

Report of the Strategic Director – Place to the meeting of Keighley Area Committee on 6 April 2017

ΑI

Subject:

Keighley Area Ward Plans 2017/18

Summary statement:

This report presents six new Ward Plans for 2017/18 for consideration and adoption by Keighley Area Committee.

Steve Hartley Strategic Director Place

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Portfolio: Corporate

Neighbourhoods and Community Safety

Overview & Scrutiny Area:

Corporate

1. SUMMARY

1.1 This report presents six new Ward Plans for 2017/18 for consideration and adoption by Keighley Area Committee.

2. BACKGROUND

- 2.1 The Ward Plan is designed to inform ward working, including action planning and decision making. It provides an opportunity for the co-ordination of services at a local level. This ensures that problem solving is effective, utilising local networks to identify concerns and solutions early, resulting in efficiency and improved local outcomes. Central to an effective Ward Plan is the co-ordination of public sector services such as neighbourhood policing teams, cleansing, social landlords, public health and the youth service to ensure services are tailored to meet local need. In addition Ward Officers actively support local networks and partnerships involving the public, private and third sector as well as the community to build on local assets, improve community cohesion and increase social capital.
- 2.2 Elected Members play a key part in helping address the priorities in the Ward Plans in many ways including: their Community Leadership role, dealing with constituents' issues, working with local voluntary and community groups and holding officers and partners to account through their involvement in Ward Partnership Teams.
- 2.3 Ward Officers have undertaken the consultation and development work involved in producing new Ward Plans in line with the above principles. The plans highlight local priorities in consultation with other Council services, partner agencies, voluntary and community groups and ward councillors and consider targeted action at a neighbourhood level.
- 2.4 The overall purpose of the Ward Plans is to help improve the quality of life for people in the Keighley Area. Appendix A contains the six Ward Plans for 2017/18.
- 2.5 The format of the 2017/18 Ward Plans has been changed slightly from the 2016/17 Plans to reflect the priorities set out in the Bradford Council and District Plans 2016/20.
- 2.6 Members in all the six wards have had an opportunity to influence their respective Ward Plans by highlighting any issues and actions that may be needed in the Ward.

3. OTHER CONSIDERATIONS

- 3.1 Keighley Area Committee is able to influence the Ward Plans directly by use of its executive powers, devolved services and budgets as well being a co-ordinator body and catalyst for partnership-based action. The six Wards Plans list the current priorities which can be amended in the light of emerging conditions and opportunities. This will be significant for the services that have been devolved and the Committee may wish to look at the allocation of these resources to meet the priorities contained in the Plans.
- 3.2 Council Services and partner agencies will present reports to the Area Committee over the course of the year on the work they are undertaking and the progress that is being made against the priorities within the Plans.

4. FINANCIAL & RESOURCE APPRAISAL

- 4.1 The priorities contained in the Ward Plans may be used to assist the Area Committee in its Local Area Management role and to inform the allocation of devolved budgets.
- 4.2 Officer support for the co-ordination of action to address the priorities in the Ward Plans is provided by the Area Co-ordinator's Office.
- 4.3 The Ward Plans will be forwarded to other key service-providers such as the Police, Public Health and Clinical Commissioning Groups and community organisations to request that they be used to inform their own priority-planning processes.

5. RISK MANAGEMENT

5.1 There may be a risk that due to reduced service budgets some priorities in the plans may not be met.

6. LEGAL APPRAISAL

6.1 There are no legal implications arising from this report.

7. OTHER IMPLICATIONS

7.1 **EQUALITY & DIVERSITY**

7.1.1 The Ward Plans will seek to address concerns that have arisen from all sections of the community.

7.2 SUSTAINABILITY IMPLICATIONS

7.2.1 Sustainability considerations should be a constant element in any actions taken to address the Ward Plan.

7.3 COMMUNITY SAFETY IMPLICATIONS

7.3.1 Community safety priorities have been included in the six Ward Plans.

7.4 HUMAN RIGHTS ACT

7.4.1 There are no Human Rights implications arising from this report.

7.5 TRADE UNION

7.5.1 There are no Trade Union implications arising from this report.

7.6 WARD IMPLICATIONS

7.6.1 Priorities identified in the Ward Plans will benefit all six wards in the Keighley Area.

8. NOT FOR PUBLICATION DOCUMENTS

8.1 None.

9. **OPTIONS**

- 9.1 That Keighley Area Committee adopts the recommendations outlined in this report.
- 9.2 That Keighley Area Committee adopts the recommendations outlined in this report, with amendments.
- 9.3 That Keighley Area Committee decides not to accept the recommendations outlined in this report.

10. **RECOMMENDATIONS**

- 10.1 That Keighley Area Committee approves and adopts the six Ward Plans for 2107/18 as set out in Appendix A of this report.
- 10.2 That the Keighley Area Co-ordinator submits 6-monthly progress reports to this Committee outlining the progress made in addressing the priorities contained in the Ward Plans 2017/18.

11. APPENDICES

11.1 Appendix A – Keighley Area Ward Plans 2017/18

12. BACKGROUND DOCUMENTS

12.1 Keighley Area Ward Plans 2016/17, Document 'AG', Keighley Area Committee, 14 April 2016

Appendix A - Keighley Area Ward Plans 2017/18

City of Bradford Metropolitan District Council

www.bradford.gov.uk

Craven Ward Plan 2017-18



Ward Members	Cllr A Naylor	Cllr J Rickard - MBE	Cllr A Mallinson
Ward Officer	Liz Horn	Date Approved	

The Ward Plan is designed to inform ward working, including action planning and decision making. The document sets out key actions that are designed to build on prevalent strengths within the ward to help address the priority issues. Ward Plans are approved annually by elected members at the Area Committee and outcomes are reported against on a 6-monthly basis.

Coordination of local services and devolution of decision making

The Ward Plan provides an opportunity for the co-ordination of services at a local level. This ensures that problem solving is effective, utilising local networks to identify concerns and solutions at an early stage. Central to an effective Ward Plan is the co-ordination of public sector services such as neighbourhood policing teams, cleansing, social landlords, public health and youth services to ensure services are tailored to meet local need. In addition, Ward Officers actively support local networks and partnerships involving the public, private and third sector as well as the community to build on local assets, improve community cohesion and increase social capital.

Engaging communities

The development of the Ward Plan is informed by community engagement activity throughout the year. The process does not revolve around what agencies can do alone but what communities, VCS partners, Elected Members and public sector agencies can collectively achieve if they work closely together. By working with the community to define local priorities the service can begin to enable and empower communities to support preventative approaches and behavioural change which reduce the demand on public services and produce improved outcomes for people at a local level. The Ward Plan process aims to draw the community into solution thinking and reflection on their own contribution to the community and broker a relationship of civic responsibility. The key is to establish a partnership process that will not be overly demanding on resources to deliver it, whilst at the same time maximising the important contributions that communities, voluntary organisations, Elected Members and public bodies can make to delivering better outcomes.

The Role of Elected Members

Elected Members play a key part in helping address the priorities in the Ward Plans in many ways including: their Community Leadership role, dealing with constituents' issues, working with local voluntary and community groups and holding officers and partners to account through their involvement in Ward Partnership Teams. They are involved in the development of the Plans and play an important role in highlighting any issues and actions that are a priority in the Ward.

Bradford Council and District Plans 2016/20

The Bradford Council Plan explains how the Council aims to achieve its ambitions as set out in the Bradford District Plan 2016 – 2020. It maps out our commitment as a council to achieve our six priorities, with specific targets for improvement.

The six priorities are:

Better skills, more good jobs and a growing economy

Better health, better lives

• A great start and good schools for all our children

A well-run council, using all our resources to deliver our priorities

Decent homes that people can afford to live in

• Safe, clean and active communities

PRIORITY	Key Actions	Outcomes/Outputs	People Can
Safe, Clean & Active Communities	-	•	
1. Supporting communities We will continue to work with community groups to help connect them to resources and opportunities. We will help them to deliver services and become more self-reliant, so they can take more control over improving their own neighbourhoods. We will also work to improve community relations and local networks.	To support community groups / organisations directly to help connect them to available resources and opportunities: • Friends of Silsden Town Hall • Later Life Cobbydale Group – Older People • Silsden Stroke Group • Creative Support Silsden • Local Councils • Friends of Silsden Green Spaces • Knitting Nana's • Addingham Youth Centre • Silsden Youth and Community Interest Company (SYCIC). • Addingham Cricket Club • Silsden AFC • Silsden Amateur Rugby League Club	Develop capacity in neighbourhoods and strengthen local infrastructure across Steeton, Eastburn, Silsden, and Addingham.	 Encourage active citizenship and volunteering in local neighbourhoods. To reduce demand on Council Services. Local Councils to support their own localities and communities Ward Councillors to undertake a community leadership role.
	 Attend meetings in local settings Assist groups / organisations to engage in fundraising activities, provide volunteer opportunities and become more self-reliant to improve their own neighbourhoods. 	 Number of engagement meetings attended. Number of new volunteer opportunities created in local neighbourhoods Total of funding secured by individual organisations / groups. 	Encourage young people to be active citizens and volunteer in their local neighbourhoods and communities.

	 Sign post groups to local network contacts to secure funding investment and develop partner and community relationships. Youth Service to support young people's involvement in wider community programmes and activities in neighbourhoods. Youth Service to sign post young people to volunteer opportunities in community settings. 	 Strengthen local networks. Number of young people involved in community and civic initiatives and activity programmes. Number of young people volunteering in Neighbourhoods 	
2. Building safe communities We will work together with the police, residents and other partners to prevent crime and anti-social behaviour, address road safety and support vulnerable people.	 Organise reassurance initiatives in local neighbourhoods to address ASB. Organise Business, Community and Rural Watch Initiatives in partnership with the Police, local communities and local councils. Review Road Safety Schemes in partnership with Highways Section. Address traffic issues, illegal parking and congestion with support from Council Wardens, Police and Highways. Network with local communities and communities of interest to address ASB, Crime and Road Safety issues. 	 Number of reassurance initiatives delivered in neighbourhoods. Number of neighbourhood Watch Meetings attended. Number of consultation meetings attended. Number of general traffic issues addressed and action taken. Number of new contacts and actions taken. 	 Communities to work in partnership with statutory bodies across Craven Ward. Local people volunteering to support local crime prevention initiatives. Local communities to take a lead role in reporting crime and ASB. Ward Councillors to undertake a community leadership role.

	 Youth Service to support schools, parents and families, youth groups and young people to address ASB, CSE, Drugs / Alcohol and Sexual Health issues. 	 Number of meetings attended by Youth Service. Number of Youth Diversionary Programmes and Activities implemented. 	Youth Service to support communities.
3. Help maintain an attractive and welcoming environment We will minimise waste, increase recycling and reduce	 Carry out Mini Days of Action across Craven Ward. Improve recycling rates in local 	 Increase community and partner participation in clean-up activities and promotional programmes. Review of recycling rates 	 Volunteers leading on initiatives in local settings. Encourage active citizenship and
the cost of waste disposal, including through new alternate week bin collections. We will help keep	neighbourhoods and reduce the amount of waste going to land fill.	in local neighbourhoods.	volunteering in local neighbourhoods - environmental
neighbourhoods clean, educating and enforcing on littering and tackling fly-tipping.	 Ensure 'Grot Spot' areas are cleared in neighbourhoods and localities. 	 Number of issues addressed and actions taken. 	activities.To reduce demand on Council
We will support people to play their part in making our district a better place to live, and make sure we have enough parks, activity areas and green	 Address fly-tipping and littering in neighbourhoods by awareness raising, education and enforcement. 	 Monitor rates of fly- tipping across Neighbourhoods. 	Services.Strengthen local participation and
spaces.	 Promote the positive use of local parks and green spaces including: Silsden Park 	 Number of organised activities in parks. 	build capacity of local groups.Ward Councillors to
	Addingham ParkEncourage community groups to	Number of environmental improvement ashames	undertake a community leadership role
	enhance neglected green spaces / land.	improvement schemes implemented.	 Encourage the participation of young people to be

	Youth Services to engage schools and young people in Days of Action and Environmental Initiatives.	 Number of young people involved in local Days of Action and Environmental Programmes. 	an active citizen in their community.
Working with our partner	s, we will also contribute to the following Co	ouncil Plan priorities:	
Better skills, more good jobs and a growing economy	Sign post young people and those seeking employment to training and job opportunities – Connexions information and advice and CLLD – (Community Led Local Development – EU Structural and Investment Fund).	Number of job and training opportunities identified.	 Colleges, Schools and Youth Service to support informal educational programmes and deliver courses in local settings.
	Youth Service and Schools to encourage young people to take part in homework clubs and extra class learning and related activities.	Number of additional homework clubs and activity workshops identified.	 Volunteers supporting homework clubs and related activities in support of young people.
Decent homes that people can afford to live in	 Invite Housing Associations to consultation Events to promote services and accommodation on offer for families, individuals and young people. Provide information of new housing schemes and developments across Craven Ward. 	 Number of consultation events attended to promote housing services available. Number of consultation meetings scheduled. 	 Housing Associations, Tenants Groups to support young people, individuals and families. Youth Service to support young adults.
A great start and good schools for all our children	 Early Help - Network with Local Schools, PTA, Friends of Groups, 	Number of Groups contacted.	 Encourage young people and parents/careers to

	Children's Centres and Youth Service to provide additional support.	 Number of young people supported. 	be active citizens in communities where they live.
Better health, better lives	Early Help, Prevention, Support for local Self - Help Health Groups and Initiatives across Craven Ward. .	Number of Health Initiatives established.	 Volunteers to encourage self-help and resilience in neighbourhoods.
A well run Council, using all our resources to deliver our priorities	 Promote partnerships with community groups and organisations in utilising council resources wisely building self- reliance. 	Number of groups assisted.	 Encourage people of all ages to be active citizens.
	 Provide support to ensure community engagement and activities address inequality in localities and neighbourhoods. 	Number of direct contact meetings attended.	 Community groups and organisations to use funds and financial support wisely and provide value for money.

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Ilkley Ward Plan 2017 - 18



Ward Members	Cllr Mike Gibbons	Cllr Anne Hawksworth	Cllr Martin Smith
Ward Officer	Sue Gledhill	Date Approved	

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• Safe, clean and active communities

Decent homes that people can afford to live in

Better health, better lives

A well-run council, using all our resources to deliver our priorities

PRIORITY	Key Actions	Outcomes/Outputs	People Can
Safe, Clean & Active	-		
Communities			
1. Supporting communities We will continue to work with community groups to help connect them to resources and opportunities. We will help them to deliver services and become more self-reliant, so they can take more control over improving their own neighbourhoods. We will also work to improve community relations and local networks.	 Explore ways to improve networking and collaboration between individuals and groups with a shared interest in the Ward (subject or place). Seek to co-ordinate activity and address gaps Strengthen engagement across the ward to identify resident concern and ambition and generate a community led response. Shared platform with Parish Council and other partners where appropriate. Investigate an award programme for particular effort/endeavour by an individual, group or business of benefit to local residents (possible link to Community Showcase) Respond to and promote opportunities that have potential impact in the ward e.g. The Great Get Together, Tour de Yorkshire Improve communication through the design and distribution of Your Neighbourhood Leaflet Contribute to and promote initiatives that have community benefit e.g. Dementia Friendly Ilkley, LS29 Older Peoples group Respond to interest from those wishing to take responsibility for community facilities or services. Some of these could involve asset transfer from BMDC. Continue to work with the Parish Council and others to explore alternative ways of delivering services and 	New contacts, improved partnerships Pooling resources to deliver an activity/project. Efficiencies from joined up working Less duplication of work Co-ordinated engagement Increased sense of community pride – good news stories Awareness of funding opportunities – grant awards	Volunteer Develop and deliver activities Share good practice Attend meetings, report issues Organise activity

2. Building safe
communities
We will work together with
the police, residents and
other partners to prevent
crime and anti-social
behaviour, address road
safety and support vulnerable

people.

 a. Reassurance and engagement – targeted (WPT) response to issues of ASB, opportunist crime etc

- b. Produce 'bespoke' information leaflet profiling local issues and how residents can engage (101, NHW, OWL, Crime stoppers, dog fouling etc).
- c. Identify gaps where there is no NHW, OWL or Business Watch, instigate, ensure publicity + advisory signs
- d. Joint initiatives (Police and Wardens, Fire service, detached Youth Work) to address:
 - i. ASB
 - ii. Parking
 - iii. Opportunist crime
 - iv. Fire setting
- e. Continue to support Community Alcohol Partnership (CAP) attend meetings and work in partnership on events/activities that address substance abuse.
- f. Explore (with others) an overview of youth activity – host a get together to improve network of providers – explore taster sessions over summer 2017 link to a point based reward programme.
- g. Promote Crime Stoppers, No Excuses and other anti-drug initiatives
- h. Support the development of an 'Emergency Plan' for Ilkley, identify and engage partners who would be willing to progress for the Town
- Address traffic issues, illegal parking and obstruction through joint initiatives and through the production of Ilkley Parking Strategy.

Reduction in crime Public confidence

NHW watch schemes
Take up of OWL programme

Young people's energies are channelled into rewarding and positive activities that build up their own skills and self-confidence and benefit the local community.

Programme of activity

Emergency plan informed, produced and owned locally

Reduction in complaints

Get involved
Sign up to
Neighbourhood Watch,
OWL
Report issues and
concerns

Volunteer Report issues and concerns

	T	T	
	j. Work with police, partners, residents to	Co-ordinated effort	
	address opportunist theft from motor vehicles		
	k. Update on all outstanding Highway requests,		
	area of concerns to a joint meeting of	Improved understanding	
	interested parties to include Ilkley Road	Contribution to prioritisation of	
	Safety, Police, Parish and District Councillors	schemes	
3. Help maintain an	a. Work co-operatively with others to ensure that	Public satisfaction	
attractive and	the Town remains welcoming and inviting and		
welcoming	continues to be a destination of choice for	6 monthly meetings between	
environment	tourists and visitors.	front line staff (PCSO,	
We will minimise waste,	b. Investigate ways to capture a distinctiveness	Wardens etc)	
increase recycling and	and sense of ownership that encourages	,	
reduce the cost of waste	locality 'buy in' and support e.g. LOVE Ilkley,		
disposal, including through new alternate week bin	LIKE likley	Number of residents involved	
collections.	c. Encourage and support residents/businesses	Feedback from residents	Recycle
	to deliver local environmental projects	Service delivery, number of	Champion Recycling –
We will help keep	Community Clean Ups, Challenge Days -	clean ups	challenge bad practice
neighbourhoods clean,	through provision of tools and equipment and	Distribution of PuP	(Recycling Champion)
educating and enforcing on littering and tackling fly-	coordination of effort – partner Ilkley in Bloom	Pick up Packs (litterpicks,	Fundraise
tipping.	(link to LOVE llkley campaign)	bags and gloves)	Volunteer, identify
apping.	d. Public Realm – arrange joint meetings	and graves,	problem areas and
We will support people to	between frontline staff (wardens, PCSO's and		engage in making an
play their part in making our	Ilkley Town Centre (PC) Warden.		improvement
district a better place to live,	e. Identify an area where recycling is low and		Litterpick
and make sure we have enough parks, activity areas	encourage improved take up through a	Reduce waste going to landfill	Report problems
and green spaces.	targeted campaign.	Troduce waste going to landing	Green Dog Walkers
3 11 1	f. Launch 'Spring into Action' identifying areas		Stoom Bog Walkers
	of resident concern and generating a		
	community response through clean ups and		
	'adoption' of community spaces		
	g. Co-ordinated effort to address issues of		
	littering Riverside area during the summer		
	months – link to Keep Britain Tidy campaign.		
	Audit litter bins – in the right place?		

Working with our partne	Opportunities for sponsorship? h. Address problems of dog fouling through resident engagement. Targeted response to reported incidents through the use of signs and patrols and information through the Your Neighbourhood Leaflet and promotion of Green Dog Walker scheme i. Tour de Yorkshire - Stage 3 passes through the ward 30th April 2017 – encourage residents, groups and schools to engage with making the area ready to greet the tour and visitors j. Festivals and Fetes – encourage and support feel good initiatives in the ward including 'The Great Together' activity June 2017 ers, we will also contribute to the following Cour	ncil Plan priorities:	
Better skills, more good jobs and a growing economy	Work with schools and the Youth Service to sign post young people and those seeking employment to training and job opportunities.	Partnership initiatives supported to develop people's skills and job opportunities	Volunteers supporting homework clubs and related activities in support of young people.
Decent homes that people can afford to live in	Work with Social Landlords to promote services and accommodation on offer for families, individuals and young people.	Partnership initiatives supported to promote services available	Tenants Groups and volunteers to support young people, individuals and families.
A great start and good schools for all our children	Early Help - Network with Local Schools, PTA, Friends of Groups, Children's Centres and Youth Service to provide additional support.	Number of Groups contacted. Number of young people supported.	Encourage young people and parents/careers to be active citizens in communities where they live.
Better health, better lives	Early Help, Prevention, Support for local Self - Help Health Groups and Initiatives across Ilkley Ward.	Number of Health Initiatives established.	Volunteers to encourage self-help and resilience in neighbourhoods.

A well run Council, using all our resources to deliver our priorities	Promote partnerships with community groups and organisations in utilising council resources wisely building self-reliance.	Number of groups assisted.	Encourage people of all ages to be active citizens.
our priorities	Provide support to ensure community engagement and activities address inequality in localities and neighbourhoods.	Number of direct contact meetings attended.	Community groups and organisations to use funds and financial support wisely and provide value for money.

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Keighley Central Ward Plan 2017-18



Ward Members	Cllr Zafar Ali	Cllr Khadim Hussain	Cllr Abid Hussain
Ward Officer	Liz Horn	Date Approved	

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PRIORITY	Key Actions	Outcomes/Outputs	People Can
Safe, Clean & Active Communities		•	
1. Supporting communities We will continue to work with community groups to help connect them to resources and opportunities. We will help them to deliver services and become more self-reliant, so they can take more control over improving their own neighbourhoods.	 To support community groups / organisations directly to help connect them to available resources and opportunities: Knowle Park BCA Highfield - Highfield Community Association Highfield - Highfield Food Co-op Rosh Ni Ghar Keighley Health Living Good Shepherd Centre Sangat Community Centre Friends of Groups Community Interest Groups Local Schools PTA Groups James Project Hand In Hand Youth Service - Young Advisors Keighley Healthy Living MESMAC Project 6 Connexions 	Develop capacity in neighbourhoods and strengthen local infrastructure across Knowle Park, Highfield, Lawkholme, Showfield, Utley and Beechcliffe.	 Encourage active citizenship and volunteering in local neighbourhoods. To reduce demand on Council Services. Local Council to support their own localities and neighbourhoods. Ward Councillors to undertake a community leadership role.
We will also work to improve community relations and local networks.	Attend meetings in local settings.	 Number of engagement meetings attended. 	
	Assist groups / organisations to	Number of new volunteer	

	 engage in fundraising activities, provide volunteer opportunities and become more self-reliant to improve their own neighbourhoods. Sign post groups to local network contacts to secure funding investment and develop partner and 	 opportunities created in local neighbourhoods Total of funding secured by individual organisations / groups. Strengthen local networks. 	 Encourage young people to be active citizens and volunteer in their local neighbourhoods and communities.
	 Promote community cohesion in local neighbourhoods to improve community relations. Youth Service to support young people's involvement in wider community programmes in neighbourhoods. 	 Number of strong and positive relationships developed by people from different communities and backgrounds. 	
	Youth Service to sign post young people to volunteer opportunities in community settings.	 Number of young people involved and engaged in civic initiatives. Number of young people 	
2. Building safe	Organise reassurance initiatives in	volunteering in neighbourhoods. • Number of reassurance	Communities to
communities We will work together with the police, residents and other partners to prevent crime and anti-social behaviour, address	local neighbourhoods to address ASB. Organise Business Crime initiatives	initiatives delivered in neighbourhoods.Number of meetings	work in partnership with statutory bodies across Central WARD.

road safety and support vulnerable people.	 in partnership with the Police and Keighley Business Sector. Undertake a CCTV Audit in Central Ward to address crime and grime ASB issues. 	 attended with the Police and Business Sector. Number of meetings and site visits undertaken with CCTV Section, Ward Clls and other departments. 	 Local People volunteering to support local crime prevention initiatives. Local communities
	 Review Road Safety Schemes, Footpaths and Walkways in partnership with Highways Section. 	 Number of consultation meetings attended. 	to take a lead role in reporting crime and ASB.
	 Address traffic issues, illegal parking and congestion with support from Council Wardens, Police and Highways. 	 Number of general traffic issues addressed and action taken. 	Ward Councillors to undertake a community leadership role.
	 Network with local communities and communities of interest to address ASB, Crime and Road Safety. 	 Number of new contacts and actions taken. 	 Communities and community leaders to promote community
	 Youth Service to support schools, parents and families, youth groups and young people to address ASB CSE, Drugs / Alcohol and Sexual 	 Number of meetings attended by Youth Service. 	cohesion.Youth Service to support
	Health issues.	 Number of Youth Diversionary Programmes and Activities implemented. 	communities.
3. Help maintain an attractive and welcoming environment	Carry out Mini Days of Action across Central Ward.	 Increase community and partner participation in clean-up activities and promotional programmes. 	 Volunteers leading on initiatives in local settings.
			 Encourage active

We will minimise waste, increase recycling and reduce the cost of waste disposal, including through new alternate week bin collections. We will help keep neighbourhoods clean, educating and enforcing on littering and tackling fly-tipping. We will support people to play their part in making our district a better place to live, and make sure we have enough parks, activity areas and green spaces.	 Improve recycling rates in local neighbourhoods to reduce the amount of waste going to land fill. Ensure 'Grot Spot' areas are cleared in neighbourhoods, localities and Keighley Town Centre. Address fly-tipping and littering in neighbourhoods by awareness raising, education and enforcement. Promote the positive use of local parks and green spaces including: Lund Park Burgess Field Devonshire Park Cliffe Castle Victoria Park. 	 Review of recycling rates in local neighbourhoods. Number of issues addressed and actions taken. Monitor rates of flytipping across Neighbourhoods. No of organised activities in parks. 	citizenship and volunteering in local neighbourhoods - environmental activities. To reduce demand on Council Services. Strengthen local participation and build capacity of local groups. Ward Councillors to undertake a community leadership role.
	 Encourage community groups to enhance neglected green spaces / land. Youth Services to engage schools and young people in Days of Action and Environmental Initiatives. 	 Number of environmental improvement schemes implemented. Number of young people involved in local Days of Action and Environmental Programmes. 	 Encourage the participation of young people to be an active citizen in their community.
Working with our partners	s, we will also contribute to the following C	ouncil Plan priorities:	
Better skills, more good jobs and a growing economy	 Sign post young people and those seeking employment to training and job opportunities – Connexions 	 Number of job and training opportunities identified. 	 Colleges, Schools and Youth Service to support informal

	information and advice and CLLD – (Community Led Local Development – EU Structural and Investment Fund). • Youth Service and Schools to encourage young people to take part in homework clubs and extra class learning and related activities.	 Number of additional homework clubs and activity workshops identified. 	educational programmes and deliver courses and training in local settings. Volunteers supporting homework clubs and related activities in support of young people.
Decent homes that people can afford to live in	 Invite Housing Associations to consultation Events to promote services and accommodation on offer for families, individuals and young people. Early Help and Intervention Youth Service to support young people / adults to find accommodation 	 Number of consultation events attended to promote housing services available. Number of young people / adults assisted. 	 Housing Associations, Tenants Groups to support young people, individuals and families. Youth Service to support young adults.
A great start and good schools for all our children	Early Help - Network with Local Schools, PTA, Friends of Groups, Children's Centres and Youth Service to provide additional support. Early Help, Intervention and Prevention Programmes led by Youth Service Keighley.	 Number of Groups contacted. Number of young people supported. 	Encourage young people and parents / guardians to be active citizens in communities where they live.

Better health, better lives	Early Help, Prevention, Support for local Self - Help Health Groups and Initiatives across Central Ward.	Number of Health Initiatives established.	 Volunteers to encourage self-help and resilience via promotion of Health Support Groups. Reduce demand on Health and GP Services
A well run Council, using all our resources to deliver our priorities	 Promote partnerships with community groups and organisations in utilising council resources wisely building self-reliance. Provide support to ensure community engagement and activities address inequality in localities and neighbourhoods. 	 Number of groups assisted. Number of direct contact meetings attended. 	 Encourage people of all ages to be active citizens. Community groups and organisations to use funds and financial support wisely and provide value for money.

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Keighley East Ward Plan 2017-18



Ward Members	Cllr Doreen Lee	Cllr Steve Pullen	Cllr Malcolm Slater
Ward Officer	Sue Gledhill	Date Approved	

The Ward Plan is designed to inform ward working, including action planning and decision making. The document sets out key actions that are designed to build on prevalent strengths within the ward to help address the priority issues. Ward Plans are approved annually by elected members at the Area Committee and outcomes are reported against on a 6-monthly basis.

Coordination of local services and devolution of decision making

The Ward Plan provides an opportunity for the co-ordination of services at a local level. This ensures that problem solving is effective, utilising local networks to identify concerns and solutions at an early stage. Central to an effective Ward Plan is the co-ordination of public sector services such as neighbourhood policing teams, cleansing, social landlords, public health and youth services to ensure services are tailored to meet local need. In addition, Ward Officers actively support local networks and partnerships involving the public, private and third sector as well as the community to build on local assets, improve community cohesion and increase social capital.

Engaging communities

The development of the Ward Plan is informed by community engagement activity throughout the year. The process does not revolve around what agencies can do alone but what communities, VCS partners, Elected Members and public sector agencies can collectively achieve if they work closely together. By working with the community to define local priorities the service can begin to enable and empower communities to support preventative approaches and behavioural change which reduce the demand on public services and produce improved outcomes for people at a local level. The Ward Plan process aims to draw the community into solution thinking and reflection on their own contribution to the community and broker a relationship of civic responsibility. The key is to establish a partnership process that will not be overly demanding on resources to deliver it, whilst at the same time maximising the important contributions that communities, voluntary organisations, Elected Members and public bodies can make to delivering better outcomes.

The Role of Elected Members

Elected Members play a key part in helping address the priorities in the Ward Plans in many ways including: their Community Leadership role, dealing with constituents' issues, working with local voluntary and community groups and holding officers and partners to account through their involvement in Ward Partnership Teams. They are involved in the development of the Plans and play an important role in highlighting any issues and actions that are a priority in the Ward.

Bradford Council and District Plans 2016/20

The Bradford Council Plan explains how the Council aims to achieve its ambitions as set out in the Bradford District Plan 2016 – 2020. It maps out our commitment as a council to achieve our six priorities, with specific targets for improvement.

The six priorities are:

Better skills, more good jobs and a growing economy

• A great start and good schools for all our children

• Safe, clean and active communities

Decent homes that people can afford to live in

Better health, better lives

A well-run council, using all our resources to deliver our priorities

PRIORITY	Key Actions	Outcomes/Outputs	People Can
Safe, Clean & Active			
Communities			
1. Supporting communities We will continue to work with community groups to help connect them to resources and opportunities. We will help them to deliver services and become more self-reliant, so they can take more control over improving their own neighbourhoods. We will also work to improve community relations and local	 Hainworth Wood Community Centre Assist CD worker and Management Committee transition on withdrawal of BMDC CD commission (March 2017) Contribute to sustainability and long term viability of the centre Help to identify, realise and promote relevant programme of activity Explore a Community Lunch to collaborate on shared work between groups/agencies active in the area. Core cost visit (x2) 	Amount of funding sourced Long term business plan produced Informed programme of activity produced Sessions held and numbers attending Improved community awareness of provision Meetings held Criteria met as Well Run Community Centre	Join the Committee Volunteer: Develop and deliver activities Fundraise Help out – key holders etc
networks.	 Long Lee Community Centre Assist Management Committee around long term development and sustainability Explore community need, improve links with other local provision to plan more effectively (School and Churches) Core Cost visits (x2) 	Increased use of building Programme of relevant activity Numbers attending Improved networking between groups and organisations Criteria met as Well Run Community Centre	Join the Committee Inform and support activity Fundraise
	 Big Local Area Promote the opportunity provided through the Big Local Programme to residents and groups. Identify ways for further resident engagement and awareness Assist at Big Local events and work co-operatively to ensure impact and 	Attendance at BL meetings Number of residents involved Feedback from residents Service delivery e.g. clean ups Litter removed Delivery against objectives as identified in BL Plan Resident awareness	Get involved in Big Local Inform the development of Big Local plan Volunteer in their neighbourhoods in the delivery of activity Advocate for and promote Big Local and the

 encourage resident confidence and involvement in improving their neighbourhoods Joint work - liaise with BMDC departments e.g. Cleansing, CRoW to ensure positive outcomes for the area Help to inform and develop pilot programmes where there is opportunity to meet the objectives of the ward and of the BL plan Attend BL meetings as required 	Publicity – Facebook, Newsletters, press coverage More engagement and activities enabling everyone to feel more a part of the community	opportunities it provides in their localities
 Investigate ways to improve networking and collaboration between individuals and groups with a shared interest in the Ward and neighbourhoods. Respond to threats and opportunities that have potential impact in the ward for groups and organisations e.g. The Great Get Together Signposting - strengthen information sharing and co-operation between groups and partners Engagement across the ward to identify resident concern, through forums, attendance at community events et al. Encourage community response to issues raised. Investigate pilot schemes for urban environmental improvement – tree planting, container gardening e.g. 'Greening the Grey' Dalton Lane Encourage Active Citizenship 	Cross working with other delivery agents Number of groups helped Residents involved Meetings held and/or attended New contacts Good News Stories Tweets, Facebook	Make their voices heard by instigating and attending activity Attend Forums And community events Identify and nominate someone for a Ward Award Fundraise Volunteer

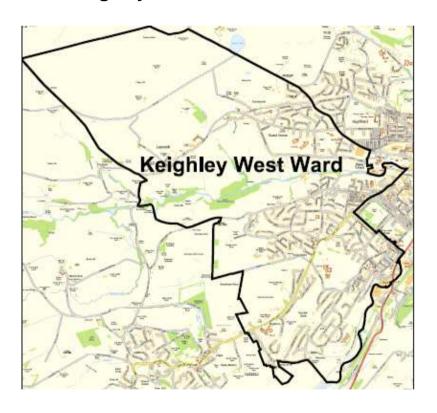
2. Building safe communities We will work together with the police, residents and other partners to prevent crime and	Ward Award Programme – recognition/reward scheme for individuals/groups making a difference in the ward. Publicise same a. Reassurance initiatives b. Establish Neighbourhood Watch – OWL in two or more additional areas c. Explore interest and potential for business watch Dalton Lane area	Uptake Neighbourhood Watch and Business Watch	
anti-social behaviour, address road safety and support vulnerable people.	d. Continue school parking initiative and road safety with Parkwood and Riddlesden St Mary's e. Explore re-establishment, upkeep of snickets and footpaths as alternative 'better' routes to school f. Encourage and support	Riddlesden and Parkwood Schools campaigns Link to 'Happy Shoesday' – walk to school day 16 th May 2017 Number of Speedwatches	Walk to school 'Walking buses' etc Challenge poor/dangerous behaviour
	g. ASB – encourage residents to log and report incidents of ASB	Volunteers involved Development of and young people's participation in positive activities Reassurance initiatives	Sign up up Neighbourhood Watch, OWL
	h. Address concerns re drug taking and dealing through association with the 'Clean up our Town' campaigni. Link to 'No Excuses'	Door knocks, information distributed. Resident feedback	Report concerns Crimestoppers initiative
3. Help maintain an attractive and welcoming environment We will minimise waste, increase recycling and reduce the cost of waste disposal, including through new	 Work with Recycling and Waste minimisation teams to promote the benefits of recycling in areas of concern Tour de Yorkshire – Stage 3 passes through the ward 30th April 2017 – encourage residents, groups and 	Increase in recycling Pilot schemes (Big Local) Resident engagement Ward walkabouts 'Street Talking' Surgeries Community Place Audits undertaken Number of projects delivered	Recycle Champion Recycling – challenge bad practice Community Take Up re TdY Fundraise – play area Volunteer, identify problem

alternate week bin collections. We will help keep neighbourhoods clean, educating and enforcing on littering and tackling fly-tipping. We will support people to play their part in making our district a better place to live, and make sure we have enough parks, activity areas and green spaces.	schools to engage with making the area ready to greet the tour and visitors • Support the development of a play area in Hainworth Wood • 'Spring into Action' Launch April/May 2017 to encourage residents to identify grot spots and mobilise community responses – upkeep of community space • Encourage and support residents to deliver local environmental projects Community Clean Ups, Challenge Days – through provision of tools and equipment and coordination of effort • Festivals and Fetes – encourage feel good initiatives that benefit the ward	Matched funding for the development of Play Area	areas and engage in making an improvement
Better skills, more good jobs and a growing economy Decent homes that	 Involvement in the development and promotion of the CLLD programme Canvass businesses in Parkwood and Dalton Lane to explore interest in Business Watch and promote Big Local/CLLD if appropriate. Community involvement and awareness of opportunities available through Big Local and CLLD Work with Social Landlords to 	CLLD and Big Local success	Engage in activity Take up Business watch Engage in CLLD programme Tenants Groups and
people can afford to live in A great start and good schools for all our	promote services and accommodation on offer for families, individuals and young people. Help to develop, support and promote activity that provides opportunity for	Partnership initiatives supported to promote services available Sessions delivered Numbers involved	volunteers to support young people, individuals and families. Volunteer

children	play during the holiday periods		
Better health, better lives	 Through links with community facilities help to develop and inform programmes that promote healthy lifestyles and interaction 	Range of activity Numbers attending	Volunteers to encourage self-help and resilience in neighbourhoods.
A well run Council, using all our resources to deliver our priorities	Promote partnerships with community groups and organisations in utilising council resources wisely building self-reliance.	Number of groups assisted.	Encourage people of all ages to be active citizens. Community groups and
	Provide support to ensure community engagement and activities address inequality in localities and neighbourhoods.	Number of direct contact meetings attended.	organisations to use funds and financial support wisely and provide value for money.

www.bradford.gov.uk

Keighley West Ward Plan 2017-18



Ward Members	Cllr Cath Bacon	Cllr Adrian Farley	Cllr Brian Morris
Ward Officer	Liz Parker	Date Approved	

The Ward Plan is designed to inform ward working, including action planning and decision making. The document sets out key actions that are designed to build on prevalent strengths within the ward to help address the priority issues. Ward Plans are approved annually by elected members at the Area Committee and outcomes are reported against on a 6-monthly basis.

Coordination of local services and devolution of decision making

The Ward Plan provides an opportunity for the co-ordination of services at a local level. This ensures that problem solving is effective, utilising local networks to identify concerns and solutions at an early stage. Central to an effective Ward Plan is the co-ordination of public sector services such as neighbourhood policing teams, cleansing, social landlords, public health and youth services to ensure services are tailored to meet local need. In addition, Ward Officers actively support local networks and partnerships involving the public, private and third sector as well as the community to build on local assets, improve community cohesion and increase social capital.

Engaging communities

The development of the Ward Plan is informed by community engagement activity throughout the year. The process does not revolve around what agencies can do alone but what communities, VCS partners, Elected Members and public sector agencies can collectively achieve if they work closely together. By working with the community to define local priorities the service can begin to enable and empower communities to support preventative approaches and behavioural change which reduce the demand on public services and produce improved outcomes for people at a local level. The Ward Plan process aims to draw the community into solution thinking and reflection on their own contribution to the community and broker a relationship of civic responsibility. The key is to establish a partnership process that will not be overly demanding on resources to deliver it, whilst at the same time maximising the important contributions that communities, voluntary organisations, Elected Members and public bodies can make to delivering better outcomes.

The Role of Elected Members

Elected Members play a key part in helping address the priorities in the Ward Plans in many ways including: their Community Leadership role, dealing with constituents' issues, working with local voluntary and community groups and holding officers and partners to account through their involvement in Ward Partnership Teams. They are involved in the development of the Plans and play an important role in highlighting any issues and actions that are a priority in the Ward.

Bradford Council and District Plans 2016/20

The Bradford Council Plan explains how the Council aims to achieve its ambitions as set out in the Bradford District Plan 2016 – 2020. It maps out our commitment as a council to achieve our six priorities, with specific targets for improvement.

The six priorities are:

Better skills, more good jobs and a growing economy

• A great start and good schools for all our children

• Safe, clean and active communities

Decent homes that people can afford to live in

Better health, better lives

A well-run council, using all our resources to deliver our priorities

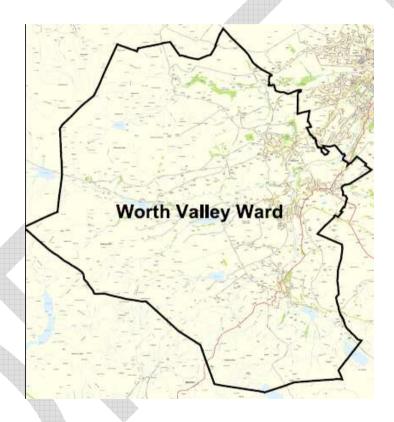
PRIORITY	Key Actions	Outcomes/Outputs	People Can
Safe, Clean & Active			
Communities			
1. Supporting communities We will continue to work with community groups to help	Equip community hubs to keep residents informed of the best ways to contact and use Council services	Develop\promote leaflet\poster\info on all means of contacting the Council, via print, social media, internet etc	Empower residents by improving contact with council services
connect them to resources and opportunities. We will help them to deliver	Support management groups in developing necessary skill sets, attracting new members to enable them to run effectively	No of opportunities signposted eg training, funding, ?	Developing local people to help run sustainable hubs
services and become more self-reliant, so they can take more control over improving their own neighbourhoods. We will also work to improve community relations and local networks.	Support organisations and work with partners and residents on developing activities to meet specific needs in the neighbourhood	Consultations held Needs identified Activities developed No of residents involved in service delivery\partnership projects	Giving residents chance to influence and get involved in activities and services.
	Support or run community events bringing citizens together to find out about opportunities in their neighbourhood	Outputs – no of events, attendance, Outcomes – engagement with groups, new vols ??	Engaging residents with local activities and services, and creating a platform for them to promote resident led activity
2.Building safe communities We will work together with the police, residents and other partners to prevent crime and anti-social behaviour, address road safety and support vulnerable people.	Tackle anti social behaviour by: - co-ordinating partners work on sustaining diversionary activity at hotspot locations - continuing to raise public awareness of how to report nuisance bikes - pilot Citizenship course in Primary Schools Pilot a community safeguarding initiative,	No of new initiatives tested No of attendees Leaflets distributed\social media promotion, events attended Initiative agreed with partners,	Equip residents with info enabling them to take appropriate action Equip residents with info
	which promotes ways of appropriately reporting concerns, linking this to Early Help, focusing on eg CSE, cyber safety	including pilot location Material produced	enabling them to take appropriate action

	Support residents to set up regular	Co-ordinator appointed,	Develop resident led
	Speedwatches with police	No of speedwatches carried out	initiatives
	Promote neighbourhood watches in	No of new watches set up	Develop resident led
	locations where there are gaps		initiatives
	Promote information equipping residents to	No of door knocks\events where	Equip residents with info
	report drug issues with confidence, and	Crimestoppers publicised or No	enabling them to take
	feedback information	Excuses drugs cards shared	appropriate action
	Explore external funding such as	Funding identified	
	Community Covenant to install footpath	Work scheduled	
	along fast road approaching Goose Eye		
3.Help maintain an	Identify hotspot locations for side waste and	Hotspots identified,	Residents taking
attractive and	where recycling needs to be increased, in	No of refuse\recycling staff visits	responsibility for reducing
welcoming	the light of alternate weekly collections and	or legal processes begun	waste\costs
environment	new recycling arrangements		
We will minimise waste,		Recycling rate increased	
increase recycling and reduce the cost of waste disposal,	Focus activity on areas where there are	<u>Outputs</u>	Enabling more residents to
including through new	specific challenges for recycling eg terraced	No of houses door knocked,	better manage waste
alternate week bin collections.	housing in Fell Lane, complexes and flats.	events	
M/s will be also be see		schools\vol orgs worked with	
We will help keep neighbourhoods clean,	Promote successful prosecutions by	No of prosecutions,	
educating and enforcing on	Environmental Enforcement staff, FPN's	No of FPNs	
littering and tackling fly-tipping.	issued by wardens etc		
	Run community clean ups across the ward,	Outputs – number of cleanups,	Residents identify what
We will support people to play their part in making our district	involving	number of residents involved	needs doing, help to do it
a better place to live, and	 identifying locations residents want to 		and sustain it.
make sure we have enough	see cleaned up	Outcomes – cleaner streets	
parks, activity areas and green	• publicity	(litter fails)	
spaces.	supply of equipment		
	support for ongoing community input eg		
	keeping clean afterwards		
	Encourage all dog owners to become Green	Outputs – number of events	Encourage dog owners to
	Dog Walkers, promote the scheme and link	promoted at, number of Green	take responsibility for
	GDWs up to do clean ups, work with	Dog Walkers recruited,, number	environment
	schools etc	of clean ups, number of schools	

	Work with landowners to improve or find a better use for neglected land, including council property	worked with Outcomes – cleaner streets, less dog fouling, fewer complaints No's of sites No's improved	
Working with our partner	s, we will also contribute to the following Co	ouncil Plan priorities:	
Better skills, more good jobs and a growing economy	Identify groups which could benefit from CLLD funding, link them with appropriate development opportunities	No of groups involved	Volunteers supporting community groups
Decent homes that people can afford to live in	Continue to work with Estates dept on identifying land to be used for social housing	No of sites identified	Tenants Groups and volunteers to support young people, individuals and families.
A great start and good schools for all our children	Maintaining and developing activities for children and young people in areas of disadvantage through partnership work	Number of activities	Encourage young people and parents/careers to be active citizens in their communities.
A well run Council, using all our resources to deliver our priorities	Promote partnerships with community groups and organisations in utilising council resources wisely building self-reliance.	Number of groups assisted	Encourage people of all ages to be active citizens. Community groups and
	Provide support to ensure community engagement and activities address inequality in localities and neighbourhoods.	Number of direct contact meetings attended	organisations to use funds and financial support wisely and provide value for money.

www.bradford.gov.uk

Worth Valley Ward Plan 2017-18



Ward Members	Cllr Russell Brown	Cllr Glen Miller	Cllr Rebecca Poulsen
Ward Officer	Liz Parker	Date Approved	

The Ward Plan is designed to inform ward working, including action planning and decision making. The document sets out key actions that are designed to build on prevalent strengths within the ward to help address the priority issues. Ward Plans are approved annually by elected members at the Area Committee and outcomes are reported against on a 6-monthly basis.

Coordination of local services and devolution of decision making

The Ward Plan provides an opportunity for the co-ordination of services at a local level. This ensures that problem solving is effective, utilising local networks to identify concerns and solutions at an early stage. Central to an effective Ward Plan is the co-ordination of public sector services such as neighbourhood policing teams, cleansing, social landlords, public health and youth services to ensure services are tailored to meet local need. In addition, Ward Officers actively support local networks and partnerships involving the public, private and third sector as well as the community to build on local assets, improve community cohesion and increase social capital.

Engaging communities

The development of the Ward Plan is informed by community engagement activity throughout the year. The process does not revolve around what agencies can do alone but what communities, VCS partners, Elected Members and public sector agencies can collectively achieve if they work closely together. By working with the community to define local priorities the service can begin to enable and empower communities to support preventative approaches and behavioural change which reduce the demand on public services and produce improved outcomes for people at a local level. The Ward Plan process aims to draw the community into solution thinking and reflection on their own contribution to the community and broker a relationship of civic responsibility. The key is to establish a partnership process that will not be overly demanding on resources to deliver it, whilst at the same time maximising the important contributions that communities, voluntary organisations, Elected Members and public bodies can make to delivering better outcomes.

The Role of Elected Members

Elected Members play a key part in helping address the priorities in the Ward Plans in many ways including: their Community Leadership role, dealing with constituents' issues, working with local voluntary and community groups and holding officers and partners to account through their involvement in Ward Partnership Teams. They are involved in the development of the Plans and play an important role in highlighting any issues and actions that are a priority in the Ward.

Bradford Council and District Plans 2016/20

The Bradford Council Plan explains how the Council aims to achieve its ambitions as set out in the Bradford District Plan 2016 – 2020. It maps out our commitment as a council to achieve our six priorities, with specific targets for improvement.

The six priorities are:

• Better skills, more good jobs and a growing economy

Decent homes that people can afford to live in

A great start and good schools for all our children

Better health, better lives

• Safe, clean and active communities

A well-run council, using all our resources to deliver our priorities

PRIORITY	Key Actions	Outcomes/Outputs	People Can
Safe, Clean & Active Communities			
1. Supporting communities We will continue to work with community groups to help connect them to resources and opportunities.	Work with Parish\Town Councils and groups eg Friends Of, to support organisations interested in taking on service provision	No of CATs in progress or complete No of organisations supported with eg information shared to support decision making	Enable local groups and residents to make good decisions on their roles in the future of services
We will help them to deliver services and become more self-reliant, so they can take more control over improving their own neighbourhoods. We will also work to improve community relations and local networks.	Identify which services could be delivered in partnership with the Council, and promote support available to help groups or individuals to play their part	Continuation of Oxenhope youth club delivered by volunteers and Youth Service No of volunteer days eg Haworth Churchyard People Can "how to"guides promoted	Enable local groups and residents to make sustainable decisions on their roles in the future of services
2. Building safe communities We will work together with the	Work with police, partners, residents and traders on tackling theft from motor vehicles	No of initiatives eg fake FPNs, leafleting, walkers etc	Encourage residents to promote crime reduction messages
police, residents and other partners to prevent crime and anti-social behaviour, address road safety and support vulnerable people.	Continue partnership approach to anti social behaviour through deploying staff and trying out deterrents at hotspot locations	Installation of CCTV, Holden Park Youth Service outreach sessions ASB interventions	Encourage residents to report or share info on ASB
	Work with police and schools on road safety and parking campaigns	No of school parking campaigns, tickets issued	Encourage residents to drive and park responsibly, reducing demand on police and wardens
	Identify hotspot locations for drug use and draw in appropriate services to resolve this	No of locations and partners	Encourage residents to report or share info about drug issues

3. Help maintain an attractive and welcoming environment We will minimise waste, increase recycling and reduce the cost of waste disposal, including through new	Continue No Excuses campaign, targeting transition year parents and organisations working with young people Run community clean ups across the ward, involving • identifying locations residents want to see cleaned up • publicity • supply of equipment • support for ongoing community input	No of events attended, No of cards given out No of cleanups, residents involved Reduction in complaints	Raising awareness among residents of drug smells, equipment etc in order to seek support Residents identify what needs doing, help to do it and sustain it.
alternate week bin collections. We will help keep neighbourhoods clean, educating and enforcing on littering and tackling fly-tipping. We will support people to play	eg keeping clean afterwards Encourage residents to bag up autumn leaves on the highway for collection by Clean Team Encourage all dog owners to become Green Dog Walkers, promote the scheme and link	No of residents volunteers Reduction in complaints No of GDWs recruited, events\activities	Residents identify what needs doing, help to do it and sustain it. Encourage dog owners to take responsibility for
their part in making our district a better place to live, and make sure we have enough parks, activity areas and green spaces. Working with our partner	GDWs up to do clean ups, work with schools etc s, we will also contribute to the following Co	Reduction in complaints	environment
Better skills, more good jobs and a growing economy	Explore ways to facilitate partnership work on attracting investment in Haworth facilities	Appropriate forum identified, funding identified Destination management plan begun by appropriate partners	Volunteers supporting community groups
A great start and good schools for all our children	Support toddler groups in the ward to become sustainable	Thriving toddler groups eg number of groups, numbers attending,	Supporting volunteers to sustain groups
Better health, better lives	Test out info pack for older residents without access to internet, detailing local groups, activities and useful numbers	Pack compiled and tested out	Equipping older residents to remain involved in activities, challenging

			isolation and reducing demand on services
A well run Council, using all our resources to deliver our priorities	Promote partnerships with community groups and organisations in utilising council resources wisely building self-reliance.	Number of groups assisted.	Encourage people of all ages to be active citizens.
·	Provide support to ensure community engagement and activities address inequality in localities and neighbourhoods.	Number of direct contact meetings attended.	Community groups and organisations to use funds and financial support wisely and provide value
			for money.

