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# Minutes of a meeting of the Health and Wellbeing Board held on Wednesday 29 July 2015 at City Hall, Bradford

Commenced 1000 Concluded 1200

PRESENT

### Members of the Board -

MEMBER	REPRESENTING
Councillor David Green (Chair)	Leader of Bradford Metropolitan District Council
Councillor Ralph Berry	Portfolio Holder for Health and Social Care
Councillor Simon Cooke	Bradford Metropolitan District Council
Dr Andy Withers	Bradford District Clinical Commissioning Group
Helen Hirst	Bradford City/ Bradford District Clinical
	Commissioning Group
Dr Akram Khan	Bradford City Clinical Commissioning Group
Brian Hughes	NHS Area Commissioning Team Director
Anita Parkin	Director of Public Health
Bernard Lanigan	Interim Strategic Director of Adult and Community
	Services
Michael Jameson	Strategic Director of Children's Services
Javed Khan	HealthWatch Bradford and District
Natasha Thomas	Bradford Assembly representing the Voluntary and
	Community Sector

Also in attendance: Sue Pitkethly alternating for Dr Philip Pue

# **Councillor Green in the Chair**

# 1. DISCLOSURES OF INTEREST

In the interest of transparency Councillor Berry disclosed an interest as his wife was employed in the Better Start Bradford Project.

# ACTION: City Solicitor





#### 2. MINUTES

Resolved -

That the minutes of the meeting held on 17 March 2015 be signed as a correct record.

### 3. **INSPECTION OF REPORTS AND BACKGROUND PAPERS**

There were no appeals submitted by the public to review decisions to restrict documents.

### 4. BRADFORD AND AIREDALE HEALTH AND WELLBEING BOARD MEETING DATES FOR 2015/16

The following dates were agreed by the Board for 2015/16 subject to 2 February and 5 April 2016 being changed.

Wednesday 29 July 2015 at 1000 Wednesday 16 September 2015 at 1000 Tuesday 24 November 2015 at 1000 Tuesday 2 February 2016 at 1000 Tuesday 5 April 2016 at 1000

# 5. THE INTEGRATED EARLY YEARS STRATEGY FOR BRADFORD DISTRICT 2015-18 AND BETTER START BRADFORD

The Integrated Early Years Strategy for Bradford District 2015-18 and Better Start Bradford were both focused on improving outcomes and reducing inequalities for pregnant women and young children across the district to ensure every child had the best start in life

The Strategic Director, Children's Services submitted **Document** "**A**" which reported on a newly developed Integrated Early Years Strategy (IEYS) 2015-18 for children under 7 years focussing on improving all early years outcomes and reducing inequalities; to ensure children could arrive at school healthy, emotionally resilient and with a good level of level of development so they are ready to flourish. The delivery of this strategy was also directly linked to improving educational attainment which was a priority for the district and overall contributed to improving life chances for all children. In addition the report outlined how the Better Start Bradford partnership programme provided a vehicle for reform across the district in early years, with a clear focus on outcomes for children and using what is proven to work.

A powerpoint presentation to support the report was also provided to the Board.

The presentation focussed on:

- Why there was a focus on pregnant women and young children.
- Integrated Early Years Strategy aims.
- Integrated Early Years Strategy five key objectives:

- (1) Children ready for schools and schools ready for children.
- (2) Improve health and wellbeing.
- (3) Support and increase parents' knowledge and skills.
- (4) High quality leadership, skilled and responsive workforce.
- (5) Promote integrated working and system change.
- System change, services for family, integration challenges.
- Progress with Better Start Bradford.
- Better Start Bradford current interventions.
- Integrated Early Years Strategy progress across the District.
- There were three key issues:
  - (1) Need for Health and Wellbeing Board to ensure that a joint commissioning framework was in place to respond to the needs identified in the JSNA.
  - (2) Transition from children's to adult services. Service users identified opportunities to improve service delivery.
  - (3) Workforce capacity.

It was reported that the development work for the Bradford Better Start Programme had informed the development of the IEYS 2015-18, and both of these approaches aligned well with the New Deal programme for the Council and the priorities of the Health and Wellbeing Board and Children's Trust Board for the District. In addition, the Integration and Change Board had identified BSB as one of the projects to inform the vision for New Models of Care.

Members commented on the following:

- The report centred around what the Council was doing and did not explain where GP's were fitting in; reports needed to be integrated and show how the different agencies would be involved.
- When would the Board see outcomes that the Early Years Strategy and the Better Start Bradford were working.
- Needed to invest in a 10/15 year plan for IEYS rather than 3 years.
- Needed to engage parents who were not willing to be involved; it was important to carefully consider the spread of provision; universal provision was important.
- Needed to look at how a higher take up of 2 year old nursery places could be achieved.
- Relationship with professionals needed to be joined up.
- The report did not contain financial information such as what was being spent and what would be saved from this strategy/project; the report was not clear as to where money would be targeted; how would the Better Start Programme be rolled out to other areas.
- Short, medium and long term outcomes of the IEYS strategy to be circulated to Members of the Board before it was considered at a future meeting.
- Needed information on how the programme would be rolled out to other areas.
- All agencies needed to be involved and signed up to the same principles.
- Needed a communication plan circulating to Members of the Council.

In response to Members' questions it was reported that:

- Clinical Commissioning Groups and GP's were involved in compiling the strategy; acknowledged more work needed to be undertaken with General Practitioners.
- The National and International evidence supported effective interventions at a very early stage, provided improved outcomes for babies and mothers and reduced the need for future health and social care services.

- There was a specialist engagement team to ensure services were being offered to everyone who was entitled to that provision.
- Positive outcomes and learning from Better Start Bradford would be applied in other areas of the District.
- There would be careful consideration of how best to adapt provision and interventions to the needs of different communities.
- the various multi-agency strategies and delivery plans would be further integrated and streamlined.

### Resolved -

- (1) That the Integrated Early Years Strategy 2015-18 be approved.
- (2) That short, medium and long term outcomes of the Integrated Early Years Strategy be submitted to Members of the Board.
- (3) That the Board supports the invest to save approach of investing in evidence based interventions in pregnancy and early childhood to embed a focus on prevention and early intervention for young children across the district, and to commit to using its influence across all key organisations and partners to remove any barriers to implementation that might arise.

### ACTION: Strategic Director, Children's Services

### 6. SPECIAL EDUCATIONAL NEEDS AND DISABILITY

The Strategic Director Children's Services submitted **Document** "**B**" which reported that the Health and Wellbeing Board (HWBB) was responsible for ensuring a joint commissioning framework was in place to respond to the needs highlighted within the Joint Strategic Needs Assessment (JSNA).

It reported that Service users had identified the management of the transition from Children's Services to Adult Services as an opportunity to improve service delivery. In order to deliver these improvements, there was a need to consider the capacity of the workforce across the partnership.

There was also an imperative to ensure the expectations of the SEND Code of Practice were implemented and some of the issues faced by services were highlighted in the report. These related to timescales for Statements of SEN to be converted to Education and Health Care Plans with capacity issues for paediatricians, educational psychologists and SEND caseworkers.

A powerpoint presentation to support the report was also provided to the Board.

The presentation focussed on:

Three key issues:

• Need for Health and Wellbeing Board to ensure that a joint commissioning framework was in place to respond to the needs identified in the Joint Strategic Needs Assessment.

- Transition from children's to adult services; Service users had identified opportunities to improve service delivery.
- Workforce capacity.

Options:

- The Local Authority and the Clinical Commissioning Groups to consider adding to the required resources to ensure there was no further delay in the production of Education Health Care Plans.
- Joint Commissioning Framework for SEND to be developed and considered by the Health and Wellbeing Board.
- Health and Wellbeing to support the options and determine who was required to provide leadership and associated resources in these areas.

Members commented on the following:

- The report should be considered by the Bradford Health and Care Commissioners Group for their consideration and input.
- Needed to ensure agencies worked together to provide integrated support for young people with SEN.
- It was extremely important that parents were involved in the Education Health and Care Plans.
- It was important that the timescale for transferring existing strategies to Education Healthcare Plans was met.
- In relation to Option 1 of the report it was not clear what resources were required to ensure that there was no further delay in the production of EHCP's.

# Resolved -

That the recommendations detailed in 9.1 and 9.2 of Document "B" be supported and the report be referred to the Bradford Health and Care Commissioners Group for their consideration and input from that be reported in the Chairs update that is submitted to the Board.

# ACTION: Strategic Director Children's Services

# 7. CHAIR'S UPDATE

The Chair of the Health and Wellbeing Board submitted **Document** "**C**" which provided short updates on business arising between Board meetings or at the Board sub-groups.

Members of the Board felt that updates from the Integration and Change Board relating to pooling the whole Health and Social Care Budget, Joint Commissioning, shared governance structures needed to be reported to the Board on a regular basis.

# Resolved -

(1) That the Board provides governance of the work of the Homelessness Core Group to implement the Charter for Homeless Health.

(2) That the Board:

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- communicates its intention to establish a Joint Commissioning Fund for Health and Social Care through the appropriate channels
- leads the development of shared governance, structures and processes as appropriate for the establishment of joint commissioning and pooled budgets, and for the further integration between health and social care through the development of Accountable Care Systems that are based on new models of care.
- That updates on this be a standing item on the Board's Agenda for the next few months.
- ACTION: Director of Public Health and Interim Director Adult and Community Services

Chair

Note: These minutes are subject to approval as a correct record at the next meeting of the Committee.

THESE MINUTES HAVE BEEN PRODUCED, WHEREVER POSSIBLE, ON RECYCLED PAPER