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Foreword
Councillor Abdul Jabar - Portfolio Holder and Partnership Chair

We want all our people to have fair and equal access to opportunities that will support them and their families. We want people to live in safe, strong and active communities where people have opportunities to get involved and people can access support to help them do so.

We want our people to live free from the fear of crime, abuse or harassment. But if any of them do become victims of crime, we want them to get the best support available to help reduce the impact of the crime on themselves and their families.

We want those committing crime to be swiftly brought to justice, to understand and acknowledge the damage they have done to themselves, their victims, community and the district. We want them to have access to the support they need to be rehabilitated away from crime – whether this is determined to be best served through custodial or community sentences, restorative justice approaches or access to services that will positively support them to become law-abiding and valued members of their community.

The partnership is mindful to keep watch and take action to reduce any negative impact of emerging threats on our people – such as through historic and recent child sexual exploitation, human trafficking and modern day slavery. We will use all information available to us to reduce any risk posed to our people within available resources.

During this time of ‘austerity that is impacting public sector and individuals’ budgets, we will actively seek out resources and opportunities to enable our communities to come together and make positive changes to their neighbourhoods, get involved in civic activities and help the district to address its priorities within this and the district plan. We will welcome suggestions from people about how we can meet the aims in this plan and actively seek to involve them in its delivery.

We also want to ensure that the voices of our different communities can be heard and that people have opportunities to influence decisions affecting their communities.

Our three main priorities in 2016/17 will be:

- Safeguarding the most vulnerable people
- Reducing crime, anti-social behaviour and re-offending
- Building stronger communities

The Partnership believes that strong communities are safe communities. Therefore its remit is to strengthen communities as well as to address crime. Together we will make Bradford District a better place for all of us.

Cllr Abdul Jabar
Chair, Bradford District Safer and Stronger Communities Partnership Board.
Background and Context

The recent review of Bradford District partnerships recommended that combining the respective Safer and Stronger Communities Partnerships would enable crime, safety and community issues to be dealt with more effectively resulting in improved outcomes. This resulted in the creation of the new Safer and Stronger Communities Partnership.

The new Partnership combines and discharges the roles and responsibilities from both previous partnerships. Specifically it will be the statutory Community Safety Partnership (CSP) and discharge all duties and requirements under Section 6 of the Crime and Disorder Act 1998. This places obligations on Community Safety Partnerships (CSPs), to produce a Strategic Assessment, and Community Safety Plan to formulate and implement a strategy to reduce crime and disorder, combat substance misuse, and reduce re-offending. The annual Strategic Assessment for 2015 was completed in Spring of 2016 and has informed the priorities outlined in this plan.

This plan also aligns with the priorities:

- In the West Yorkshire’s Police & Crime Commissioner’s (PCC’s) plan for the county. This will continue to ensure that we work closely with the PCC and other district’s CSPs across the county.

  Bradford District’s Safer and Stronger Communities Plan will be reviewed following the finalisation of the PCC’s new Police and Crime Plan 2016-21 that is expected to be finalised later this year.

- Identified through the partnership’s stronger communities work and aimed at maintaining or increasing community harmony, resilience and safety and at supporting communities of interest, where necessary, to develop their capacity to take part in community life.

- In the Bradford District Plan 2016- 20 – Safe, Clean and Active Communities

The Partnership is creating its identity within the Bradford District Partnership and developing work to ensure its statutory duties and overall aims are met.

Whilst the previous Community Safety Partnership developed methods to ensure hard data about crime was used to inform priorities, the new Partnership will work to ensure that soft data is also used to support decisions about priorities. It will also link up safer and stronger approaches to get the best results for our people. Recent examples of good outcomes for communities when safer and stronger have joined forces have been seen through:

- Preparations and responses to far right groups from outside Bradford District that have come to demonstrate in the City. Both police and community intelligence has been used to formulate operational plans on the lead up to the events and cooldown after the events to ensure our communities remain safe and become stronger.
• An increase in concerns raised by women in and around the Bradford University and College areas led the Police to team up with partners to tackle the issue. Alleged perpetrators where found to be from all identifiable male groups within the area as were the victims.

The Police, Bradford Hate Crime Alliance, the University and College managements and the student union bodies met to consider, agree and implement approaches aimed at reducing the occurrence of this hate crime and to increase victims’ confidence in reporting it.

A Hate Crime Reporting Centre has been set up in the University and College. Training has taken place with frontline service staff to ensure they: understand Hate Crime, can identify incidents of harassment taking place, can intervene and can take incident reports.

Further approaches are under consideration by the group such as introducing zero tolerance areas, use of portable CCTV, increasing the Police presence, publicity and awareness raising campaigns.

• Employer supported policing - a partnership between employers, their staff and Police - is proving effective in supporting and increasing the visibility of Special Constables in Bradford City Centre.

Local businesses benefit by a having dedicated uniformed presence, greater staff retentions and staff development and being part of the solution to some of the City Centre issues.

Businesses have generated 20 applications to be Special Constables from across their workforces. Negotiations are underway with employers with the aim of each new Special Constable operating for a minimum of eight hours per month.
Our Partnership Structure

Key represented partnerships
- Safeguarding Adults Board
- Bradford Children’s Safeguarding Board
- Health and Well Being Board
- Contest Gold/Silver Groups (Prevent)

SAFER & STRONGER COMMUNITY PARTNERSHIP BOARD

COI partnerships
- Gypsies and Travellers
- Central and Eastern European
- Older People
- Strategic Disability
- Learning Disabilities
- Black Health Forum
- Asylum Seeker and Refugee
- Equity Partnership

Other protected groups engagement
- Gender
- Maternity and pregnancy
- Race and ethnicity (emerging)
- Religion and belief
- Marriage and civil partnerships
- Socio-economic deprivation

Bradford District Safer and Stronger Partnership Board meet quarterly and is chaired by Councillor Abdul Jabar (Neighbourhoods and Community Safety Portfolio Holder). The Vice Chair is Chief Superintendent - Area Commander - Bradford District.
Our principles and priorities

Principles
We want all our people to live in safe and clean neighbourhoods where people get along together and have opportunities to take part in community life. To achieve this and to ensure maximum effectiveness as a partnership our work will be underpinned by the following principles:

- Prevention and early intervention
- Involving communities and community ownership
- Building resilience
- Tackling root causes
- Equality and fairness
- Intelligent targeting of resources
- Developing and implementing new approaches

Priorities
We will work together and with our people on the following three priorities to: reduce crime and improve community safety and to build strong, resilient, clean and active communities:

1. Safeguarding the most vulnerable people
   We will undertake work in the following areas to address this priority:
   a. Domestic and sexual violence
   b. Human trafficking and modern day slavery
   c. Child sexual exploitation
   d. Missing persons (adults)
   e. Cyber crime and scams
   f. Specific communities of interest
   g. Preventing radicalisation and extremism

2. Reducing Crime, Anti-social behaviour and Re-offending
   We will undertake work in the following areas to address this priority:
   a. Serious acquisitive crime
   b. Organised crime
   c. Drugs and alcohol
   d. Victims and anti-social behaviour
   e. Support to victims and witnesses

3. Building Stronger Communities
   We will undertake work in the following areas to address this priority:
   a. Community relations
   b. Active communities
   c. Equalities
   d. Civil emergency preparedness and response
   e. Waste minimisation and participation
   f. Cultural facilities and programmes
1. Safeguarding the most vulnerable people

a. Domestic and sexual violence

The Domestic and Sexual Violence Strategic Board’s Four strategic groups, Prevention, Provision, Protection and Prosecution, are developing action plans to meet priorities around prevention, early intervention, early support for victims, understanding reasons why court cases fail. Work is underway to improve Specialist Domestic Violence Courts as well as mapping the victim’s journey through the process.

The Partnership continues to provide Multi- Agency Risk Assessment Conferences (MARACs), which are information sharing meetings for agencies dealing with victims at high risk of serious domestic violence. The Partnership will also continue to:

- Undertake Domestic Homicide Reviews as needed and share lessons learnt to improve practice
- Take action and initiatives to tackle forced marriage and honour-based violence in the district will continue to be supported by the partnership.

b. Human trafficking and modern day slavery

A number of key actions have been identified by the Human Trafficking Strategic Group. These are concerned with prevention, intelligence, victims and investigation. A training needs analysis is being completed to consider the initial training and continuous training required to raise awareness of the signs of human trafficking and how to respond. As part of this work a dedicated e-mail has also been created (human.trafficking@bradford.gov.uk) for professionals and others to enable them to submit information about the issue. This e-mail has been made available to taxi drivers, bus drivers and landlords and is regularly monitored. Protocols are also in place to forward this intelligence to the CSE Hub, Adults Social Care or the Police as appropriate. The group is also developing guidance for victims and a standard risk assessment to be used by all agencies to encourage consistency. Awareness events are being organised for professionals to clarify the statutory obligations of different organisations.

c. Child sexual exploitation

Bradford Safeguarding Children’s Board continues to work with partners to co-ordinate and improve work to support victims, reduce rates of and prosecute perpetrators of child sexual exploitation. Recommendations from the review of the CSE Hub are due to be reported to the Board which will decide which recommendations to adopt in the area.

Funding has been secured from the Police and Crime Commissioner to employ a data analyst within the Hub. This now ensures that information is shared efficiently across local authority boundaries regarding CSE and missing children issues.
A range of school based preventative resources are available and being used across education establishments. To date more than 6000 people have seen the play ‘Somebody’s Sister, Somebody’s Daughter’ in the district in a number of different settings. Lesson plans and resources, produced in conjunction with Bradford Youth Service, have been provided for pre and post performances in school settings.

A play for primary school children is being delivered in a number of Primary Schools and funding is being sought to extend this to all primary schools.

Funding from the CSF grant has been secured to continue to provide a Night Time Economy worker. This means that proactive work between the Council’s Licensing Team, the Police and this worker to raise awareness and target premises suspected of hosting perpetrators can continue.

BSCB seeks out opportunities to work with community organisations supporting this area of work. Recently the Muslim Women’s Council has secured funding for a worker to raise awareness of the issue with Muslim women and CSF funding has been made available to BSCB to support work with BME young men and boys.

The week of action around CSE in Keighley, whilst community initiated and led, has been supported by BSCB and key officers from the Council and partner organisations.

BSCB will continue to implement and operate within its nine point strategic response to CSE across the district. This includes:

- Plans and commissions services
- Develops policies and procedures
- Ensures that appropriate training is in place
- Communicates and raises awareness
- Monitors and evaluates the work that is being done.

d. Missing persons

Bradford District’s Children’s Safeguarding Partnership is committed to adopt long term problem solving to reduce the number of people missing from home and to ensure measures are put in place to safeguard the vulnerable, both adults and children.

Missing persons is overseen by the Children’s Safeguarding Board and is part of the core business of the CSE and Missing Sub group. The board analyses trends in missing episodes, identifies risk and co-ordinates a partnership response to reduce the risk to people who go missing. There is also a weekly strategic meeting held about children who go missing from Social Care. The meeting is chaired by the Assistant Director of Children’s Social Care and has static membership from the Police and Health.

Missing Persons are dynamically managed daily through the Operational Police Hub at Trafalgar House. Daily missing cases are managed throughout the day by a Police inspector who co-ordinates the response to find the missing person.
The Police conduct return visits to all missing people. In relation to children, there is then a further independent visit led by the council. The purpose of this visit is to find out the reasons for the child going missing and to work with the child and family to reduce further missing episodes.

e. **Cyber crime and scams**

An emerging area of demand relates to cyber-crime. Its impact is felt across a number of areas including financial crime, harassment, domestic abuse and child sexual exploitation. The vast majority of cyber-crime is preventable and the partnership is expending a great deal of energy to develop strategies for both prevention and enforcement activity. Bolstering the existing work with education we have dedicated Police Community Support Officers delivering bespoke age appropriate material to educate primary schools pupils, teachers, parents and governors of the dangers of the internet and practical steps to prevent becoming a victim of cyber-crime.

The Police strategy comprehensively outlines the ongoing work to be done in up-skilling colleagues across the partnership and investigators to ensure that when offences are committed we are able to identify and bring to justice those responsible.

f. **Specific communities of interest (COI)**

Plans are formulated as required to address specific issues faced by COIs where there is an existing need or where evidence suggests an emerging need for that community. These are the current COI plans:

- Gypsy and Traveller
- Eastern European
- African
- Lesbian, Gay and Bisexual
- Transgender
- Refugee and Asylum
- Disability
- Older People
- African and African Caribbean

The Bradford Children’s Trust have produced and work to a Children’s and Young People’s Plan.

g. **Preventing radicalisation and extremism**

The Prevent strategy, published by the Government in 2011, is part of the overall counter terrorism strategy, CONTEST. Prevent works in the non-criminal space aiming to eliminate the conditions in which people may initially get involved with supporting terrorist related ideologies.
The key themes within Prevent of education, safeguarding, transparency, challenging extremist narratives and community engagement remain our top priorities.

Protecting vulnerable people from being radicalised into supporting a terrorist related ideology is both an education and a safeguarding issue. Prevent has funded some high quality education programmes designed to increase tolerance and respect and challenging all forms of extremism. Building a tolerant, engaged and cohesive society is a key factor to undermining extremist narratives.

Prevent has been included in District Safeguarding procedures through both the Adults and Children/Young Peoples Safeguarding Boards and concerns around radicalisation are reported through existing organisational safeguarding procedures. Bradford Council facilitates the Channel scheme which provides support at an early stage to people who are identified as being vulnerable to being drawn into terrorism. The programme uses a multi-agency approach to protect vulnerable people by identifying individuals at risk; assessing the nature and extent of that risk; and developing the most appropriate support plan for the individuals concerned.

Safeguarding training is available to staff through the ‘Workshop to Raise Awareness of Prevent’ (WRAP). Using actual UK case studies of extreme right-wing and Al Qaida/Daesh inspired extremism the course explores factors which may contribute to an individual’s susceptibility to a terrorist ideology and illustrates how support has been provided successfully to a wide range of individuals.

Work in the community has been beneficial for the safety of the District and its people when tension has been heightened through external factors e.g. protests initiated by the English Defence League or when speakers of concern have spoken at events. The positive relationships developed across communities have enabled bespoke policing interventions whilst reassuring the general public at large. This has meant that the negative impact of these potentially damaging incidents upon the District has been minimised.

In the interest of openness and transparency the District Prevent Action Plan is a public document and the area is supported by a Prevent Community Reference Group. Bradford will continue with initiatives which improve the transparency of the Prevent agenda and build better understanding of the role of partnership.

Commissioning priorities within this area are:

- Domestic violence
- Human trafficking and modern day slavery
- Child sexual exploitation
- Serious sexual offences
- Support for specific Communities of Interest
- Prevent
2. Reducing Crime, Anti-social behaviour and Re-offending

a. Serious acquisitive crime

The partnership’s Serious Acquisitive Crime Group co-ordinates response to vehicle crime, robbery and burglary dwelling. The Partnership Ward Area Inspectors together with crime reduction specialists and investigation team ensure a co-ordinated plan is implemented across the district with the aims of:

- Reducing the number of vehicle crime, robbery and burglary dwelling
- Increasing detections for vehicle crime, robbery and burglary dwelling
- Preventing offenders from re-offending.

A number of measures will be used to achieve these aims and in specific areas such as: leaflets, open days and action days where the public can volunteer and get advice, high visibility patrols, plain clothes deployments, more use of social media to get messages out, disrupting activities of known offenders, identifying environmental causes of crime or crime and having these dealt with, work with partners to share intelligence. Activity will be focussed on areas identified through the data as hotspots.

These measures will run alongside implementation of the Serious Acquisitive Crime Investigation Strategy which focuses on securing evidence early and linking up sources of evidence more efficiently. Intelligence will also be used to identify prolific offenders and alleged offenders, individuals suspected or convicted of burglary and other offences, who will then be supported to stop their offending through the Police’s Offender Management Department.

b. Organised crime

Although organised crime is often thought of in a regional, national or international context its impact is most felt by local communities as it harms individuals, families and local businesses. Similarly, traditionally organised crime has been synonymous with drug trafficking, money laundering and firearms offences however is it evident that the offending includes sexual exploitation and human trafficking and serious acquisitive crime.

In recognition of the local impact associated with organised crime and the breadth of offending associated with it, since October 2014, Bradford District Police has been targeting organised criminal groups through our Police Ward Areas. In each area the PWA Inspector is allocated local responsibility for the group who either reside or impact upon their local community and initiate intelligence collection and/ or enforcement activity to mitigate the threat they pose.

Building upon the success of the partnership in tackling other priority areas in making communities safer and in protecting the most vulnerable we continue to develop existing practices to ensure that those organised crime groups are identified, understood and effectively targeted through a joined up partnership approach.
c. **Drugs and Alcohol**

- **Drug and alcohol treatment**
  Following a review of the drug and alcohol treatment system a new service model has been designed and will commence in October 2017. The new model will be community based and will ensure a simple and effective access to services and movement within the treatment system. The model will ensure that delivery teams will have the flexibility to respond to requests from the police, city centre and neighbourhood wardens and those in crisis are accessing interventions earlier reducing the damage to themselves and the wider community of their behaviour.

  Services will also work in both Bradford Royal Infirmary and Airedale General Hospital providing drug and alcohol assessment and brief interventions to reduce hospital admissions.

  The First Response Service for mental health was established to enable the mental health team to respond to people in police custody – reducing their episodes in custody and also admissions through the Accident and Emergency Department.

  The team is also gearing up for a possible increase in requests for service expected if the Public Spaces Protection Order (PSPO) for Bradford City Centre and surrounding areas is made. Currently out for consultation, the order could be in place by autumn 2016 with the possibility of those agreeing to attend intervention services having their fixed penalty fines waived.

- **Preventing wider damage to the community**
  The partnership will continue to work together to reduce the impact of problem drug and alcohol use to the wider community.

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d. **Victims and anti-social behaviour**

- **Anti-social behaviour**
  ASB is a priority in the plan and as a partnership we are committed to reducing ASB. It is important to work with partner agencies and local communities to take a stand against anti-social behaviour, to move away from a situation where people tolerate problems, to one where everyone works together to tackle those problems, to improve the quality of life for all. The Council and partners continues its work to improve responses to all forms of anti-social behaviour, including environmental issues such as littering, fly-tipping and noise nuisance using a range of statutory and non-statutory interventions.

  An ASB panel meets every fortnight to discuss individual cases which are case managed. Partners consider a menu of options for the implementation of anti-social behaviour (ASB) measures in the Bradford District. This seeks to achieve the standardisation of processes and documentation in order to ensure a measured and consistent response to the issue of ASB across the District.
Prevention and early intervention programmes are currently being developed for use in schools and with youth provision with the focus on raising awareness of anti-social behaviour and its consequences – both for the perpetrators and victims.

The first Public Spaces Protection Order for Bradford City Centre and surrounding areas is currently under consultation with the expectation that the ‘Order’ it will go live from autumn 2016. This will mean that people approached in the area protected by the ‘Order’ by an authorised officer of the Council or a Police Officer and instructed to surrender any psychoactive drugs or alcohol in their possession will commit an offence not to do so and be liable to a fixed penalty fine. These individuals can also be excluded from entering the protected area for up to 48 hours. The ‘Order’ will not affect licensed premises with seating or gardens outside their premises that are located within the protected area.

An increase in aggressive begging and rough sleeping in the city centre and town centres across the district has resulted in the implementation of a District wide Begging Strategy. The strategy provides anyone sleeping rough or begging in Bradford district access to appropriate partnership support and wrap around care in order to address their personal circumstances.

A multi-agency working group has come together to tackle issues of gender based bullying and harassment, mainly male on female, emerging as a particular problem around the college and university at Great Horton Road. This may also be linked to increased reports of dangerous driving and drug dealing in the same area.

- **Victims and restorative justice**

The Restorative Justice Hub continues to develop in addressing new and emerging issues. It is nationally recognised that there is limited work being undertaken with CSE perpetrators, both pre court and post court. The RJ Hub is working with services to develop the Insight Programme which will be aimed at those perpetrators involved in CSE. This programme can be used at any point of the Criminal Justice System and is in addition to any disposal or sentenced imposed. It is aimed at making perpetrators accept responsibility for their behaviour and recognise the consequences and harm that they have caused.

The Hub is also actively involved in developing a community safety project in and around OuterCity ward to deal with a growing problem of harassment on their campuses. Restorative approaches will be used to deal with individual perpetrators behaviours and support victims.

The West Yorkshire Police and Crime Commissioner recently commissioned a review of restorative justice practice across his area. Whilst the review report is yet to be made public and he is yet to decide which recommendations to take forward across the County, Bradford RJ Hub will work to ensure any learning from this review and the PCC’s recommendations are embedded in its practice.

- **Hate crime**
The Hate Crime Strategy is currently being reviewed and updated for 2016-2020. The strategy will be used to inform the action plan

Bradford Hate Crime Alliance is currently conducting a survey with Muslim and non-Muslim communities about perceptions of Islamophobia. Findings from this survey will be reported to relevant agencies and public bodies and will be acted upon by the Alliance to inform its and partnership practice.

There are currently 27 Hate Crime Reporting Centres across the District, providing an arena where people feel confident to report their hate crimes issues or concerns. The centres are predominantly staffed with volunteers with Hate Crime training delivered by Bradford Hate Crime Alliance. The Equity Partnership is currently working to increase reporting from LGBT people as reporting from this community is consistently low.

- **Fire safety**

West Yorkshire Fire and Rescue Service (WYFRS) will work to strengthen links and capitalise on the excellent work already undertaken with existing and new partners to reduce the risk of fires, road traffic incidents, other emergencies and to enhance community well-being.

Partners engaging with the Service are seeing that their user groups are safer in their home and in the 15-16 period have referred over 3000 vulnerable people. This work will continue to be the focus of the current Fire Prevention strategy, driving down the numbers of dwelling fires and injuries by fire.

The recently implemented Dementia Strategy, which has seen all the operational fire crews in the District complete the Dementia Friends course, will further allow the Service to support vulnerable people who are affected by dementia.

Fire Crews in the Keighley area are actively working with health partners to deliver a number of pilot projects focusing on supporting vulnerable people. These pilot projects include delivery of Falls Prevention and Mental Health screening tools.

As part of the proactive engagement plan with the community there will be a strategy developed to maximise the use of social media at a station and departmental level.

- **Road safety**

To maintain the downward trends in road casualties, strengthen partnership working, where resources are pooled to maximise results, will continue to be the priority. There has also been a re-focus on an evidence-based approach to funding for highway safety schemes. Stronger bonds with Public Health and the Emergency Services are being formed and joint funding ventures explored. The District Plan will play a key role in formalising our existing relationships with the Parish and Town Councils, bringing about a greater emphasis on local safer roads delivery.
e. Support to victims and witnesses

The ASB Victim Champion post which is funded by the Safer & Stronger Communities Partnership is working well and has integrated systems to identify victims more effectively and assess for vulnerability. A significant amount of referrals involve incidents relating to youth nuisance. Referrals are in the main from the police, although positive links have been developed with Area Teams, which includes attending regular Ward Partnership Team meetings. The support provided is very varied and is tailored to the needs of the victim for example support with housing, referrals to counselling and bereavement support, signposting to local community groups and liaising with the police/council to get updates on the details of the case.

Following funding from the West Yorkshire Police and Crime Commissioner (PCC), Victim Support have developed two victim hub’s which are now operating from Britannia House in Bradford City Centre. There will also be a service at Keighley Town Hall. This is a front door approach which provides a free, confidential, victim-centred service which is open to anyone affected by crime, regardless whether or not they have reported the crime to the police. This helps to ensure that no needs, and no victims, are left without support.

Commissioning priorities within this area is:

- Burglary
- Anti-social behaviour
- Hate Crime
3. Building Stronger Communities

a. Community relations

• Encouraging, maintaining and building community relations

Communities of interest (COI) work continues to identify and provide support and resources to ensure people who belong to a COI have equal access to services, community life and opportunities to be active citizens across the district. Work is also undertaken to ensure people from these communities who become victims of crime know how to report crimes and are supported.

Close working with communities, the Police and other partners to develop bespoke interventions to emerging and acute threats, such as demonstrations by right wing groups and prosecutions of perpetrators of CSE, has supported communities to work together and with agencies to develop support networks, maintain their relationship and reduce harm to their members.

• Community tensions monitoring, reaction and reassurance

Officers from the across the partnership will continue to meet as necessary to monitor tensions, analyse data, interpret anecdotal information and possible impacts of planned and ‘flash’ events on community resilience and safety. They will also consider possible reactive and or reactive cross-partner responses for decision and implementation.

Key to keeping our communities safe is the sharing of sensitive operational and time relevant information. This will continue with any additional protocols required being developed, agreed and implemented as required.

Recent threats have centred on the prosecution of some perpetrators of Child Sexual Exploitation. Safer and Stronger working together ensured that tensions were minimised whilst working with communities to develop and implement measures to unite communities against crime.

The partnership is monitoring community relations and impacts on individuals in the district as a consequence of the result of the EU Referendum. The partnership is considering support and interventions required to reduce negative impacts on communities and individuals with the aim of keeping people safe. This work will continue throughout the exit negotiations and beyond as needed.

b. Active communities

• Encouraging, promoting and supporting active communities and volunteering

People Can is a campaign with a supporting website and resources to celebrate the achievement of active communities across the District and encourage communities to do more.
Developed by people from the voluntary and community sector and other partners it provides guidance and support for those in the district who want to make a difference and make Bradford a better place.

People can make a difference in the following ways:

**Be Neighbourly** – by carrying out small, informal, everyday acts of kindness.
**Community action** – joining or creating new groups, activities or events with like-minded people.
**Volunteer** – devoting some time to helping others.
**Raise money** – using skills to raise funds for a community project.

The campaign has a theme for each month of 2016. People can post their events to the website so that others can get involved, find out what else is going on, and get involved in events posted by other people.

Primarily focussing on a clean, green and active theme, the campaign has the potential to expand to include other themes and areas that people feel they could contribute to.

More information is available via the website: [http://peoplecanbradforddistrict.org.uk/](http://peoplecanbradforddistrict.org.uk/)

- **Support a strong and vibrant community sector to thrive**

A strong and dynamic community sector is vital to the success of the District. The Neighbourhood Engagement and Active Communities Group (NEAC Group) along with the Voluntary and Community Sector Bradford District Assembly (Assembly) and infrastructure organisations work together to ensure that the sector remains as strong and vibrant as possible. The sector is challenged by the austerity measures and generally the reduction in sources of funding.

We will work collaboratively with a range of organisations to support and develop an ‘awe’ inspiring voluntary and community sector that is dynamic, confident, creative, responsive and active. We will also work closely with sports, arts, heritage and parks community engagement and participation programmes to ensure our communities enjoy the cultural life of their localities and district.

The NEAC Group is reviewing its action plan. The plan identifies the key areas of support and activity required to support the sector. In addition direct support is also offered to existing and new voluntary and community organisations across the district via the voluntary sector support officers. This support is directed at helping organisations to develop, become stronger and sustainable.

Support to the sector is structured in four broad areas 1) Infrastructure support 2) voice and influence 3) volunteering 4) information.

- **Supporting community leadership**
The Portfolio Holder for Safer and Stronger Communities and elected ward members are supported in their community leadership roles both through the partnership and through the Council’s Area Co-ordinators’ staff teams.

- **Supporting young people to contribute to community life in the district**
  Bradford East will be an early adopter of the Youth Can initiative. This will provide opportunities for young people age 16-17 to get involved in social action projects that benefit their communities. Following evaluation, the initiative may be rolled out across the district.

c. **Equalities**

- **Building capacity for all our communities to have a voice and fair access to services and resources**
  Work continues to support communities of interest to develop and strengthen their voice within the district to maintain and secure equal access to services and identify any specific or additional support that a particular COI might need to address particular issues affecting them, e.g. a community may need support around reporting and dealing with hate crime.

  A COI assessment is carried out regularly with an action plan developed to address any specific needs identified. The plan is implemented through a Working Group and progress is reported and monitored by the multi-agency Equalities & Community Relations Group.

  Further strategic work is underway to consider issues for the Central and Eastern European Communities. This is being led by the Assistant Director of the Council’s Neighbourhood and Customer Services.

  The multi-agency Economic Inclusion Board is currently being developed. It has been formed in recognition that issues relating to inequality often result in people living in poverty and deprivation – such as in terms of access to money and loans, education, jobs, health, fuel and transport, housing, food and leisure activities.

- **Engaging, influencing and developing shared understanding with partners and others of the key equality challenges**

  The Voluntary and Community Sector’s Equalities Forum works to ensure that equalities (in terms of race, gender, disability, social class, sexuality, age and faith) remains an important focus within the VCS and Assembly structure and also across the statutory and private sector services.

  The Equalities Forum’s work is carried out in accordance with the Bradford District Assembly principles of:

  - Independence
  - Social justice and sustainability
• Diversity, dignity and respect
• Equality
• Participation and empowerment; responsiveness and accountability
• Collective wealth creation and social entrepreneurship

The Equality & Community Relations Group, which is made of public and voluntary and community sector representatives develops and monitors implementation of action plans aimed at addressing needs identified within specific communities of interest. This group also reports progress through the Equalities Forum – ensuring that approaches are joined up and consistent.

d) Civil emergency preparedness and response

The Civil Contingencies Act (CCA) 2004 places specific duties on local authorities, the Police and others to prepare and respond to civil emergencies and incidents. Preparation and response is supported through Local Resilience Forums. The CCA defines responders as either Category 1 – the Police, local authorities, NHS and Category 2 – Clinical Commissioning Groups, utilities etc.

Bradford District also operates a Public Safety Liaison Group (PSLG) where event organisers, council services and partners come together to ensure organisers of events have taken appropriate actions to promote and ensure the safety of the public attending their events.

During times of heightened community tensions preparedness and response extends to include other partners from the Safer and Stronger Partnership. These partners use their broad networks to inform incident preparations and response by:

• Receiving and using information from the community before, during and in the aftermath of the incident
• Disseminating reassurance messages through community networks and partners
• Supporting activities that unite communities during times of stress from external factors.

e) Waste and recycling

Bradford intends to take a step-change in the way it manages its waste, through more sustainable waste management, moving the management of waste up the waste hierarchy of: prevention; preparing for re-use; recycling; other recovery and only disposing of waste as a last resort. This is articulated in the draft Bradford District Waste Management Development Plan Document

People are supported to recycle their household waste and recycle when on the move through:

• Regular collections of household recycling
• Availability of recycle bins available at various locations throughout the district such as at retails parks and office buildings.
• Advice and guidance available through the Council’s website.

Protecting the environment from unnecessary landfill is a key aspiration as is supporting people to keep their neighbourhoods clean and green – engendering community pride in the places they live, work and play.

f) Cultural facilities and programmes

This area will report through the Better skills, more good jobs and a growing economy priority based budgeting area.

Links will be maintained between culture, sporting activities and parks lead officers and safer and stronger partners to support this area’s contributions to community relations and appropriate reactions to emerging issues.

Commissioning priority within this area is:
• Community relations
• Equalities
• Active communities
Commissioning, collaborating, new approaches and involving communities to meet our priorities

1. Commissioning

The partnership will focus its commissioning of resources where there is evidence of need. This is expected to include the testing of innovative approaches prior to possible adoption across mainstream provision.

Community Safety Partnership Group, Equality & Community Relations Group and Neighbourhood, Engagement & Active Communities Group along with all their delivery groups will have a role in determining commissions and in managing funded commissions in their areas.

In exploring, developing and implementing new approaches the three partnership groups above will be encouraged to consider joint commissioning of provision in order to secure better outcomes. For instance, when commissioning CSE provision, support for the families of perpetrators needs to be considered along with support for survivors and this could be provided by partners working collaboratively.

Commissioned organisations will report progress and outcomes at least on a quarterly basis to the appropriate partnership delivery group and to the Safer and Stronger Communities Partnership Board.

The Safer and Stronger Delivery Co-ordinators along with Group Chairs will consider the commissioned provision monitoring reports on a quarterly basis with the aim of identifying trends in reducing, increasing or emerging needs. The Co-ordinators and Group Chairs will use this intelligence to inform the Board of further emerging commissioning needs.

The Board will report the impact of their commissioned provision via the respective Safer and Stronger Communities Delivery Co-ordinators to the Police and Crime Commissioner, other funders as required, the Council’s Corporate Overview and Scrutiny Committee and to Bradford District Partnership when required.

2. Collaborating

Reductions in funds available within the public sector to support essential work means that new approaches and partnerships need to be developed that make best use of all available resources to deliver what is required.

Some examples in this area are:
Using externally sourced grant funding, the District’s three voluntary sector support organisations are currently investigating and developing options to redesign and merge into one organisation. Benefits are expected to not only be cost saving but also to release additional capacity for their frontline to provide support resource to voluntary and community organisations across the District.

The Keighley Association for Women and Children’s Centre (KAWACC) along with Hand in Hand, Keighley Voluntary and Community Association (KIVCA), JAMES and the Intercultural Leadership School have been awarded four years of grant funding to develop and deliver in collaboration empowerment activities for women and girls including work around CSE.

3. New approaches

The Safer and Stronger Communities Partnership whilst looking to support the continuation of approaches and projects that are helping to make Bradford a safer place where people get along together, continually seeks out new approaches aimed at yielding even better results that are sustainable.

Merging the Safer and Stronger Communities Partnerships is one example of how the Partnership is willing to try out new approaches.

Two examples of new approaches are:

- A new ‘Street Watch’ pilot scheme will be operating in an area of Bradford shortly. This is where willing community volunteers are trained by the Police and can carry out some Police functions in a specified area. Following evaluation of this pilot later in the year will determine if it will be rolled out to other parts of the District.

- A review of the effectiveness of a pilot co-location with the Police Domestic Abuse Unit, which involved IDVAs from Staying Put and Domestic Violence Services Keighley being based with Police staff for one day a week in order to discuss high risk SDVC court cases, revealed that this level of partnership working was insufficient to achieve any meaningful improvements in terms streamlining systems, building better working relationships and immediate risk reduction for high risk clients.

4. Involving people

Much work is undertaken by the Partnership and its constituent groups to involve people in addressing solutions to existing and emerging issues:

- Days of action
- People Can
- Inviting stakeholders to events where changes to services will be proposed
- Seeking and reacting to ideas generated from different groups and individuals

Both the safer and stronger areas of the partnership have a good track record in getting people involved in delivering solutions. This approach will continue and develop.
We are committed to performance managing this partnership plan and delivering on our priorities. Performance against our priorities will be reviewed and refreshed on an annual basis.

<table>
<thead>
<tr>
<th>Performance Indicator</th>
<th>Baseline 2014/15</th>
<th>Actual 2015/16</th>
<th>Target 2016/17</th>
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</thead>
<tbody>
<tr>
<td><strong>1. Safeguarding the most vulnerable</strong></td>
<td></td>
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<tr>
<td>Repeat Victimisation rate for Domestic Abuse</td>
<td>36.4%</td>
<td>37.7%</td>
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<tr>
<td><strong>2. Reducing crime, anti-social behaviour re-offending</strong></td>
<td></td>
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</tr>
<tr>
<td>Total Recorded Crimes*</td>
<td>39,493</td>
<td>51,233</td>
<td></td>
</tr>
<tr>
<td>Recorded Domestic Burglary*</td>
<td>3,003</td>
<td>3,776</td>
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<tr>
<td>Re-offending rates of adults under probation supervision</td>
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<tr>
<td>(Latest published data for Local adult re-offending rates is for 1 January 2013 to 31 December 2013)</td>
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<tr>
<td>Satisfaction with overall service (Police)</td>
<td>85.3%</td>
<td>81.7%</td>
<td></td>
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<tr>
<td>Satisfaction with Service Delivery (ASB)</td>
<td>76.3%</td>
<td>79.1%</td>
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<tr>
<td>Proportion of residents saying ASB has got worse over the last 12 months*</td>
<td>16.7%</td>
<td>18.0%</td>
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<tr>
<td>Total Recorded ASB Incidents by the Police</td>
<td>17,292</td>
<td>16,355</td>
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<tr>
<td>Referrals to Neighbourhood Resolution Panels</td>
<td>25</td>
<td>17</td>
<td></td>
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<tr>
<td>Victim Satisfaction Rate with the Neighbourhood Resolution panel Process</td>
<td>100%</td>
<td>100%</td>
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<tr>
<td>Number of People Killed and Seriously Injured in Road Traffic Collisions</td>
<td>204</td>
<td>188</td>
<td></td>
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<tr>
<td>Proportion of all in treatment, who successfully completed treatment and did not re-present within 6 months:</td>
<td></td>
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<td></td>
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<tr>
<td>a) Opiate</td>
<td>6.1%</td>
<td>5.4%</td>
<td></td>
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<tr>
<td>b) Non-Opiate</td>
<td>40.1%</td>
<td>38.5%</td>
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<tr>
<td>Successful completions as a proportion of all in treatment (rolling 12 months) – Alcohol</td>
<td>37%</td>
<td>40.3%</td>
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<tr>
<td><strong>3. Building stronger communities</strong></td>
<td></td>
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<tr>
<td>Community Relations *</td>
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<td>Active communities *</td>
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<td>Equalities *</td>
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</tbody>
</table>

*1National changes in the way reported crime is recorded has resulted in the partnership needing to re-baseline these key performance measures. Targets will be set for these KPIs in 2017/18

*2A new annual district perception survey questionnaire is currently under construction. The 2016 survey will form the baseline from which future measures can be taken and performance indicators developed.