

Report of the Director of Finance to the meeting of the Executive to be held on 5th April 2022.

BK

Subject:

Qtr 4 Finance Position Statement for 2021-22

Summary statement:

This report provides Members with an update on the forecast year-end financial position of the Council for 2021-22.

It examines the latest spend against revenue and capital budgets and the forecast year-end financial position based on information at the end of February 2022. It states the Council's current balances and reserves and school balances.

Equality & Diversity:

COVID has had a disproportionate impact on the District, amplifying existing inequalities and threatening to generate new ones. The Council's response to the pandemic has sought to mitigate the disproportionate impact on our most disadvantaged and vulnerable groups of people where ever possible and resources continue to be deployed in support of that objective.

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Portfolio:

Leader of the Council and Corporate

Overview & Scrutiny Area:
Corporate

FINANCIAL POSITION STATEMENT

FOR 2021-22

1.0 INTRODUCTION

This report is the fourth monitoring report presented to Members on the Council's 2021-22 financial position. It provides the forecast revenue and capital financial position of the Council at the 31st March 2022. The report covers:

- The forecast outturn of the Council's revenue budget including the main changes since Qtr 3.
- The forecast financial impact of Covid-19.
- An update on Council Tax and Business Rates collection.
- A statement on the Council's reserves including movements since the last Qtr.
- An update on the Capital Investment Plan.

2.0. MAIN FINANCIAL MESSAGES

Net Revenue Budget

	Gross Budget £ms	Net Budget £ms	Forecast Non Covid Variance at end of Mar 2022	Covid Variance	Total Variance including Covid Costs
Health and Wellbeing	239.9	113.0	1.1	10.8	11.9
Children's Services	517.0	117.7	15.6	15.8	31.4
Department of Place	151.1	90.2	-0.6	19.8	19.2
Corporate Resources	207.3	50.2	-0.5	9.8	9.2
Chief Executive	4.9	4.5	-0.4	0.3	-0.1
Non Service Budgets	7.0	6.1	-0.3	0.0	-0.3
General Fund	30.8	3.8	-11.6	-56.4	-68.1
Total Council	1,158.0	385.4	3.2	0.0	3.2

- 2.1 Based on a projection at February the 28th 2022, the Council is forecast to overspend the £385.4m net revenue budget by £3.2m by March 31st 2022. This is after taking account of the c£27m of Covid related funding that's been carried forward from 2020-21, and c£58m of additional Covid related funding that is expected to be received in 2021-22.
- 2.2 The forecast overspend contains significant variances in a number of service areas, most notably agency staffing costs and increased Child Looked After Placements in Children's Services, both of which have increased significantly in recent years. The forecast overspend is after the £7.1m increase in budget that was approved at Budget Council in February 2021, and the allocation of significant amounts of Covid related funding.
- 2.3 Covid has also had a significant effect on Adult Social Care in the Health & Wellbeing department, and is delaying the implementation of planned Learning Disability demand management savings leading to the forecast

overspend. The delay in the implementation of planned savings is being partly offset by one-off Covid related monies in 2021-22, however the underachieved savings will create a compounded issue in 2022-23 unless mitigated.

- 2.4 To help ensure the overspends don't recur in 2022-23, £10.5m of additional recurring budget has been provided to Adults and Children's Social Care, and a further £10m of one off Social Care reserve has also been created for 2022-23. However, the financial pressures on Children's Social Care are currently growing at an unsustainable pace, and they will need to be mitigated further in order to remain affordable into the medium term.
- 2.5 The Department of Place also has a number of forecast pressures, with the main ones being in Waste Services due in part to higher waste tonnages and recycling income losses which are being supported by Covid funding in 2021-22. Additionally, there are undelivered savings in Sport and Culture, that are being partly mitigated by a rates rebate this year. Other overspends in the department are however being mitigated by underspends in other Department of Place service areas.
- 2.6 The Council wide forecast overspend has remained the same as Qtr 3, however, there has been a £2.5m increased in the forecast overspend in Children's Services, offset by an equivalent improvement in other areas. The main changes are outlined in section 3 below.
- 2.7 The forecast Council overspend is a best estimate of the 2021-22 year-end position based on current trajectories, and although it is late in the financial year there remains a number of uncertainties that could impact on the final year end position.
- 2.8 Sections 4 to 8 detail the department variances to budget, and the mitigations that departments will put in place to help ensure that the Council reaches the year end in a balanced position.
- 2.9 As a result of prudent financial management, the Council entered into the Covid pandemic in relatively good financial health, particularly in relation to the reserves available to draw on, and this provided the flexibility to take decisions in advance of announcements about additional Government spending. This has served the Council well, and enabled it to move at pace to address the immediate challenges presented by the virus.
- 2.10 The pandemic's financial impact has however, been vast. By the end of the 2020-21 financial year, the additional Covid related gross costs and losses associated with Council service provision totalled c£92m (excluding Collection Fund losses), and will be c£181m by the end of this financial year. Additionally, the Council also administered a further c£190m of Business Grants, and hardship grants in 2020-21, with £ms more to be administered in 2021-22.
- 2.11 The costs and income losses to the Council have so far been covered by very welcome additional funding from the Government and some limited use of reserves, however, it should be noted that there remains significant uncertainty about how long Covid will continue to impact for, and hence

how long the additional funding lasts.

- 2.12 At some point soon, currently announced Covid emergency funding from Government will run out, but our expectation is that there will be an ongoing financial impact of Covid into the medium term.
- 2.13 Higher numbers of Children Looked After placements; undelivered Learning Disability demand management savings, higher waste tonnages from people staying at home more; lower post pandemic income from sports and culture venues and parking are amongst the financial pressures that could continue into next year and beyond when existing Covid monies have run out.
- 2.14 The Government has announced some additional funding for Local Authorities in 2022-23 as outlined in the Budget Update 2022-23 report (February 1st 2022 Executive), however no additional Covid related funding is currently expected for 2022-23. Section 9 of the report provides an update on the Financial Impact of Covid 19.

Change in revenue budget forecast since Qtr 3

- 3.1 The overall £3.2m forecast overspend is largely the same as reported at Qtr 3, however, there have been some material changes across Council departments as outlined below.

Department	Variance at last report	Variance £000s	Change in Variance from last Exec Report £000s
Childrens Services	13,110	15,576	2,466
Corporate Resources	-641	-547	94
Non Service	-303	-303	0
Chief Executive	-145	-380	-235
General Fund	-10,979	-11,644	-665
Dept of Place	154	-618	-772
Health & Wellbeing	2,004	1,135	-869
Total	3,200	3,218	19

- 3.2 The main changes include;

A £2.5m increase in the Children's Services forecast overspend to £15.6m due mainly to;

- Safeguarding, Review, Commissioning and Provider services forecast has increased by £1.4m. A £1.3m increase in the placement cost across the service. This is due to an increase in placements and also the use of more expensive external residential external placements. There is also £0.1m increase on staffing on the Child Protection Service.
- Social Care services forecast has increased by £1.2m. This includes £1.1m on support costs including Section 17.6 assistance cost, care leaver cost, transport, direct payments/home support cost and interpreting cost.

- The Skills for Work/14-19 service forecast has reduced by £0.1m and the service is now forecasting a full year balanced budget position

A £0.9m reduction in Health and Well Being overspend to £1.1m due mainly to increased Discharge to Assess income.

A £0.8m reduction in the forecast in the Department of Place to a £0.6m underspend due mainly to,

- A £0.2m reduction in the forecast for Neighbourhood Services due to reduced staffing costs across Customer Services, Uniformed Services and Neighbourhood Services.
- A £0.5m reduction in Waste services includes a reduction in disposal costs, increase in income, lower prudential borrowing costs, a reduction in container purchases in Trade Waste and reduced vehicle hire costs.
- A £0.1m reduction in Economic Development due to lower than estimated need for rent guarantees in Housing Strategy.

The £0.7m reduction in the forecast underspend in the General Fund to £11.6m results from marginally higher net Covid related costs, offset by a £1m forecast reduction in Insurance provisions at year end.

Departmental Commentaries

Children's Services

- 4.1 Children's Services are forecast to overspend the £117.7m net expenditure budget by £15.6m. This is after the £15.8m of additional Covid related costs and losses that are forecast to be covered by Government funding. The forecast overspend is mainly derived from Children's Social Care related services (Children's Social Care (£3.1m) and Safeguarding & Reviewing, and Commissioning & Provision (£13.2m)).

Children's Social Care

- 4.2 The £3.1m forecast overspend is mainly due to the following;
- 4.3 A £2.2m overspend on the Social Work budget is mainly due to higher workloads, and the continued use of agency staff due to a shortage of staff.
- 4.4 The amounts incurred on Agency staff have increased significantly over recent years (£4.3m in 2018-19, £11.7m in 2019-20, and £17.4m in 2020-21) and are currently running at approximately £1.7m per month. There are currently 159 agency social workers. The movement in agency social workers is shown below: -

Month	April 2020	Sept 2020	Jan 2021	April 2021	June 2021	Sept 2021	Dec 2021	Feb 2022
Number of Agency Social Workers	129	136	155	170	169	161	159	159

- 4.5 The Children with Disability Service is forecast to overspend on the direct payment/home support budget by £1.3m.
- 4.6 There is also a £1.0m pressure on the service legal cost budget due to court/legal counsel costs. The Post 16 team has a pressure of £0.8m on support cost for care leavers.
- 4.7 The Section 17 preventative assistance budget is forecasting an overspend of £0.8m and the transport cost for children in care is forecast to overspend by £0.6m,
- 4.8 The overall service overspend is offset by a £0.6m underspend on Prevention and Early Help services, and £1.0m from the contribution of Family First resources. One off service reserves of £1.9m have also been used to help reduce the overspend.
- 4.9 Overspends are also occurring in other areas due to continued growth in the average number of Children receiving support, with large increases in typically costlier external Residential placements and external Foster Agency placements.
- 4.10 Residential placements cost on average close to £200k per year each, and numbers have never been higher as outlined in the table below. Indicatively, had residential placements continued at the same level as 2020-21, the forecast for 2021-22 would be c£4.0m lower.

Type of Placement	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22 Feb 22	Avg Cost per week
Placed with Parents	119	117	129	150	162	161	
Placed for Adoption	24	25	26	24	35	45	
Friends and Families	232	235	301	357	372	395	£250
Foster Parents	365	371	354	368	393	384	£519
Fostering Agencies	38	57	88	131	164	184	£839
Residential Care (Internal)	58	51	45	51	45	39	£3,100
Residential Care (External)	47	42	42	60	70	97	£3,600
Other	48	62	68	90	107	122	£1,600
Sub Total (Number of Children Looked After)	931	960	1,053	1,231	1,349	1,427	
Residence Orders	59	46	40	37	33	30	£154
Adoption Orders	260	247	239	237	226	214	£270
Special Guardianship Orders	304	320	338	364	435	473	£155
Sub Total (Chd in Permanent Arrangements)	623	613	617	638	694	717	

Total Children Receiving Support	1,554	1,573	1,670	1,869	2,043	2,144	
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Safeguarding and Review, Commissioning and Provision

- 4.11 As a result of the growth outlined above, the service is forecast to overspend the £56.7m budget by £13.2m.
- 4.12 The external purchased placement (Residential, Fostering and Post 16) budget is forecast to overspend by £10.1m. The number of external placements increased by 19% in 2020-21 and the current forecast assumes a further increase of 14% in 2021-22.
- 4.13 £4.9m of Placement costs are currently forecast to be covered by Covid related monies. This is a significant concern as it is very likely that the Placements will continue after the Covid monies have run out leaving a structural problem.
- 4.14 There is also a £0.4m variance on the Fostering Service due to the cost of placements.
- 4.15 Internal residential/respite homes are currently forecasting an overspend of £2.4m due to the use of agency staff, premises related costs and care cost. The forecast overspend has increased recently due to a very high cost of a care package.
- 4.16 Child Protection Services has a £0.3m variance due to the use of agency staff across the service.

Education and Learning

- 4.17 The Education and Learning Service is reporting a £0.7m underspend across the service on non-staffing budgets.

Skills for Work and 14-19 Service

- 4.18 The Skills for Work/14-19 Service is currently reporting a balanced position on a £1.4m budget.

Mitigating Actions to reduce the overspend

- 4.19 There has been a considerable level of investment into Children Services over past few years. The 2020-21 budget included £13.625m of additional investment to address budget pressure and demographic growth. A further £2m was made available to make permanent support to the social work structure previously funded from the “one off” Children Investment Fund in 2019-20. The Council also allocated £2m per annum for two-years to support Prevention and Early Help work starting in 2020-21. Children’s Social Care also overspent by £6.4m in 2020-21, with mitigating funding having to come from other parts of the Council. There has also been a further £7.125m of recurring budgeted investment in 2021-22; a further £7.5m for 2022-23, and the creation of a £10m one off Social Care reserve.

4.20 The service will pursue the following actions to reduce the forecast overspend in 2021-22;

- Review of high cost placements.
- Seek contributions from partners towards placement costs.
- Recruitment of permanent social workers to reduce reliance on the use of agency staff. Currently, the use of agency is over 40% of the staffing budget. The service value for money and efficiency plan intends to reduce this by 10% each year to December 2023, to get the overall level down to 10% by then.
- Review agency fee costs in order to get value for money from agency suppliers/contractors.
- Grow in-house children residential provision, to reduce costly external placements.

Health and Wellbeing

5.1 The Department of Health and Well-Being is forecast to overspend the £113m net expenditure budget by £1.1m, a favourable movement of £0.9m from Qtr3, primarily as a result of a forecast increase in the Discharge to Assess claim from the NHS. The £1.1m overspend is after £10.8m of additional Covid related costs and losses that are forecast to be covered by Government and other income.

5.2 In 2021-22 the department has Demand Management savings of £8.4m to achieve, of which £2.1m is apportioned to Older People and Physical Disabilities and £6.3m to Learning Disabilities (LD).

Learning Disabilities

5.3 As reported previously, it is forecast that the £6.3m LD Demand Management saving will be unachieved in 2021-22. The service also has a recurrent pressure of £3.2m from the 2020-21 LD Demand Management saving and has £0.8m in year cost pressure on community care services. The underachievement is primarily due to Covid as a result of not being able to carry out face to face reviews, and the increased costs of supporting people at home as a result of day care closures.

5.4 Due to the impact of the pandemic on the ability of the service to deliver the savings, £6.2m of Covid funding has been included in the Q4 forecast. This has reduced the forecast overspend on LD long term support to £4.1m. However, the underlying pressure on the LD budget is £10.3m; due to the budget being supported by the non-recurrent Covid grant. This is a significant concern when Covid support runs out.

5.5 Included in the demand management savings were plans to re-model the current block day care contract; this work is on-going but it is likely that savings won't be realised until 2022/23.

5.6 During the year face to face reviewing has re-commenced; the Review Service has now been established within Learning Disabilities, with priorities aligning to the departments commissioning plan. Reviewing

capacity and commissioning resource has also been identified to assist in the transformation of day services.

- 5.7 The table below shows the number of people in Residential and Nursing care is reducing in line with the departmental strategy of supporting people in community settings. Although the number of people in Residential care has reduced this year, they would need to reduce further to meet the high level of budgeted saving. Where client numbers have reduced in residential block contracts, this currently does not result in a cash releasing saving. However, work has now commenced on transforming the remaining blocks contracts, which should have a positive impact on 2022-23 budgets.

Client Numbers	28.2.20	28.2.21	28.2.22	31.3.22 Budgeted
LD Residential Care - Purchased	156	135	130	101
LD Nursing Care - Purchased	19	21	17	19
Total Residential & Nursing	175	156	147	120

- 5.8 In addition to the £10.3m underlying pressure in LD, there are further approved demand management savings of £5.5m for 2022/23. As the savings are behind schedule, £3m of additional budget has been approved as part of the 2022-23 budget process to help alleviate some of the identified pressures.

Operational Services

- 5.9 The £2.1m demand management saving apportioned to Older People and Physical Disabilities Residential and Nursing fees is forecast to be achieved. However, there is a significant pressure (£3.2m) on long term Home Care due to the full year effect of the increase in hours from 2020-21; together with the increased activity seen this financial year. There has also been a significant increase in external enablement hours due to increased demand from hospitals, which is mitigated by discharge to assess funding.
- 5.10 The service is optimistic that long term home care hours can be reduced as a result of positive outcomes from Enablement discharges, increases in reviewing team capacity, strength based approaches becoming embedded in teams, more annual reviews being carried out and the Fletcher Court Extra Care site becoming fully occupied. The service is working with Finance and Performance colleagues to ensure that all costs associated with Discharge to Assess Funding are claimed this financial year. The Home Care Capacity Working Group will also review analysis of the increased hours and look at options for mitigating increased home care demand, particularly in relation to the increase in short term external enablement hours.

	28.2.20	28.2.21	28.2.22	31.3.22 Budgeted
OP & PD Monthly Long Term Home Care Hours	96,764	107,540	113,074	102,603
OP & PD Monthly Short Term Enablement Hours*				

* activity previously collected as part of long term care hours

- 5.11 The Residential and Nursing budget was reduced in 2021/22 by £2.1m as part of the demand management savings. The table below demonstrates that there has continued to be a reduction in Older People and Physical Disabilities Residential and Nursing placements, albeit at a reduced level, compared to previous years. There was a significant reduction in people in a residential or nursing setting in the first quarter of 2021/22 (861 clients in April 2021), however placements have gradually increased throughout the financial year. Although the budget is forecast to balance, as a result of reduced activity earlier in the year and the ability to draw down on discharge to assess income, placements will need to reduce further to avoid pressure on this budget in 2022/23.

	28.2.20	28.2.21	28.2.22	31.3.21 Budgeted
Total Residential & Nursing Clients	972	920	895	859

- 5.12 There are the following mitigating underspends across the department; £0.6m in Mental Health, £5.4m increased Discharge to Assess income, £0.8m vacancy control, £0.3m forecast underspend on Safeguarding due to vacancies and reduced assessment costs, £0.3m underspend in Environmental Health, £0.5m unallocated budget and £0.6m increase in the Better Care Fund allocation.

Mitigating Actions to reduce overspend

- 5.13 The service will continue to pursue the following actions to reduce the forecast overspend in 2021-22 and related pressures in 2022-23;
- Accelerating reviews across the department; LD priority reviews have been identified.
 - Seek additional health related income; to continue to ensure that the Discharge to Assess claim includes all eligible costs.
 - Continue with, and seek to accelerate the transformation programme.
 - Reviewing the charging policy.
 - £3m of additional recurring budget has also been provided for 2022-23 onwards.

Department of Place

- 6.1 The Department of Place is forecast to underspend the £90.2m net expenditure budget by £0.6m. This is after £19.7m of additional Covid related costs and losses that are forecast to be covered by Government and other income. The overall impact will however be dependent on the speed of recovery across the district.

Waste, Fleet & Transport Services

- 6.2 The service is forecast to over spend the £30.8m net budget by £0.3m. This is after £2.0m of Covid related costs and losses that are forecast to be covered by Government and other income.
- 6.3 The £0.4m service pressure is largely comprised of an over spend in Fleet Services (or, more specifically, an under recovery of costs), off-set by an under spend in Waste Services of £0.2m.

Waste Services

- 6.4 Waste services are reporting a favourable movement of £0.4m from Quarter 3 which is mainly due to a reduction in disposal costs, increase in direct deliveries income and a reduction in prudential borrowing due to anticipated delays on delivery of two refuse collection vehicles.
- 6.5 Pressures in Waste Services continue to centre around higher than budgeted disposal costs and a reduction in recycling income. The service is currently forecasting a £0.2m underspend. Waste tonnages increased during 2020-21 and although the rate of increase has reduced in recent months, they are still higher than pre-COVID levels. The service has been supported by Covid funds to the value of £1.5m which covers additional waste disposal costs and additional employee costs.
- 6.6 The table below demonstrates that higher tonnes of waste have been collected by Waste Services in the first 9 months of the year, and tonnages remain higher than pre pandemic levels.

Tonnes 000s – Cumulative Year to date

	2019/20	2020/21	2021/22
Kerbside Waste collected	75,968	85,107	83,553
Kerbside Recycling collected	25,731	31,450	28,735
Household Waste sites	39,425	33,297	38,278
Trade Waste collected	13,536	10,045	11,161
Garden Waste collected	6,560	8,207	6,860
Total Waste Collected	161,220	168,106	168,587

- 6.8 Overall, these higher collection tonnages result in higher disposal tonnages, and an increase in the cost of disposal.

Tonnes 000s – Cumulative year to date

	2019/20	2020/21	2021/22
Waste Disposal Tonnes ¹	173	181	182

¹ Waste Disposal Tonnes are higher than Waste Collected Tonnes as the Council also disposes of street cleansing waste amongst others.

6.9 In order to address the above pressures, the following mitigating action is being taken:

- Merged shifts and working patterns at the materials recycling facility have been implemented.
- Reduction in casual overtime.
- Review of Fleet maintenance charges.
- Review of kerbside and trade waste collections routes.
- Treatment of recycling waste is under review and is dependent on third party contractor involvement. This could possibly result in more of the Council's recycling being diverted from the MRF to other operators; therefore, plans to redevelop the MRF are also subject to review.

Fleet & Transport

6.10 The £0.4m forecast over spend in Fleet & Transport is mainly on employee costs and reduced recharges to other departments. An exercise to address this has commenced.

Neighbourhoods and Customer Services

6.11 The Service is forecast to underspend the £17.4m net expenditure budget by £1.5m. This is after £9.7m of Covid related costs and losses that are forecast to be covered by Government and other income. The service under spend relates to £0.6m in Uniformed Services, £0.6m in Neighbourhood Services and £0.3m in Customer services.

Economy & Development Services

6.12 The service is forecast to underspend the £5.2m net expenditure budget by £0.4m. This is after £2.8m of Covid related costs and losses that are forecast to be covered by Government and other income. The non Covid-19 issues are detailed below: -

6.13 Economic Development is forecasting a £0.6m under spend as recruitment and projects are being reviewed in line with Covid-19 recovery plans.

6.14 Housing Development is forecast to overspend by £0.6m due to not achieving income targets via a capital recharge (£0.3m), empty Council properties, Council Tax, maintenance costs and loss of rental income (£0.3m). A number of Right to Buy housing purchases are going through the process with legal. Disposal of these assets will result in paying grant monies to Homes England. The forecast includes drawdown of reserves £0.1m.

6.15 Markets are forecast to overspend by £0.2m, this mainly relates to an expected rent reduction in issuing new leases for the external shops around the Oastler Centre in line with the Top of Town scheme.

Planning Transport & Highways

- 6.16 The Service is forecast to overspend the £28.1m net expenditure budget by £0.1m. This is after £0.5m of Covid costs and losses that are forecast to be covered by Government and other income.
- 6.17 Wholesale energy costs are increasing significantly which will feed into street lighting utilities costs next year.

Sports & Culture

- 6.18 The Service is forecast to overspend the £8.6m net expenditure budget by £0.8m. This is after £4.3m of Covid costs and losses in Sports Facilities, Theatres, Libraries, Museums, Tourism and Parks as outlined in the Covid-19 Tracker.
- 6.19 The main pressures within the service are coming from underachieved savings in Libraries £0.5m, and pressures in Bereavement £0.2m and Sports Facilities £0.1m.
- 6.20 The Council's 4 main museums (Cartwright Hall, Bolling Hall, Cliffe Castle & The Industrial Museum) have recently had Business Rates assessments, and the outcome was a reduction in their rateable values. The total reduction was £652k including backdates. This has been included in the forecast to mitigate the in-year overspend.
- 6.21 Sports facilities continue to project a return to expected (pre Covid) levels of activity and income from April 2022. A near break-even position for the current financial year is also being reported with the pressure created by the requirement for casual staff being offset by Covid related income.
- 6.22 Theatres' position has improved and is expected to continue improving. Sales are now approximately 70–80% of pre-covid levels.

Clean Air Plan

- 6.23 The service is reporting a breakeven position as all implementation costs will be covered by funding from government grant.
- 6.24 The lead in period for the Clean Air Zone (CAZ) has been extended. Instead of being introduced in January, the CAZ will be launched in Spring 2022.
- 6.25 This will allow businesses more time to use the Clean Air Funding available and upgrade their vehicles. This includes a new £1.7m fund to increase the electric vehicle grants available for taxis.
- 6.26 It will also provide more time for Council systems to integrate with the Government's national IT infrastructure which manages all Clean Air Zones across the country.

Corporate Resources

- 7.1 Corporate Resources are forecast to underspend the £50.2m net budget by £0.6m. This is after £9.8m of Covid related costs and losses that are forecast to be covered by Government and other income. The major additional costs relate to the procurement of PPE for all Council services, additional IT costs to enable home working, and income losses including on Investments & capital schemes.
- 7.2 Excluding Covid-19 impacts, the Department's forecast underspend of £0.6m is made up of forecast underspends in Revenues & Benefits (£0.5m), Catering & Office Services, (£0.2m) and Energy Unit (£0.2m). The forecast includes the net impacts of pre-existing and ongoing pressures, after allowing for the impact of Covid on traded areas such as ISG (£0.1m), PACT HR (£0.1m), and £0.3m in ICT.

General Fund

- 8.1 The General Fund which provides budgets for the West Yorkshire Combined Authority, Capital Financing, and contingencies amongst others is forecast to underspend by £11.6m. This is due mainly to Corporate Contingencies and Capital Financing underspends linked to lower interest costs, and lower than budgeted Capital expenditure (see section 12 for additional information). Additionally, a £1m reduction in the Insurance provision is forecast at year end.

Covid-19 Financial Impact Tracker.

- 9.1 The table below details the costs of Covid in 2020-21, and also provides an estimate of the impact in 2021-22.

Department	Expenditure/Income	2019/20	2020/21	2021/22 Forecast	Total
Health & Wellbeing	Expenditure	715	27,743	29,968	58,426
	Income Loss		2,711	286	2,997
	Additional Income				
	(Specific)		-22,331	-19,477	-41,808
Health & Wellbeing Total		715	8,123	10,777	19,615
Children's Services	Expenditure		8,782	15,384	24,166
	Income Loss		1,836	916	2,752
	Additional Income				
	(Specific)		-2,263	-537	-2,800
Children's Services Total			8,355	15,763	24,118
Place	Expenditure	114	9,047	14,103	23,264
	Income Loss	1,013	14,659	6,728	22,400
	Additional Income				
	(Specific)		-1,230	-1,036	-2,266
Place Total		1,127	22,476	19,795	43,398
Corporate Resources	Expenditure	153	14,210	8,746	23,108
	Income Loss	139	6,351	3,012	9,502
	Additional Income				
	(Specific)		-335	-1,980	-2,315

Corporate Resources					
Total		292	20,226	9,778	30,295
Chief Executives	Expenditure		927	305	1,232
Chief Executives Total			927	305	1,232
Non Service	Expenditure		264	0	264
	Income Loss		654	0	654
Non Service Total			918	0	918
General Fund	Expenditure		5,853	6,142	11,995
	Income Loss	1,285	-991	0	294
	Additional Income (General)	-2,700	-64,543	-21,410	-88,653
	Additional Income (Specific)		-28,595	-12,952	-41,547
	Council Reserves per Qtr 1		0	-949	-949
	Carry forward of unspent grants		27,252	-27,252	0
					-
General Fund Total		-1,415	-61,025	-56,421	118,861
Grand Total		718	0	0	718

*At 2020-21 year end the Additional Grants received in the General Fund were allocated to departments to match the net cost of Covid, with the remaining balance transferred to reserves to be used in 2021-22.

9.2 The table below shows the total impact on Council services, and additional income provided by Government and other bodies.

	2019/20	2020/21	2021/22 Forecast	Total
Expenditure	982	66,827	74,648	142,456
Income Loss	2,437	25,220	10,942	38,598
	3,418	92,046	85,590	181,055
Additional Income (General)	-2,700	-64,543	-21,410	-88,653
Additional Income (Specific)		-54,755	-35,982	-90,736
Carry Fwd of unspent grants		27,252	-27,252	0
Council Reserves		0	-949	-949
Total Funding	-2,700	-92,046	-85,590	-180,338
Grand Total	718	0	0	718

9.3 As a result of prudent financial management, the Council entered into the Covid pandemic in relatively good financial health and with sufficient reserves to enable a rapid and flexible response to the crisis in advance of additional Government funding.

9.4 The costs and income losses to the Council have so far been covered by very welcome additional funding from the Government and some limited use of Council reserves, however, it should be noted that there remains significant uncertainty about how long Covid will continue to impact for.

Budget Savings Tracker

10.1 The combined budget savings of £14.3m in 2021-22 brings the total savings the Council has had to approve in the eight years following the 2010 Comprehensive Spending Review (CSR) to £304m.

- 10.2 The 2020-21 budget includes £9.5m of new budget reductions, however £4.7m of prior year underachieved savings have carried forward into 2021-22, meaning that £14.3m of savings are budgeted to be delivered in 2021-22.
- 10.3 In tracking progress made against each individual saving proposal, £3.3m of the £14.3m is forecast to be delivered, leaving £10.9m that is forecast not to be delivered. This is included within the overall forecast overspend of the Council.

	Prior year underachieved Savings outstanding at 31/3/21	2021/22 New Savings	Total Savings 2021/22	Forecast Variance 2020/21	Total Savings 2021-22 ²
Health & Wellbeing	3.1	8.4	11.5	9.4	5.5
Children's Services	0.0	0.3	0.3	0.0	0.0
Place	1.6	0.2	1.9	1.5	0.4
Corporate Resources	0.0	0.2	0.2	0.0	0.0
General Fund	0.0	0.5	0.5	0.0	0.0
Total	4.7	9.5	14.3	10.9	5.8

- 10.4 Although the savings that have to be delivered this year are lower than prior years, the amount forecast to be unachieved is forecast to be higher than recent years.

	Underachieved Savings in year £ms
2013/14	4.4
2014/15	2.3
2015/16	4.9
2016/17	7.9
2017/18	22.6
2018/19	13.4
2019/20	7.9
2020/21	6.5
2021/22	10.9

- 10.5 The main forecast underachieved savings are £9.4m of underachieved Learning Disability Demand Management savings in Health & Wellbeing. As outlined previously these are partly caused by Covid, and are being partly mitigated by c£6.2m of Covid related grants in 2021-22. The ongoing impact of the underachievement when Covid grants run out, is a significant concern looking forward.
- 10.6 The £1.9m of underachieved savings in the Department of Place are mainly due to £1.3m of underachievement in Sports & Culture, most notably Libraries (£0.4m), Museums (£0.5m) and Theatres (£0.2m), and £0.2m in Neighbourhoods & Customer services as the income budget increased for parking charges in 2020-21, and it will continue to be undelivered in 2021-22 (£0.2m).

² Additional budget savings will be required in line with the Medium Term Financial Plan.

Council Tax and Business Rates.

- 11.1 Council Tax and Business Rates are paid into a separate account, from which precepts (distributions) are paid to Bradford Council, the Government, the police and fire authorities.
- 11.2 Bradford will be paid over its budgeted Council Tax precept (£212.9m) in 2021-22.
- 11.3 Further, a small surplus (£1.125m) is currently forecast for 2021-22. In line with Collection fund rules, this surplus will benefit the 2022-23 financial year, and has been included in 2022-23 budget planning.
- 11.4 Business Rates collection has also been significantly impacted by the pandemic. Bradford will be paid over its budget precept from the Collection Fund in 2021-22, with any in year deficit being repaid to the Collection Fund in 2022-23.
- 11.5 The Council had very large deficits from 2020-21 as a result of Covid (£6.1m for Council Tax and c£28.7m for Business Rates) that it will have to repay to the Collection fund in 2021-22. The deficit will however be covered by Section 31 grants and Tax Income guarantee compensation received from the Government in 2020-21.
- 11.6 Currently the £35m of S31 and TIG monies are held in a reserve and will be drawn down over the next 3 years to pay for the 2020-21 deficit in compliance with a Government sanctioned scheme to spread Covid related deficits over a longer period than normal.
- 11.7 In 2021-22 the Council will again have a significant Business Rates Collection Fund deficit. Most of this will result from Government support for businesses and will consequently be covered by additional Section 31 grants, however the Councils business rates base is also likely to reduce following a number of recent appeals.
- 11.8 Overall the unfunded element of the Business Rates deficit is expected to be c£0.6m in 2021-22, and this will have to be repaid to the Collection Fund in 2022-23.

Reserves

- 12.1 At 28th February 2022 reserves stand at £287.1m (Council £244.2 and Schools £42.9m). Unallocated reserves stand at £10.7m.

	Closing Balance 2019-20 £m	Closing Balance 2020-21 £m	Opening Balance 2021-22 £m	Net Movement	Balance as at 28 th February 2022 £m
Council reserves	207.0	256.5	256.5	-12.3	244.2
Schools Delegated budget	31.9	42.9	42.9	.0	42.9
Total	238.9	299.4	299.4	-12.3	287.1

- 12.2 The £0.6m decrease in Reserves from December is made up of

Movements to Reserves

None

Movements from Reserves

£29k Theatres Box Office
£7k VCS Transformation Fund Reserve
£100k Better Use of Budgets
£451k Resettled Families Grant Reserve.

Movements within Reserves

None

- 12.3 The Council has £19.5m of General Fund reserves.
- 12.4 Overall, reserve levels are expected to reduce significantly in 2021-22.
- 12.5 The Council has c£27m of Covid related grants in reserve from 2020-21, which will be drawn down in 2021-22 to fund Covid related expenditure as outlined previously and in the Covid Tracker.
- 12.5 £4m of reserves were approved to be used to support the recovery from Covid as outlined in the Qtr 1 Finance Position Statement.
- 12.6 £6.4m of reserves were approved to be used as part of the 2021-22 Council budget.
- 12.7 Approximately £2.9m of reserves are forecast to be drawn down or repurposed to help mitigate forecast overspends in 2021-22, as outlined above and detailed in the Departmental commentaries
- 12.8 Additionally, a significant portion of the £35m held in the S31 Business Rates Grant Reserve that contains both the Councils share of Section 31 grants and Tax Income Guarantee Scheme compensation will be drawn down at 2021-22 year-end to fund the 2020-21 Collection fund deficits.
- 12.9 Should the Council overspend the budget at year end as is currently forecast, further reserve reductions will be required by an equivalent amount in 2021-22.
- 12.10 The 2022-23 budget has also approved further reserve reductions of approximately £13.65m next year.

School Balances

- 13.1 The table below shows the School Reserves (including Schools Contingencies) position as at 31st of March 2022. The forecast is based on information submitted by schools at the end of quarter three.

	Balance 1 st April 2021		Forecasted Balance 31 st March 2022		Movement	
	Nos	£000	Nos	£000	Nos	£000
Nursery	7	1,353	7	1,216	0	137
Primary	68	10,549	67	7,846	1	2,703
Secondary	6	(2,077)	6	(3,430)	0	1,353
Special	3	2,925	3	2,745	0	180
Pupil Referral Units (PRU)	3	241	1	436	2	(195)
Subtotal	87	12,991	84	8,813	3	4,178
School Contingency		27,550		32,115	0	(4,565)
Other Activities/Closed Schools		1,418		1,000	0	418
Total	87	41,959	84	41,928	3	31

- There are five schools (one maintained nursery school, three primary and one secondary school) that are currently forecasting deficit revenue balances at 31 March 2022, with a combined deficit value of £6.5m. The deficit balance held by Hanson School is forecast to increase to £6.3m at the end of 2021-22 from £4.8m at the end of 2020-21.
- One school (St Clare's Catholic Primary) converted to academy status in 2021-22.

Capital Expenditure

- 14.1 The Council continues to seek to deliver a large capital programme across the District, which will provide improved facilities and infrastructure to support the delivery of the Council Plan.
- 14.2 The profiled resource position for 2021-22 for the whole Capital Investment Plan stands at £871.4m. To the 28th February 2022 there has been total spend of £80.3m. A summary by service is shown below with a detailed monitor in Appendix 2.

Scheme Description	Q3 Re-profiled Budget 2021-22	Changes	Re profile Budget 2021-22	Spend 28 Feb 2022	Budget 22-23	Budget 23-24	Budget 24-25 onwards	Total
	£m	£m	£m	£m	£m	£m	£m	£m
Health and Wellbeing	2.1	0.3	2.4	0.8	2.7	7.7	1.6	14.4
Children's Services	21.7	0	21.7	12.7	12.2	5.4	0.2	39.5
Place - Economy & Development Services	27.0	2.5	29.5	11.3	66.0	36.1	13.4	145.0
Place - Planning, Transport & Highways	51.9	3.8	55.7	29.3	66.2	60.4	71.2	253.5
Place - Other	21.8	0	21.8	10.0	19.0	28.9	28.2	97.9
Corp Service – Estates & Property Services	29.6	7.7	37.3	16.2	13.7	6.5	11.5	69.0
TOTAL - Services	154.1	14.3	168.4	80.3	179.8	145.0	126.1	619.3
Reserve Schemes & Contingencies	7.8	-3.5	4.3	0	46.0	107.5	94.3	252.1
TOTAL	161.9	10.8	172.7	80.3	225.8	252.5	220.4	871.4

14.3 Overall here has been an increase in the total budget of £69.1m to £871.4m. The main change relates to:

- £56.9m of new approved budget for Towns Fund funded by grant. This is the second phase of the project and additional funding has been given to the Council on top of the original £1.5m, split between Shipley and Keighley.
- £6.7m of additional budget for the Bereavement Strategy.
- £1.5m of new approved budget for the relocation of Baildon Library from the Ian Clough Hall site.
- £4m of additional budget for Highways schemes funded by grant.

14.4 Profiling the capital spend between financial years is a key challenge to ensure that the Council borrows at the most cost effective time. For the Q3 Finance Report 2022-23 Budgets were reviewed with Service Managers and re-profiled into future years for larger schemes. Further work will continue to ensure accurate profiling of the capital spend over the next four years

14.5 It should also be noted that there remains uncertainty linked to Covid and consequently there remains levels of uncertainty in the forecasting.

14.6 Generally, inflationary forces are resulting in increased pressures on current projects and there could be higher costs compared to approved budgets. Also problems with the supply chain mean some major projects are having issues getting resources delivered and this could impact on delivery timescales and budgets.

Capital Programme 2021-22 update

14.7 The latest forecast for The latest forecast for expenditure for 2021-22 is £111.2m, compared to a revised budget of £172.7m. Spend to the end of February 2022 is £80.3m. A summary by service is shown below with a detailed monitor in Appendix 2.

Budget, forecast and spend to date as at 28 February for 2021-22

	Revised Budget 2021-22 £m	Annual Spend Forecast £m	Variance £m	Spend 28 Feb 2022 £m	Spend to date as a % of forecast %
Health and Wellbeing	2.4	1.3	-1.1	0.8	61.5
Children's Services	21.7	14.7	-7.0	12.7	86.4
Place - Economy & Development	29.5	14.9	-14.6	11.3	75.8
Place - Planning, Transportation & Highways	55.7	41.5	-14.2	29.3	70.6
Place – Other	21.8	17.9	-3.9	10.0	55.9
Corporate Resources – Estates & Property	37.3	20.9	-16.4	16.2	77.5
Reserve Schemes & Contingencies	4.3	0	-4.3	0	0
TOTAL - All Services	172.7	111.2	-61.5	80.3	72.2

- 14.8 There is a forecast capital programme variance of £61.5m between the budget and the latest expenditure forecast. Covid-19 and supply issues has caused delays for some major schemes and this has impacted on current schemes progressing and also the development of Reserve Schemes. The variation will be closely monitored and the final outturn position will be highly dependent on schemes both starting and continuing on schedule and delivering to plan. Scheme phasing will continue to be monitored to ensure that it is accurate and realistic.

New Capital Schemes

- 14.9 Appendix 2 shows the Capital Investment Plan as at 28th February and additional to this the March PAG has considered the following capital bids and recommends their approval by Executive for inclusion in the 2021-22 CIP.

- **Mitre Court CPU** – The final cost of the works to refurbish and convert Unit 5, Mitre Court to become the new Central Production Unit (now renamed the Food Innovation and Production Unit) have been identified as £2.02m, meaning an overspend of £0.33m. The increase in costs have been caused by a number of issues, but the main one was a delay in the start of the project due to the impact of Covid. This overspend will be funded by an additional corporate capital receipts and underspends on corporate property schemes.

- 14.10 The following scheme has been approved under Section 1.7 of the Financial Regulations. Executive are asked to note.

- **Bradford and Airedale Community Equipment Services (BACES)** – on going investment of £3.3m, over a five-year period, in BACES is required beyond the currently approved funding. The service provides essential equipment to facilitate an early discharge from hospital and provides support to people to remain in their own homes. The capital spend would be funded by the budget currently included in Reserve Schemes.

Capital Resources

- 14.11 Capital receipts from the sale of fixed assets exceed £2.3m to date and the

Council is expected to achieve the target of £3m in capital receipts for the year. The Council has received an additional £70.7m in capital grants and contributions so far this year.

- 14.12 £5.5m of loans have matured in January 2022 with an average rate of interest of 9.25%. No further loans are due to mature in 2021-22 and to date no new long term borrowing has been undertaken.

15.0 RISK MANAGEMENT

- The Financial risks of future known and uncertain liabilities are being addressed through contingencies and provisions outlined in this report.

16.0 LEGAL APPRAISAL

- This report is submitted to the Executive in accordance with the Budget and Policy Framework Procedure rules. There are no other legal implications arising from this report.

17.0 OTHER IMPLICATIONS

18.0 SUSTAINABILITY IMPLICATIONS

None

19.0 GREENHOUSE GAS EMISSIONS IMPACTS

None

20.0 COMMUNITY SAFETY IMPLICATIONS

None

21.0 HUMAN RIGHTS ACT

None

22.0 TRADE UNION

Trade Unions have been consulted in relation to Waste Services mitigation plans.

23.0 WARD IMPLICATIONS

None

24.0 IMPLICATIONS FOR CHILDREN & FAMILIES

Implication for Children and Families are outlined in section 4 of the report.

25.0 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

None

26.0 NOT FOR PUBLICATION DOCUMENTS

None

27.0 RECOMMENDATIONS

That the Executive

27.1 Note the contents of this report and the actions taken to manage the issues highlighted.

27.2 Approve the following capital expenditure schemes as outlined in section 14.9.

- £0.33m additional budget to complete the relocation of the Central Processing Unit to Mitre Court. This overspend will be funded by an additional corporate capital receipts and underspends on corporate property schemes.

Note the following has been approved under Section 1.7 of the Financial Regulations:

- £3.3m for additional investment in BACES. The budget is currently included in Reserve Schemes.

28.0 APPENDICES

Appendix 1 Reserves Statement

Appendix 2 Capital Investment Plan

29.0 BACKGROUND DOCUMENTS

- Qtr 3 Finance Position Statement – Executive 2nd February 2022
- Qtr 2 Finance Position Statement – Executive 2nd November 2021
- Qtr 1 Finance Position Statement – Executive 6th July 2021
- 2020-21 Finance Position Statement – Executive 6th July 2021
- The Council's Revenue Estimates for 2021/22 – updated – Budget Council 18th Feb 2021

Reserves Statement as at 28th February 2022

Appendix 1

	Opening Balance £000	Movement in 2021-22 £000	Closing Balance £000	Comments
A. Reserves available to support the annual revenue budget				
Unallocated Corporate Reserves	10,700	0	10,700	
Total available Unallocated Corporate Reserves	10,700	0	10,700	
B Corporate Earmarked Reserves to cover specific financial risk or fund specific programmes of work.				
ESIF – STEP	1,915	-860	1,055	Funding to support young and disadvantaged people into employment
Exempt VAT	3,000	0	3,000	Amount set aside to meet the estimated cost of VAT that the Council would not be able to recover should it exceed its partial exemption limit.
PFI credits reserve	490	0	490	Funding to cover outstanding potential Building Schools for the Future liabilities.
Better Use of Budgets	5,166	-1,419	3,747	To cover deferred spend on priority work from 2020-21
Economic Partnership Reserve	157	0	157	To support the development of the strategic economic plan within Department of Place
Regional Growth Fund	3,635	0	3,635	To support strategic plans within Department of Place
Regional Revolving Investment Fund	625	0	625	Money set aside in 2013-14 carried forward to meet the Council's commitment to the Regional Revolving Investment Fund.
Discretionary Social Fund	1,397	0	1,397	To fund a replacement local welfare scheme following the government ending its Local Welfare Assistance grant programme at 31 March 2015.
Transitional and Risk Reserve	15,033	-6,898	8,135	To help fund Transitional work, and cover risks.
Dilapidation & Demolition	1,767	0	1,767	At the end of a lease on a building, the Council will be liable for any dilapidations of the building. The Council also plans

	Opening Balance £000	Movement in 2021-22 £000	Closing Balance £000	Comments
				some demolition work.
Match Fund Basic needs Grant	700	-700	0	Match funding against capital spend – using capital grants first.
Strategic Site Assembly	309	0	309	Amounts to help fund strategic site acquisition.
Implementation Reserve	1,504	0	1,504	To fund Projects associated with delivering savings plans.
Insurance Risk	1,893	-1,889	4	Reserve reduced as part of 2021-22 budget setting.
NDR Volatility Reserve	1,735	-1,735	0	Additional S31 grant to offset NDR deficit resulting from govt policy
				Reduced as part of 2021-22 budget setting
Council Tax Reserve	575	-575	0	To be used in 2021-22
Redundancy Provision	4,696	0	4,696	To provide for the costs of future redundancies
Leeds City Region WYTF	421	0	421	Contribution to WY Transport Fund
Leeds City Region Economic Development	402	0	402	Match fund for urban centre regeneration
Financing Reserve	52,573	0	52,573	Reserve resulting from MRP policy change.
Financing Reserve 2019/20	1,000	0	1,000	As above.
Markets Compensation	723	0	723	Statutory compensation obligation for terminating tenancies
Finance Works Reserve	94	60	154	Reserve to fund additional project Finance Work including Collection fund improvements and CCAB apprentices
ICT Programmes Budget	1,424	941	2,365	To fund future ICT projects
Children Services Investment Fund	745	-745	0	Remainder of £6.5m of one off investment approved as part of 2018-19 budget
S31 Business Rate Grants Reserve	34,995	0	34,995	Money from Govt to pay for 2020-21 Covid related collection fund deficit. Will be used in 2021-22.
Covid 19 funding allocation Reserve	22,149	,	22,149	Remaining Emergency grant from Government – reflects timing issue between receipt and spend. Will be consumed in 2021-22
		0		
Indexation Pressures Reserves	136	0	136	Reserve to cover any in year costs

	Opening Balance £000	Movement in 2021-22 £000	Closing Balance £000	Comments
CT Hardship Reserves	99	0	99	above the 2% budgeted pay award.. Can be redirected pending 21-22 pay award. Remaining part of £5.8m grant from 2020-21
Project Feasibility Reserve	2,000	0	2,000	To fund feasibility work associated with major projects
Sub Total	161,358	-13,820	147,538	
C. Reserves to support capital investment				
Renewal and replacement	5,137	0	5,137	General resource to fund / support the corporate funded schemes in the Capital Investment Programme. It also enables transfer of resources from capital to revenue to fund work associated with business case formation.
Markets	93	300	393	Cumulative Market trading surpluses to be re-invested in maintaining market buildings throughout the district.
Sub total	5,230	300	5,530	
D. Service Earmarked Reserves	39,564	642	40,206	See over page
E. Revenue Grant Reserves	24,199	-3,443	20,756	
F General Reserves				
General Fund	15,000	4,500	19,500	The GF balance acts as a necessary contingency against unforeseen events. The balance represents a minimum of 5% of the Council's net budget requirement in line with guidance.
Schools delegated budget	41,930	0	41,930	Represents in the main balances held by schools as part of delegated budget responsibility. These balances are not available for Council use but are balances attributable to individual schools.
LA Education Reserve	933	0	933	

	Opening Balance £000	Movement in 2021-22 £000	Closing Balance £000	Comments
Sub Total General Fund Reserve & School balances	57,863	4,500	62,363	
G. HRA Reserves	503	-503	0	
Grand total	299,417	-12,324	287,093	

Departmental Earmarked Reserves Statement at 28th February 2022

	Opening Balance £000	Movement in 2021-22 £000	Latest Balance £000	Comments
Adult and Community Services				
Supporting People	64	0	64	Funding to support invest to save projects
Integrated Care	8,231	0	8,231	NHS and Council monies used to support ring fenced projects and integration of health and social care
Great Places to Grow Old	172	-60	112	Funding to cover management and staffing costs linked to the transformation of services for older people.
Care Act Reserve	368	0	368	To support the implementation of the Care Act
Public Health	59	0	59	Help Support Living Well Service implementation
Health Improvement Reserve	35	0	35	
Total Adult and Community Services	8,929	-60	8,869	
Children Services				
BSF Unitary Charge	9,417	0	9,417	These reserves are being built up to ensure that in the future there is sufficient money available to meet the cost of BSF annual contract payments when the PFI grant the Council receives reduces
BSF Unitary Charge Phase 2	6,704	0	6,704	See above
Travel Training Unit	354	0	354	To provide travel training to Children with SEND to encourage independent travel.
Early Help Enabler Support	277	-277	0	To help support Early Help programme
Retail Academy (Skills for Employment)	197	0	197	Skills for work
SEND Inspection Resource	195	0	195	To provide resource to assist with preparation for inspection.
One Workforce Reserve	706	0	706	Workforce development schemes funded from Leeds City Region business rates pool.
Creative Skills	81	0	81	Workforce development schemes funded from LCR business rates pool.
ICE Advanced Skills	307	0	307	Training for post 16 Children through Industrial Centres of

	Opening Balance £000	Movement in 2021-22 £000	Latest Balance £000	Comments
				Excellence.
Sinking fund for bus replacement Reserve	125	0	125	
Training Work Programme (Skills for Work)	223	0	223	Skills for Work
Total Children	18,586	-277	18,309	
Department of Place				
Marley & other pitch and gyms	0	0	0	To provide match funding under the terms of grants given to maintain Sports and Leisure venues across the District
City centre regeneration	51	0	51	Delivery of City Centre Growth Zone
Taxi Licensing	395	-38	357	Statutory requirement to set aside any taxi licensing surplus when setting future fees.
Theatres Box Office	314	-29	285	To fund works associated with Theatres across Bradford.
Culture Service Transition	76	0	76	To cover costs associated with modernising the service and adopting a different service delivery model.
Torex	10	0	10	To address e-Govt targets and improve service delivery.
Tourism reserve	15	0	15	To develop a new model of volunteer tourism.
Culture Company	73	0	73	Help create a Culture Company
Museum Restoration	76	0	76	Fund for museum improvement
Council Housing Reserve	0	0	0	To meet future costs associated with later stages of the affordable housing programme
Housing Development Programme	75	0	75	Fee income generated to be used to subsidise the delivery of projects in future years.
Bradford District Improvement District	9	-9	0	Development and enablement costs for establishment of BIDs
HMO Licencing Scheme	536	0	536	A statutory requirement that fees can only be generated and retained within the HMO licensing function.
VCS Transformation Fund	202	-7	195	Developing peer to peer solutions to building capacity within the VCS
Tree & Woodland Planting Fund	76	0	76	District wide Tree & Woodland planting

	Opening Balance £000	Movement in 2021-22 £000	Latest Balance £000	Comments
PT&H - Local Plan Reserve	300	0	300	fund as part of Woodland Strategy. For Local Plan
City Park Sinking Fund	900	0	900	Funding set aside to meet the future maintenance costs of City Park.
European Structural Investment Programme	1,463	0	1,463	Match funding for ESIP
Empty Rates Relief Scheme	500	0	500	Supporting Business Growth
Private Housing Rented Option	200	0	200	Incentives to private landlords.
Homelessness prevention	283	0	283	To fund initiatives to prevent Homelessness.
Longfield Drive Housing Scheme(Council Housing Reserve)	0	503	503	
District Tenants Federation	30	0	30	Funding committed to provide support to District Tenants Federation
Clergy House/Jermyn Court	114	0	114	Set aside for lifetime maintenance costs of Clergy House/Jermyn Court
Cold Weather Calculator	11	0	11	Licence costs over several years
Fresh Start	412	0	412	Housing project focussing on offenders
Complex Needs Project	280	0	280	Project to support hard to place vulnerable homeless people
B&B Emergency Contingency	50	0	50	Contingency for temporary accommodation/B&B expenditure
Ad:venture & community enterprise Reserve	83	0	83	Match funding for a Leeds City Region business support project.
Economic Strategy Reserve	186	0	186	For delivery of the Economic growth strategy.
Bereavement Strategy	377	0	377	Reserve to fund the Prudential Borrowing element of the Crematoria Investment Programme.
Housing Development Growth Fund	1,282	0	1,282	Approval obtained to roll over unspent monies in recognition of the need to take a strategic and planned approach to stimulating growth, delivery and spend
Housing CPNI Reserve	458	0	458	A statutory requirement that fees can only be generated and retained within the Housing enforcement

	Opening Balance £000	Movement in 2021-22 £000	Latest Balance £000	Comments
				function.
Well England Reserve	103	0	103	Programme provides a range of initiatives to support Health & Wellbeing.
New Projects (Parks, Open Spaces and Libraries) Reserve	700	0	700	
Department of Place	9,640	420	10,060	
Corporate Resources				
Schools Traded HR Reserves	84	-84	0	To mitigate the risk of changes in customer base.
Workforce Development	0	0	0	Changing the organisation - vision & values, recruitment & selection, development of managers, performance management, leadership & succession planning.
District Elections	335	0	335	To smooth the cost of District Elections over a four year period.
Non Council Events programme	10	0	10	To support events put on by non-Council.
Community Support and Innovation Fund	279	0	279	To support community led service provision and investment in initiatives that engage with vulnerable people.
Subsidy Claim	600	0	600	Contingent support set aside to address the fluctuations in the subsidy claims.
Revs & Bens Recovery Costs	211	0	211	Legal fees linked to Council Tax.
ISG over achievement trading reserve	51	0	51	To support ISG
Bradford Learning Network (Broadband)	153	0	153	Balancing reserve related to Schools Broadband Contract
Payroll Reserve	100	-100	0	To mitigate any reductions in schools trading
Emergency Planning Reserve	100	0	100	To cover costs of covering emergency/critical alert requirements
Energy unit	484	-100	384	To help smooth effect of price spikes.
Children's E2E Programme Reserve	0	843	843	
Climate change Reserve	2	0	2	
Total Corporate Resources	2,409	559	2,968	

	Opening Balance £000	Movement in 2021-22 £000	Latest Balance £000	Comments
Total Service Earmarked Reserves	39,564	642	40,206	

Capital Investment Plan

Appendix 2

CS Ref	Scheme Description	2021-22 Budget	Finance updates	Revised 2021-22 Budget	Forecast	Spend UPDATED 28 Feb	2022-23 Budget	2023-24 Budget	2024-25 Budget	2025- onwards Budget	Specific Grants, cap receipts, reserves	Invest to Save Funding	Corporate Borrowing	Budget Total
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Health and Wellbeing														
CS0237a	Great Places to Grow Old	300	0	300	70	64	1,900	6,961	124	0	0	0	9,285	9,285
CS0237c	Keighley Rd Residential Care Valley View	295	0	295	31	31	0	0	0	0	295	0	0	295
CS0373	BACES DFG	419	287	706	709	565	750	750	750	750	0	0	3,706	3,706
CS0239	Community Capacity Grant	910	0	910	443	140	0	0	0	0	910	0	0	910
CS0311	Autism Innovation Capital Grant	19	0	19	0	0	0	0	0	0	19	0	0	19
CS0312	Integrated IT system	80	0	80	80	36	0	0	0	0	80	0	0	80
CS0523	Electrical work at residential homes	50	0	50	10	0	0	0	0	0	0	0	50	50
Total - Health and Wellbeing		2,073	287	2,360	1,343	836	2,650	7,711	874	750	1,304	0	13,041	14,345
Children's Services														
CS0249	Schools DRF	500	0	500	500	0	0	0	0	0	500	0	0	500
CS0022	Devolved Formula Capital	800	0	800	800	1,761	0	0	0	0	800	0	0	800
CS0030	Capital Improvement Work	138	0	138	160	135	100	100	100	100	538	0	0	538
CS0240	Capital Maintenance Grant	4,489	0	4,489	2,868	1,708	3,070	1,000	0	0	8,559	0	0	8,559
CS0244a	Primary Schools Expansion Programme	1,220	0	1,220	458	314	1,234	0	0	0	2,454	0	0	2,454
CS0244b	Silsden School	6,775	0	6,775	6,275	5,972	465	0	0	0	7,240	0	0	7,240
CS0244c	SEN School Expansions	5,400	0	5,400	3,000	2,303	2,600	1,684	0	0	9,684	0	0	9,684
CS0362	Secondary School Expansion	1,000	0	1,000	175	161	3,298	2,616	0	0	6,914	0	0	6,914
CS0421	Healthy Pupil Capital Grant	43	0	43	0	-1	0	0	0	0	43	0	0	43
CS0436	Children's Homes	400	0	400	5	4	0	0	0	0	0	0	400	400
CS0488	Digital Strategy	960	0	960	350	237	0	0	0	0	0	0	960	960
CS0500	TFD	0	0	0	100	73	1,400	0	0	0	0	0	1,400	1,400
CS0364	Capital Items from Revenue	0	25	25	25	25	0	0	0	0	25	0	0	25
Total - Children's Services		21,725	25	21,750	14,716	12,692	12,167	5,400	100	100	36,757	0	2,760	39,517

CS Ref	Scheme Description	2021-22 Budget £'000	Finance updates £'000	Revised 2021-22 Budget £'000	Forecast £'000	Spend UPDATED 28 Feb £'000	2022-23 Budget £'000	2023-24 Budget £'000	2024-25 Budget £'000	2025- onwards Budget £'000	Specific Grants, cap receipts, reserves £'000	Invest to Save Funding £'000	Corporate Borrowing £'000	Budget Total £'000
Place - Housing														
CS0237b	Keighley Rd Extra Care Fletcher Court	62	0	62	0	-223	0	0	0	0	0	0	62	62
CS0308	Afford Housing Programme 15 -18	391	0	391	0	-62	0	0	0	0	391	0	0	391
CS0380	Afford Housing Programme 18-21	0	0	0	0	0	0	0	0	0	0	0	0	0
Total - Housing		453	0	453	0	-285	0	0	0	0	391	0	62	453
Place - Economy & Development Services														
CS0136	Disabled Housing Facilities Grant	5,085	13	5,098	4,500	4,098	3,234	4,392	2,028	5,753	8,294	0	12,211	20,505
CS0137	Development of Equity Loans	750	0	750	430	408	1,989	535	0	0	1,727	0	1,547	3,274
CS0144	Empty Private Sector Homes Strat	850	0	850	850	587	831	0	0	0	0	0	1,681	1,681
CS0250	Goitside	0	0	0	0	0	0	0	178	0	0	0	178	178
CS0496	Towns Fund Keighley & Shipley	828	0	828	828	639	0	0	0	0	828	0	0	828
CS0527	Towns Fund Keighley P2	0	1,680	1,680	350	0	20,234	7,541	2,958	47	32,460	0	0	32,460
CS0526	Towns Fund Shipley P2	0	760	760	500	0	11,862	10,603	1,225	44	24,494	0	0	24,494
CS0084	City Park	192	0	192	0	0	0	0	0	0	0	0	192	192
CS0085	City Centre Growth Zone	1,393	0	1,393	46	71	0	0	0	0	0	0	1,393	1,393
CS0291	One City Park	9,533	0	9,533	2,186	1,649	15,186	9,514	600	0	7,500	15,133	12,200	34,833
CS0228	Canal Road	100	0	100	100	0	0	0	0	0	0	0	100	100
CS0507	Conditioning House & High Point	1,439	0	1,439	1,439	1,439	0	0	0	0	1,439	0	0	1,439
CS0241	Re-use of Frmr College Builds Kghly	355	0	355	0	0	0	0	0	0	0	0	355	355
CS0266	Superconnected Cities	829	0	829	0	0	0	0	0	0	0	0	829	829
CS0265	LCR Revolving Econ Invest Fund	658	0	658	0	0	0	0	0	0	658	0	0	658
CS0345	Develop Land at Crag Rd, Shply	43	0	43	43	0	0	0	0	0	0	0	43	43
CS0107	Markets	21	0	21	0	0	0	0	0	0	0	0	21	21
CS0363	Markets Red'mnt - City Cntr	3,794	0	3,794	3,500	2,726	11,702	3,458	525	0	3,800	5,364	10,315	19,479
CS0363b	Markets Red'mnt - City Cntr Public Realm	596	0	596	8	0	1,000	0	0	0	0	0	1,596	1,596
CS0411	Parry Lane	127	0	127	127	2	0	0	0	0	0	0	127	127
Total - Place - Economy & Development Serv		26,593	2,453	29,046	14,907	11,619	66,038	36,043	7,514	5,844	81,200	20,497	42,788	144,485

CS Ref	Scheme Description	2021-22 Budget	Finance updates	Revised 2021-22 Budget	Forecast	Spend UPDATED 28 Feb	2022-23 Budget	2023-24 Budget	2024-25 Budget	2025- onwards Budget	Specific Grants, cap receipts, reserves	Invest to Save Funding	Corporate Borrowing	Budget Total
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Place - Planning, Transportation & Highways														
CS0131	Kghly Town Cntr Heritage Initiative	151	0	151	0	0	0	0	0	0	151	0	0	151
CS0178	Ilkley Moor	14	0	14	14	0	0	0	0	0	14	0	0	14
CS0285	Blight Sites	166	0	166	11	11	251	250	250	250	0	0	1,167	1,167
CS0071	Highways S106 Projects	493	0	493	50	38	0	0	0	0	493	0	0	493
CS0372	Countryside S106 Projects	355	0	355	5	5	0	0	0	0	355	0	0	355
CS0091	Capital Highway Maintenance	349	3,501	3,850	3,850	3,745	0	0	0	0	3,850	0	0	3,850
CS0095	Bridges	100	558	658	658	383	0	0	0	0	658	0	0	658
CS0096	Street Lighting	69	0	69	8	6	0	0	0	0	69	0	0	69
CS0099	Integrated Transport	69	0	69	0	0	0	0	0	0	69	0	0	69
CS0168	Connecting the City (Westfield)	0	0	0	4	4	0	0	0	0	0	0	0	0
CS0172	Saltaire R/bout Cong& Safety Works	279	-278	1	1	1	0	0	0	0	1	0	0	1
CS0264	Highway to Health	0	0	0	30	30	0	0	0	0	0	0	0	0
CS0282	Highways Strategic Acquisitions	176	0	176	0	0	0	0	0	0	176	0	0	176
CS0293	West Yorks & York Transport Fund	15,004	0	15,004	4,912	3,776	20,877	40,000	30,000	20,770	126,651	0	0	126,651
CS0396	WYTF Corr Imp Projects	2,287	0	2,287	845	351	2,000	3,000	3,000	0	10,287	0	0	10,287
CS0296	Pothole Funds	2,737	0	2,737	4,437	3,663	3,429	0	0	0	6,166	0	0	6,166
CS0306a	Strategic Transport Infrastructure Priorities	465	0	465	0	0	500	0	0	0	0	0	965	965
CS0302	Highways Prop Liab Redn Strat	47	0	47	0	0	0	0	0	0	47	0	0	47
CS0319	Challenge Fund	587	0	587	721	766	500	0	0	0	1,087	0	0	1,087
CS0323	Flood Risk Mgmt	0	0	0	300	192	0	0	0	0	0	0	0	0
CS0329	Damens County Park	106	0	106	0	0	0	0	0	0	0	0	106	106
CS0370	LTP IP3 Safer Roads	527	0	527	0	0	0	0	0	0	527	0	0	527
CS0371	LTP IP3 One System Public Transport	0	0	0	0	-6	0	0	0	0	0	0	0	0
CS0386	Cycling & Walking Schemes LTP3	17	0	17	0	0	0	0	0	0	17	0	0	17
CS0414	LTP IP3 Safer Roads	0	0	0	1	1	0	0	0	0	0	0	0	0
CS0398	Bfd City Ctre Townscape Heritage	828	0	828	175	138	790	1,000	0	0	2,445	0	173	2,618
CS0430	Hwys Maint Fund Oct18	216	0	216	216	2	0	0	0	0	216	0	0	216
CS0432	Steeton/Silsden Crossing	45	0	45	30	14	0	0	0	0	45	0	0	45
CS0423	Highways IT upgrade	50	0	50	0	0	0	0	0	0	0	50	0	50
CS0433	Gain Lane / Leeds Rd Jct	29	0	29	0	0	0	0	0	0	29	0	0	29
CS0450	CILS payments	8	0	8	300	184	0	0	0	0	8	0	0	8

CS Ref	Scheme Description	2021-22 Budget £'000	Finance updates £'000	Revised 2021-22 Budget £'000	Forecast £'000	Spend UPDATED 28 Feb £'000	2022-23 Budget £'000	2023-24 Budget £'000	2024-25 Budget £'000	2025- onwards Budget £'000	Specific Grants, cap receipts, reserves £'000	Invest to Save Funding £'000	Corporate Borrowing £'000	Budget Total £'000
CS0453	IP3 Safer Roads 19-20	48	0	48	7	2	0	0	0	0	48	0	0	48
CS0454	Area Comm ITS 19-20	0	0	0	0	22	0	0	0	0	0	0	0	0
CS0434	Smart Street Lighting	2,399	0	2,399	3,500	2,984	11,852	14,128	13,000	2,706	0	44,085	0	44,085
CS0455	IP4 projects	2,166	0	2,166	410	330	0	0	0	0	2,166	0	0	2,166
CS0456	WY Integrated UTM Centre	106	0	106	20	19	0	0	0	0	106	0	0	106
CS0464	Ben Rhydding Railway Station Car Park	261	0	261	2	1	0	1,042	750	0	2,053	0	0	2,053
CS0467	Transforming Cities Fund (TCF)	5,496	0	5,496	6,000	4,078	2,633	0	0	0	8,129	0	0	8,129
CS0469	IP4 Safer Roads 20-21	342	0	342	328	278	0	0	0	0	342	0	0	342
CS0470	IP4 Safer Roads 21-22	0	0	0	209	187	932	0	0	0	932	0	0	932
CS0483	LTP grant 2021	40	0	40	0	0	0	0	0	0	40	0	0	40
CS0486	Active Travel Fund Programme	721	0	721	435	415	1,000	0	0	0	1,721	0	0	1,721
CS0494	City Centre Bollards	125	0	125	125	119	0	0	0	0	0	0	125	125
CS0502	Corridor Improvement Prog (CIP2)	565	0	565	275	64	0	0	0	0	565	0	0	565
CS0499	Buck Mill Footbridge	0	0	0	0	0	0	0	0	0	0	0	0	0
CS0477	CCTV Infrastructure	969	0	969	300	270	0	0	0	0	0	0	969	969
CS0512	Naturalising Bradford Beck	400	0	400	400	268	1,400	1,000	450	0	1,625	0	1,625	3,250
CS0513	Purchasing 185 Carlisle Road	190	0	190	121	121	0	0	0	0	0	0	190	190
Total Place - Planning, Transportation & Highways		39,002	3,781	42,783	28,700	22,463	46,164	60,420	47,450	23,726	171,088	44,135	5,320	220,543
Dept of Place - Clean Air Zone														
CS0471	Clean Air Zone	12,842	0	12,842	12,842	6,839	20,000	0	0	0	32,842	0	0	32,842
Total Place - Clean Air Zone		12,842	0	12,842	12,842	6,839	20,000	0	0	0	32,842	0	0	32,842
Dept of Place - Waste, Fleet & Transport														
CS0060	Replacement of Vehicles	3,000	0	3,000	2,000	449	3,000	0	0	0	0	6,000	0	6,000
CS0517	Electric vehicles	451	0	451	0	0	39	308	65	18	0	0	881	881
CS0435	Sugden End Landfill Site	85	0	85	85	17	0	0	0	0	0	0	85	85
CS0415	Shearbridge Depot Security	89	0	89	89	22	0	0	0	0	0	0	89	89
CS0359	Community Resilience Grant	8	0	8	0	0	0	0	0	0	8	0	0	8

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CS0497	Climate Change Initiatives – Vehicles	25	0	25	40	40	120	0	0	0	145	0	0	145
CS0503	Environmental Delivery Works	123	0	123	60	52	125	0	0	0	0	0	248	248
CS0516	Wash Bay Ramps	33	0	33	33	33	0	0	0	0	0	0	33	33
CS0524	Appleton House Conversion	0	74	74	74	74	0	0	0	0	74	0	0	74
Total Place - Waste, Fleet & Transport		3,814	74	3,888	2,381	686	3,284	308	65	18	227	6,000	1,336	7,563
Dept of Place - Neighbourhoods & Customer Services														
CS0066	Ward Investment Fund	35	0	35	35	0	0	0	0	0	0	0	35	35
CS0466	Parks Depots	24	0	24	23	51	0	0	0	0	0	0	24	24
CS0378	Customer Services Strategy	146	0	146	6	6	0	0	0	0	0	0	146	146
CS0506	Ilkley Parking	75	0	75	75	46	0	0	0	0	0	75	0	75
CS0510	Ilkley Footbridge	50	0	50	50	9	0	0	0	0	0	0	50	50
Total Place - Neighbourhoods & Customer Services		330	0	330	189	112	0	0	0	0	0	75	255	330
Dept of Place - Sports & Culture														
CS0151	Building Safer Communities	26	0	26	28	0	0	0	0	0	26	0	0	26
CS0340	St George's Hall	0	0	0	3	3	0	0	0	0	0	0	0	0
CS0487	Alhambra Theatre Lift	2	0	2	16	0	0	0	0	0	0	0	2	2
CS0129	Scholemoor Project	0	0	0	18	18	0	18	0	0	0	0	18	18
CS0162	Capital Projects - Recreation	860	0	860	904	531	0	0	0	0	785	0	75	860
CS0229	Cliffe Castle Restoration	85	0	85	8	5	0	0	0	0	85	0	0	85
CS0004	S106 Recreation	10	0	10	10	3	0	0	0	0	10	0	0	10
CS0501	Parks Development Fund	500	0	500	500	29	0	0	0	0	500	0	0	500
CS0367	King George V Playing Fields	0	0	0	0	0	0	1,020	0	0	700	0	320	1,020
CS0504	Cricket Nets	190	0	190	190	17	0	0	0	0	190	0	0	190
CS0404	Sports Pitches	1,029	0	1,029	1,029	573	0	0	0	0	912	0	117	1,029
CS0489	Playable Spaces incl Lister Park	1,120	0	1,120	1,120	624	1,398	0	0	0	350	0	2,168	2,518
CS0403	Bereavement Strategy	7,916	0	7,916	4,311	1,668	8,600	5,490	4,979	0	0	7,000	19,985	26,985
CS0277	Wyke Community Sport Hub	4,294	0	4,294	6,041	4,879	2,147	0	0	0	2,474	0	3,967	6,441

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		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CS0508	Theatres Website	45	0	45	0	0	0	0	0	0	45	0	0	45
CS0245	Doe Park	297	0	297	307	226	0	0	0	0	297	0	0	297
CS0459	Ilkley Lido Tank	369	0	369	495	410	0	0	0	0	0	0	369	369
CS0461	Shipley Gym extension & equipment	71	0	71	0	13	0	0	0	0	0	0	71	71
CS0458	Doe Park Drainage	40	0	40	40	1	0	0	0	0	0	0	40	40
CS0468	Bowling Pool extension	20	0	20	-143	-142	0	0	0	0	0	0	20	20
CS0356	Sedbergh SFIP	427	0	427	306	306	0	0	0	0	0	0	427	427
CS0354	Squire Lane	0	0	0	0	0	3,600	22,100	21,410	1,700	20,000	19,410	9,400	48,810
CS0482	Marley Replacement Pitch	15	0	15	36	10	0	0	0	0	15	0	0	15
CS0498	Libraries IT Infrastructure	198	0	198	33	33	0	0	0	0	0	60	139	198
CS0509	Libraries (Equipment/Shelving)	200	0	200	85	0	0	0	0	0	200	0	0	200
Total Place - Sports & Culture		17,714	0	17,714	15,337	9,205	15,745	28,628	26,389	1,700	26,589	26,470	37,118	90,176

Corp Resources - Estates & Property Services														
CS0094	Museum Store	0	0	0	0	0	500	0	0	0	0	0	500	500
CS0333	Argus Chambers / Britannia Hse	189	0	189	0	0	0	0	0	0	0	0	189	189
CS0443	Property Programme 19-20	143	0	143	143	37	0	0	0	0	0	0	143	143
CS0475	Property Programme 20-21	934	0	934	970	916	0	0	0	0	0	0	934	934
CS0511	Property Programme 21-22	2,270	0	2,270	1,000	350	0	0	0	0	0	0	2,270	2,270
CS0460	Mitre Court CPU Property & Equip	1,665	73	1,738	1,738	1,503	0	0	0	0	250	0	1,488	1,738
CS0230	Beechgrove Allotments	0	0	0	0	0	148	0	0	0	148	0	0	148
CS0408	Top of Town - purchase 21 St Johns St	325	0	325	280	251	0	0	0	0	0	0	325	325
CS0050	Carbon Management	582	-73	509	582	122	0	0	0	0	0	0	509	509
CS0420	Electric vehicle charging Infr (Taxi Scheme)	379	0	379	379	129	0	0	0	0	379	0	0	379
CS0495	Bradford LAD Scheme	421	0	421	3,500	3,295	600	400	0	0	1,421	0	0	1,421
CS2000	DDA	62	0	62	30	0	59	50	0	0	0	0	171	171
CS0381	Godwin St	570	5,500	6,070	6,000	5,255	10,500	3,000	2,000	0	570	21,000	0	21,570
CS0485	Advanced Fuel Centre	0	0	0	0	0	0	0	0	0	0	0	0	0
CS0409	Coroner's Court and Accommodation	2,930	0	2,930	2,530	1,936	500	0	0	0	0	0	3,430	3,430

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		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CS0457	Simpson Green - roof	13	0	13	13	0	0	0	0	0	0	0	13	13
CS0445	Core IT Infrastructure	1,756	1,726	3,482	3,426	2,360	497	580	0	0	0	0	4,559	4,559
CS0505	ISG new Equipment	15	0	15	15	0	0	0	0	0	0	0	15	15
CS0515	IT – End to End	330	0	330	0	0	0	0	0	0	0	0	330	330
CS0514	Birksland - Mail & Print Machine	72	0	72	0	0	0	0	0	0	0	0	72	72
CS0520	Regeneration Opportunity	16,500	0	16,500	0	0	0	2,500	5,500	4,000	4,000	0	24,500	28,500
CS0521	Buttershaw Youth Centre	30	0	30	30	0	0	0	0	0	0	0	30	30
CS0522	Children's Homes Capital Works	390	0	390	195	48	0	0	0	0	0	0	390	390
CS0525	Baildon Library	0	500	500	0	0	945	0	0	0	1,000	0	445	1,445
Total Corp Resources – Estates & Property Services		29,576	7,726	37,302	20,831	16,203	13,749	6,530	7,500	4,000	7,768	21,000	40,313	69,081
Reserve Schemes & Contingencies														
CS0395z	General Contingency	201	0	201	0	0	1,000	1,000	0	0	0	0	2,201	2,201
CS0395b	Changing Places Toilets	80	0	80	0	0	0	0	0	0	0	0	80	80
CS0397z	Property Programme	0	0	0	0	0	2,000	2,000	0	0	0	0	4,000	4,000
CS0399z	Strategic Acquisition	0	0	0	0	0	10,000	10,000	10,000	13,460	0	43,460	0	43,460
CS0400z	Keighley One Public Sector Est	0	0	0	0	0	0	9,500	4,000	4,500	0	18,000	0	18,000
CS0402z	Canal Road Land Assembly	0	0	0	0	0	450	0	0	0	0	0	450	450
CS0401z	Depots	0	0	0	0	0	500	2,000	500	0	0	0	3,000	3,000
CS0485z	Advanced Fuel Centre & Vehicles	916	0	916	0	0	2,298	896	1,000	920	64	5,466	500	6,030
2018-19 Schemes														
CS0404z	Sports Pitches	-117	0	-117	0	0	403	4,248	4,250	0	2,383	0	6,401	8,784
CS0489z	Playgrounds	0	0	0	0	0	1,087	2,750	0	0	1,035	0	2,802	3,837
CS0405z	City Hall	500	0	500	0	0	0	5,000	3,000	3,500	2,000	5,000	5,000	12,000
CS0407z	Affordable Housing	0	0	0	0	0	0	8,000	10,724	10,500	14,430	14,794	0	29,224
CS0408z	Top of town	0	0	0	0	0	0	2,675	0	0	0	0	2,675	2,675
CS0381z	Godwin St (fmr Odeon)	1,500	-1,500	0	0	0	0	0	0	0	0	0	0	0
2020-21 Schemes														
CS0060z	Vehicles	0	0	0	0	0	0	3,000	0	0	0	3,000	0	3,000

CS Ref	Scheme Description	2021-22 Budget	Finance updates	Revised 2021-22 Budget	Forecast	Spend UPDATED 28 Feb	2022-23 Budget	2023-24 Budget	2024-25 Budget	2025- onwards Budget	Specific Grants, cap receipts, reserves	Invest to Save Funding	Corporate Borrowing	Budget Total
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CS0060zb	Electric vehicles/ New street cleansing	423	0	423	0	0	500	0	0	0	0	923	0	923
CS0472z	District Heating	250	0	250	0	0	0	4,752	6,702	2,611	6,459	2,871	4,985	14,315
CS0473z	Renewable Energy (Solar Farm)	0	0	0	0	0	500	3,000	1,500	0	2,000	3,000	0	5,000
CS0476z	Additional Building controls	750	0	750	0	0	0	500	500	750	0	0	2,500	2,500
CS0474z	Transforming cities fund	0	0	0	0	0	19,037	44,090	9,444	0	72,571	0	0	72,571
CS0480z	Flood Alleviation	200	0	200	0	0	0	0	0	0	200	0	0	200
CS0445z	Core IT Infrastructure 20-21	506	-506	0	0	0	0	0	0	0	0	0	0	0
CS0484z	New Reserve	0	0	0	0	0	2,000	0	0	0	0	0	2,000	2,000
2021-22 Schemes														
CS0060z	Vehicles	0	0	0	0	0	0	0	3,000	0	0	3,000	0	3,000
CS0397x	Property Programme	0	0	0	0	0	0	0	2,000	0	0	0	2,000	2,000
CS0395x	General Contingency	0	0	0	0	0	0	0	1,000	0	0	0	1,000	1,000
CS0373z	BACES	300	-300	0	0	0	0	0	0	0	0	0	0	0
CS0488z	Lap tops for Children	0	0	0	0	0	1,100	1,100	0	0	0	0	2,200	2,200
CS0244z	SEND	500	0	500	0	0	2,000	3,000	500	0	0	0	6,000	6,000
CS0482z	Marley Playing Field	200	0	200	0	0	300	0	0	0	0	0	500	500
CS0436z	Children's Home	1,572	0	1,572	0	0	1,577	0	0	0	250	2,653	246	3,149
CS0445x	IT	0	-1,220	-1,220	0	0	1,220	0	0	0	0	0	0	0
Total - Reserve Schemes & Contingencies		7,781	-3,526	4,255	0	0	45,972	107,511	58,120	36,241	101,392	102,167	48,540	252,099
TOTAL - All Services		161,903	10,820	172,723	111,246	80,370	225,769	252,551	148,012	72,379	459,558	220,343	191,533	871,434