Report of the Director of Collaboration, NHS Airedale, Wharfedale & Craven, Bradford City and Bradford District CCGs, to the meeting of the Health & Well Being Board to be held on 25th November 2014.

Subject:

Integration and Change Board and Bradford Health and Care Commissioners (collaboration between Bradford and Airedale CCGs, Local Authority and NHS England, West Yorkshire Area Team)

Summary statement:

The Integration and Change Board provides system wide leadership and accountability for the delivery of integration within the Bradford district health and care economy*. In line with the established governance arrangements, and the requirements of the Health and Wellbeing Board terms of reference, this report updates Health and Wellbeing Board on the key messages emerging from, and the main work areas being progressed through, the Integration and Change Board through receipt of the minutes of the meetings held in June and August 2014. The July 2014 meeting was a `commissioner only' informal session, with no formal minutes recorded, and the September 2014 meeting was given over to a facilitated development session.

As part of the required governance arrangements, the annual review of the Integration and Change Board Terms of Reference took place at the October meeting and these are required to be endorsed by the Health and Wellbeing Board.

In November 2013, March and July 2014 a report was provided for the Health and Wellbeing Board on key work streams overseen by Bradford Health and Care Commissioners. A further update in line with the required reporting arrangements is covered under a separate agenda item focused on Health and Social Care Integration and Transformation.

*This include Bradford Metropolitan District Council & Craven

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Overview & Scrutiny Area: Health and Social Care





1. SUMMARY

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2. BACKGROUND

- 2.1 At the July Health and Wellbeing Board meeting members received an update on the key messages and priorities being progressed by the Integration and Change Board (ICB) and were in receipt of the minutes from April and May 2014 meetings in line with the required governance arrangements.
- 2.2 In line with established reporting arrangements at Health and Wellbeing Board meetings in November 2013, March and July 2014 updates were provided on workstreams which are being overseen by Bradford Health and Care Commissioners.

3. REPORT ISSUES

- 3.1 Within Bradford Health and Care Commissioners work has continued on overseeing and developing joint commissioning priorities which remain at the forefront of its agenda.
- 3.2 Through its monthly meetings the Integration and Change Board (ICB) has worked together to progress the development of the 5 year strategy for Bradford, Airedale, Wharfedale and Craven (known as the Forward View) which was presented to the Health and Wellbeing Board in July 2014. Following submission of the Forward View in June 2014 to NHS England, work has been taking place through ICB on considering the development of operational plans to ensure detail underpins the strategy to align budget setting and collectively deliver the requirements of the forward view.





- 3.3 To reflect the scope of the 5 year Forward View ICB has acknowledged the current programme arrangements across the integration and change portfolio needs to be revised and discussions have been taking place on the scope and focus of an expanded programme linked to delivering the Forward View. The ICB continues to monitor the progress on the current programme implementation across the integration and change portfolio; which includes, integrated care for adults, urgent care, children' services transformation and integration and adult services transformation. Additionally it has agreed a set of metrics to provide measures against which progress can be formally assessed on a 6 monthly basis at an ICB level.
- 3.4 The ICB corporate risk register continues to be reviewed to ensure it is reflective of the strategic risks across the Health and Care system and more detailed work is now underway to add risk owners at ICB level and agree key actions being undertaken across the system to mitigate risks and appropriate timescales. The risk register was used within the September development session as ICB looked at how they manage and talk about risk as a system and the extent to which ICB are working together effectively.
- 3.5 The development of the Better Care Fund Plan has continued through the ICB with a focus on agreeing an approach to financial risk, based on work overseen by Directors of Finance creating transparency about assumptions on income, expenditure and cost saving schemes. Following submission of the initial outline plan at the beginning of April 2014, this has been followed by a more detailed plan submission on September 19th 2014. The formal ratification of the September Better Care Fund Plan submission is a separate agenda item on the 25th November board meeting.
- The Integration and Change Board in line with its governance arrangements reviewed its terms of reference at the October 2014 meeting. Following Tony Reeves leaving his role within the Council in October he stepped down as Chair of the ICB. In considering the future arrangements the ICB agreed to keep the idea of an independent chair live and in the interim Helen Hirst, Chief Officer, NHS Bradford City and Districts CCGs, agreed to take on the role. The terms of reference take account of changes to the Chair, reflect changes to membership which have taken place during the year, as well as reflect a review of the responsibilities of the ICB with regard to system sustainability and delivery of the 5 year Forward View. The revised terms of reference are attached at Appendix 3 and require endorsement by the Health and Wellbeing Board.

4. FINANCIAL & RESOURCE APPRAISAL

There are no financial issues arising from this report.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

Not applicable.





6. LEGAL APPRAISAL

No legal issues.

7. OTHER IMPLICATIONS

7.1 EQUALITY & DIVERSITY

- 7.1.1 Health and Wellbeing Boards have responsibility to improve the health of their population and to reduce health inequalities. They are responsible for assessing the needs of the population through production of a Joint Strategic Needs Assessment (JSNA) and for setting out how those needs will be addressed in a Joint Health and Wellbeing Strategy. In Bradford this is further enhanced through the development of and implementation of a Health Inequalities Action Plan.
- 7.1.2 Bradford Health and Care Commissioners and the Integration and Change Board as part of its governance arrangements reports into the Health and Well Being Board as part of the groups and partnerships across the district to support the delivery of the Health and Well Being Strategy.

7.2 SUSTAINABILITY IMPLICATIONS

Not applicable.

7.3 GREENHOUSE GAS EMISSIONS IMPACTS

Not applicable.

7.4 COMMUNITY SAFETY IMPLICATIONS

Not applicable.

7.5 HUMAN RIGHTS ACT

Not applicable.

7.6 TRADE UNION

Not applicable.

7.7 WARD IMPLICATIONS

There are no ward implications as all wards are covered by the three CCGs and by BMDC.

8. NOT FOR PUBLICATION DOCUMENTS

None





9. **RECOMMENDATIONS**

- 9.1 That the Board receives the minutes of the Integration and Change Board (June and August 2014)
- 9.2 That the Board endorses the Integration and Change Board Terms of Reference

10. APPENDICES

Appendix 1 - Integration and Change Board – Minutes, June 2014
 Appendix 2 - Integration and Change Board – Minutes, August 2014
 Appendix 3 - Integration and Change Board – Terms of Reference

11. BACKGROUND DOCUMENTS

None



