular sessions at youth projects on drugs awareness - Targeted detached youth work, where issues are identified, working alongside partners.	No of partners involved, no of "sniffs" and postcode