

## Report of the Chair to the meeting of The Health and Wellbeing Board to be held on 19<sup>th</sup> September 2019.

---

**G**

**Subject:**

Chair's highlight report

**Summary statement:**

The Chairs Highlight Report Summarises business conducted between meetings. This report includes updates from the Executive Commissioning Board and the Integration and Change Board

---

Bev Maybury  
Strategic Director of Health and Wellbeing

Report Contact: Sadia Hussain  
Health and Wellbeing Partnership Manager  
Phone: 07929024881  
E-mail: [Sadia.Hussain@bradford.gov.uk](mailto:Sadia.Hussain@bradford.gov.uk)

**Portfolio:**

**Healthy People and Place**

**Overview & Scrutiny Area:**

**Health and Social Care**

## 1. SUMMARY

- The Health and Wellbeing Board Chair's highlight report summaries business conducted between Board meetings.

## 2. Update from the Executive Commissioning Board

- 2.1 A review of the functioning of the ECB was discussed at the last Health and Wellbeing Board meeting. Work around this is on-going and further proposals are being developed around how joint commissioning arrangements can be further developed to meet the needs of the district.
- 2.2 It is proposed that the functions of the ECB are incorporated into the ICB, this would allow for a whole system input into commissioning and it is hoped lead to better outcomes for service users. This approach is still being developed and planning and consultation around this continues. Further updates will be provided to the Health and Wellbeing board.

## 3. Update from the Integration and Change Board

- 3.1 The ICB (Integration and Change Board) met on 21<sup>st</sup> June, 19<sup>th</sup> July and 16<sup>th</sup> August. This update covers the key actions and decisions arising from these meetings. The next meeting of ICB will take place on 20<sup>th</sup> September. The proceedings of which will be reported to the November meeting of the Health and Wellbeing Board.
- 3.2 The ICB received progress updates from the finance and performance committee at the June, July and August meetings, this is so that the System leaders have a clear understanding of the financial situation and to allow them to ensure appropriate financial plans are in place to meet future needs and demand. It was agreed that the Local Authority and Health sector would work jointly in order to have a clearer understanding of savings that were required and minimise the impact of this.
- 3.3 The ICB also received an update from the maternity programmes for Bradford District and Craven and for the West Yorkshire and Harrogate ICS. Actions from this included ensuring that the West Yorkshire Programme aligns to the Bradford Programme approach and that the maternity programme supported the workforce programme in the recruitment of adequately trained staff.
- 3.4 In June 2019, the ICB contributed to a request from the West Yorkshire and Harrogate Health and Care Partnership on how it should prioritise its *Transformation funding*. The ICB collectively responded to the request alongside the other places that make up the partnership. This response was also agreed at Health and Wellbeing Board in June.
- 3.5 The Health and Housing Network was set up in 2017 in recognition of the importance of addressing the broader determinants in health. Evidence shows that there's an important link between health, care and housing and improvements in housing could contribute to a reduction in health inequalities, improved health and

care outcomes and better use of system resources. The Programme wanted to raise awareness of the work being undertaken by them and also to consider if an expansion of the programme to the whole of the Bradford and Craven place. The ICB requested that a further proposition was developed to help it to understand the resources and requirements needed to extend the network across the whole of the Bradford and Craven place.

- 3.6 ICB received an update from the Carers Programmes for Bradford District and Craven and for the West Yorkshire and Harrogate ICS. It was highlighted that there are in excess of 50,000 unpaid carers in Bradford District and Craven. It was agreed that carers are a critical part of our health and care system and supporting them must form a key element of our refreshed system plan Happy Healthy at Home. . The board also agreed to nominate Zoe Duffy to be the Bradford District and Craven representative on the West Yorkshire and Harrogate's Unpaid Carers Programme board. Discussions also focused on the development of Carers Champions within Community Partnerships.
- 3.7 In July, the ICB received an update from the Workforce Enabler programme; this update included a focus on the 'heat map' of roles which are subject to the greatest shortfall in supply, compared to anticipated demand over the next few years. The report also highlighted the progress which has been made in respect of the strategic priorities for workforce: 'growing our own' (e.g. work with young people and under-represented communities to embark on careers in the local health and care economy through ICE, Ambassadors scheme etc); and 'developing together' (e.g. One Workforce Academy, and use of apprenticeship levy) . The update also identified a new priority for the workforce programme of increasing focus on Children's Social Work.
- 3.8 A review of projects and programmes commissioned by the ICB began in June 2019 and is expected to report back to the ICB in September, the programme reviews have now been completed and recommendations are in the process of being developed.
- 3.9 In July, colleagues from the Sheffield system visited Bradford to get a better understanding of the operation of the Bradford system, a return visit is organised for October 2019 to enable colleagues from Bradford to learn from the Sheffield system. This builds upon the CQC local system reviews which were conducted in 2018 in both Bradford and Sheffield. The visits will support both cities to continue improving care by sharing their learning.
- 3.10 The ICB also approved a system wide protocol for the management of Conflicts of Interests. The protocol is designed to complement, not replace, the Col policies of individual organisation and to support the achievement of the strategic aims of the system by ensuring a robust approach to the declaration and management of conflicts of interest (Col).

### **Update on Logic Models.**

- 3.11 Logic model indicators will be updated in October 2019 and will be presented to the

following Health and Wellbeing board meeting.

### **Update on Early Help and Prevention Project**

3.12 The Early Help and Prevention Project requires some additional time for consultation and finalisation of the plans therefore, it is proposed that further discussions take place at the Health and Wellbeing Board Development Session in October 2019 and that the project is formally discussed at the Health and Wellbeing Board meeting in November 2019.

### **Bradford District Plan Update**

3.13 The Bradford District plan progress report presents the annual progress towards achieving the outcomes in the District Plan to the Health and Wellbeing Board. . The annual report reflects on progress for the 12 months up to the end of March 2019, with a narrative providing full analysis of progress and any on going challenges. Some insights are also given into the drivers behind poor and positive performance against the success measures. Performance is monitored on a regular basis throughout the year through the District Plan performance management framework, details of which are updated on a regular basis through the District Dashboard. The key achievements, challenges and next steps for the delivery of the district plan are summarised below:

#### **3.14 Better Jobs, More Skills and a Growing Economy**

Key Achievements:

- Investment from Channel 4 and PWC in Bradford and the Leeds City region
- Manufacturing week: over 50% of the districts schools participated in Manufacturing week and 3,000 young people completed work experience.
- There has been a rise in median earning in the district.

Challenges:

- There are still gaps in skills levels for people who live in the district.
- There are issues around connectivity of Bradford with other parts of the UK and the North.

Next Steps:

- Continue to deliver the Economic strategy and launching the Skills plan for the district.
- Continue to lobby for the Northern Powerhouse rail link to Bradford.

#### **3.15 Decent homes that people can afford to live in**

Key Achievements:

- Bradford has been awarded Empty Homes Practitioner of the year.
- There has been a significant increase in the number of new homes delivered in the district and it is currently at the highest level for the last ten years including 300 new council homes for affordable rent delivered since 2011.

Challenges:

- Homelessness has increased significantly over recent years and is predicted to

keep rising despite the introduction of the Homelessness Reduction Act in 2018. This growth is due to a range of factors which include reduced availability of support services, such as drug and alcohol schemes and mental health projects, and changes to benefits entitlements and how these are paid. A lot of the factors influencing the growth of homelessness are out of the control of the Council and its partners and require national policy changes

#### Next Steps:

- Review the existing Housing and Homelessness Strategy 2014 -2019 to provide a strategic framework to tackle homelessness and ensure that housing provision across the district meets our current and future needs.
- Publish a Housing Delivery Action Plan which will set out how we will enable and stimulate the delivery of housing in the district.

### **3.16 Better Health, Better Lives**

#### Key Achievements:

- Bradford has been named 5th best place in the country for the health and social care interface. This is based on a series of measures, including the delayed transfer of care.
- The Care Quality Commission published a report praising Bradford Council and the local NHS for their partnership working around health and social care.
- There has been a rapid increase in the numbers of 18-64 with learning disabilities living independently.
- The Living Well Initiative has launched a number of initiatives around health and wellbeing.
- Bradford's work around improving Air Quality across the district has been highlighted as a model of best practice and innovation.

#### Challenges:

- We still need to do more to increase the air quality of the district, although plans are in place to address this.
- The number of young people aged 10-11 years old classed as obese is still higher than the England average
- Health inequalities still remain a challenge at both a district and national level.

#### Next Steps:

- Increasing Children's Health and Wellbeing, this includes ensuring that parents receive the right support to help them to make healthier choices for themselves and their children and that children achieve a good rate of development by reception
- In order to manage and meet the increasing demand, a locality based Early Help and Prevention approach is being developed, to ensure that services from across the system offer the right support at the right time to communities.

### **3.17 Good Start, Great Schools**

- The gap with national average for Attainment 8 has reduced in each of the last four years and continues to go down.

- There has been a reduction of the number of schools placed in Special Measures from 20 in July 2018 to 13 in May 2019 due to the use of the LA risk assessment process tool.

Challenges:

- The increasing rates of child poverty across our district, which has the fastest growing youth population in the UK, poses a continuing challenge for partners to address especially in terms of ensuring support is available to ensure all our children can reach their full potential.
- The inadequate ILACS inspection outcome in autumn 2018.
- The number of Children Looked After has increased significantly.

Next Steps:

- Opening of the latest ICE – the Industrial Centre of Excellence for Creative and Digital Arts.
  - Working with the University to deliver an Office For Students project looking to address unemployment and underemployment of graduates (this disproportionately affects BAME women).
  - The second Bradford Manufacturing week will happen in Autumn 2019
- A range of initiatives are currently being delivered which are aimed at reducing child poverty rates – such as through the campaign to reduce holiday hunger, providing opportunities for parents, carers and young people to access good quality employment and skills that will support them in taking up better paid and more sustainable employment options.

### 3.17 Safe, Clean and Active Communities

Key Achievements:

- Victim satisfaction rates have improved and Bradford is now the top performing district across West Yorkshire for both domestic abuse and anti-social behaviour victim satisfaction.
- The number of volunteers and volunteer placements increased significantly throughout the year. The total number of volunteers registered with Volunteering Bradford is 5253, but in addition to this there are a wide range of people who do not register but take part in local clean ups and activities.

Challenges:

- Fewer people in Bradford feel safe compared to other areas of West Yorkshire (73% of people feel safe in Bradford compared to a West Yorkshire average of 79%).
- Organised crime continues to be a challenge.

Next steps

- Implementing the Community Safety Partnership (CSP) Plan 2018-20.
- There will be an increased focus on improving recycling rates across the district.
- Address the issues of barriers to both integration of our communities and to all groups of people having the same life chances

#### **4. FINANCIAL & RESOURCE APPRAISAL**

None

#### **5. RISK MANAGEMENT AND GOVERNANCE ISSUES**

There are no significant risk management or governance issues arising out of the recommendations of this report however these issues will need to be considered once further work has been undertaken around the ECB.

#### **6. LEGAL APPRAISAL**

None

#### **7. OTHER IMPLICATIONS**

None

##### **7.1 EQUALITY & DIVERSITY**

None

##### **7.2 SUSTAINABILITY IMPLICATIONS**

None

##### **7.3 GREENHOUSE GAS EMISSIONS IMPACTS**

Bradford District Plan - Air quality and emissions are included as areas which the BDP needs to focus on in reaching its better health, better lives outcome.

##### **7.4 COMMUNITY SAFETY IMPLICATIONS**

Bradford District Plan - The Community Safety Partnership has oversight of district wide activity on community safety, and this report provides an update on their progress.

##### **7.5 HUMAN RIGHTS ACT**

None

##### **7.6 TRADE UNION**

None

##### **7.7 WARD IMPLICATIONS**

None

**7.8 AREA COMMITTEE ACTION PLAN IMPLICATIONS  
(for reports to Area Committees only)**

Not Applicable

**7.9 IMPLICATIONS FOR CORPORATE PARENTING**

None

**7.10 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT**

None

**8. NOT FOR PUBLICATION DOCUMENTS**

None

**9. OPTIONS**

None

**10 Recommendations**

- Board members are requested to acknowledge the breadth of work taking place across the many themes and disciplines that are contributing to supporting the wellbeing of the people of the district and approve the Annual Progress report for the district plan.
- **BDP Plan:** Where Health and Wellbeing Board feel that particular areas of work highlighted in the progress report need greater focus or more cross partnership coordination, that officers and relevant Partnerships be tasked to take action as appropriate
- That the Executive Commissioning Board and Integrated Change Board updates be noted.

**11. APPENDICES**

Bradford District Plan Annual Progress Report 2018/19.

**12. BACKGROUND DOCUMENTS**

None