Report of the Director of Collaboration, NHS Airedale, Wharfedale & Craven, Bradford City and Bradford District CCGs, to the meeting of the Health & Well Being Board to be held on 13<sup>th</sup> May 2014.

AB

# Subject:

Integration and Change Board

## **Summary statement:**

The Integration and Change Board provides system wide leadership and accountability for the delivery of integration within the Bradford district health and care economy\*. In line with the established governance arrangements, and the requirements of the Health and Wellbeing Board terms of reference, this report updates Health and Wellbeing Board on the key messages emerging from, and the main work areas being progressed through, the Integration and Change Board through receipt of the minutes of the meetings held in February and March 2014.

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Portfolio:

**Adult Services and Health** 

Overview & Scrutiny Area: Health and Social Care





<sup>\*</sup>This include Bradford Metropolitan District Council & Craven

#### 1. SUMMARY

1.1 The Integration and Change Board provides system wide leadership and accountability for the delivery of integration within the Bradford district health and care economy\*. In line with the established governance arrangements, and the requirements of the Health and Wellbeing Board terms of reference, this report updates Health and Wellbeing Board on the key messages emerging from, and the main work areas being progressed through, the Integration and Change Board through receipt of the minutes of the meetings held in February and March 2014.

\*This include Bradford Metropolitan District Council & Craven

#### 2. BACKGROUND

2.1 At the March Health and Wellbeing Board meeting members received an update on the key messages and priorities being progressed by the Integration and Change Board (ICB) and were in receipt of the minutes from November and December 2013 and January 2014 meetings in line with the required governance arrangements.

#### 3. REPORT ISSUES

- 3.1 Through its monthly meetings the Integration and Change Board (ICB) continues to work together to progress the development of the 5 year strategy for Bradford, Airedale, Wharfedale and Craven, as well as monitor the progress on programme implementation across the integration and change portfolio; which includes, integrated care for adults, urgent care, children' services transformation and integration and adult services transformation.
- 3.2 ICB has spent some time with external support to provide some independent challenge to the Board to begin to develop a shared sense of purpose, as well as examining where system leadership is required to identify the necessary changes to support the whole system. As a result ICB is beginning to operate as a collective Board for the District, rather than a set of individual organisations representing their organisational interests, and working on aligning commissioner and providers plans through the emerging 5 year strategy. ICB has begun to identify those essential areas they need to prioritise which are seen as critical to ensure a sustainable Health and Social Care System and which need a system response.
- 3.3 As part of this approach the ICB has started work on a `corporate ICB' risk register to identify the shared strategic risks the system faces and with a view to agreeing the collective mitigating actions. This is on the basis that the strategic risks will begin to emerge as the 5 year strategy for the District becomes clearer.





- 3.4 To work as a collective Board for the District it has been acknowledged that primary care as a provider is not part of the current ICB membership and there is an ongoing primary care absence in strategic and system wide discussion across Bradford District. ICB has asked the Clinical Commissioning Groups to examine and work through potential solutions to resolve this.
- 3.5 The Integration and Change Board has worked together on the Better Care Fund final submission which was approved at the extraordinary meeting of the Health and Wellbeing Board on 1st April 2014 and submitted on 4th April 2014. Work will now continue over the coming months to agree which organisation will host the pooled fund of £38m, how activity and progress against the returns will be monitored, and how the fund will be distributed within the health and social care system to achieve the outcomes required and to ensure compliance with Government expectations. ICB have set out an expectation that collective sign off will take place for the specific investments through Better Care Fund plans as part of the alignment of priorities for wider transformation in line with the commissioning process. This will ensure the Better Care Fund resources are used to best effect to support the required transformation priorities.

## 4. FINANCIAL & RESOURCE APPRAISAL

There are no financial issues arising from this report.

## 5. RISK MANAGEMENT AND GOVERNANCE ISSUES

Not applicable.

### 6. LEGAL APPRAISAL

No legal issues.

## 7. OTHER IMPLICATIONS

#### 7.1 EQUALITY & DIVERSITY

- 7.1.1Health and Wellbeing Boards have responsibility to improve the health of their population and to reduce health inequalities. They are responsible for assessing the needs of the population through production of a Joint Strategic Needs Assessment (JSNA) and for setting out how those needs will be addressed in a Joint Health and Wellbeing Strategy. In Bradford this is further enhanced through the development of and implementation of a Health Inequalities Action Plan.
- 7.1.2 Integration and Change Board as part of its governance arrangements reports into the Health and Well Being Board as part of the groups and partnerships across the district to support the delivery of the Health and Well Being Strategy.

#### 7.2 SUSTAINABILITY IMPLICATIONS





Not applicable.

## 7.3 GREENHOUSE GAS EMISSIONS IMPACTS

Not applicable.

# 7.4 COMMUNITY SAFETY IMPLICATIONS

Not applicable.

## 7.5 HUMAN RIGHTS ACT

Not applicable.

## 7.6 TRADE UNION

Not applicable.

#### 7.7 WARD IMPLICATIONS

There are no ward implications as all wards are covered by the three CCGs and by BMDC.

#### 8. NOT FOR PUBLICATION DOCUMENTS

None

#### 9. **RECOMMENDATIONS**

9.1 That the Board receives the minutes of the Integration and Change Board February and March 2014.

## 10. APPENDICES

Appendix 1 - Integration and Change Board - Minutes, February 2014 Appendix 2 - Integration and Change Board - Minutes, March 2014

#### 11. BACKGROUND DOCUMENTS

None



