

Report of the Director of Collaboration, NHS Airedale, Wharfedale & Craven, Bradford City and Bradford District CCGs, to the meeting of the Health & Well Being Board to be held on 18th March 2014.

Subject:**W**

Integration and Change Board and Bradford Health and Care Commissioners –
(collaboration between Bradford and Airedale CCGs, Local Authority and NHS England West Yorkshire Area Team)

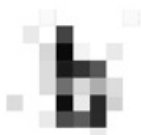
Summary statement:

In May 2013 the Health and Well Being Board received a report on the role of collaborative commissioning arrangements (now known as Bradford Health and Care Commissioners) including key work streams. As part of that report in line with its terms of reference, it was confirmed that Bradford Health and Care Commissioners will report into the Health and Well Being Board as part of the groups and partnerships across the district to support the delivery of the Health and Well Being Strategy. In November 2013 a report was provided for Health and Wellbeing Board on key work streams overseen by Bradford Health and Care Commissioners and this report is a further update for Health and Wellbeing Board in line with the required reporting arrangements

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Portfolio:**Adult Services and Health**

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**Overview & Scrutiny Area:
Health and Social Care**

Suzan Hemingway, Assistant Director Corporate Services (City Solicitor)



1. SUMMARY

1.1 In May 2013 the Health and Well Being Board received a report on the role of collaborative commissioning arrangements (now known as Bradford Health and Care Commissioners) including key work streams. As part of that report in line with its terms of reference, it was confirmed Bradford Health and Care Commissioners will report into the Health and Well Being Board as part of the groups and partnerships across the district to support the delivery of the Health and Well Being Strategy. In July and November 2013 a report was provided for Health and Wellbeing Board on key work streams overseen by Bradford Health and Care Commissioners and this report is a further update for Health and Wellbeing Board in line with the required reporting arrangements

1.2 Also at the November Health and Wellbeing Board a report was received on the Integration and Change Board which is collectively accountable to the Health and Wellbeing Board and it endorsed the terms of reference for the Integration and Change Board which provides system wide leadership and accountability for delivery of integration within the Bradford health and care economy*.

1.3 In line with the established governance arrangements this report updates Health and Wellbeing Board on the key messages emerging from and the main work areas being progressed through the Integration and Change Board through receipt of the Integration and Change Board minutes from the meetings in November and December 2013 and January 2014.

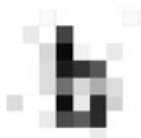
*This include Bradford Metropolitan District Council & Craven

2. BACKGROUND

2.1 In line with the established reporting arrangements at Health and Wellbeing Board meetings in July and November 2013 updates were provided on workstreams being overseen by Bradford Health and Care Commissioners as follows:

- Workstream 1 – public health funding 2013/14
- Workstream 2 – CCG non-recurrent monies
- Workstream 3 – monies transferred from NHS to Local Authority under S256 agreement
- Workstream 4 – Voluntary Sector Commissioning
- Workstream 5 – Continuing Health Care

2.2 At the November Health and Wellbeing Board meeting members received an update on the key messages and priorities being progressed by the Integration and Change Board and were in receipt of the minutes from the September and October 2013 meetings in line with the required governance arrangements.



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3. REPORT ISSUES

3.1 Within Bradford Health and Care Commissioners work has continued on the priority areas as detailed in section 2 above, and joint commissioning discussions remain at the forefront of the agenda for Bradford Health and Care Commissioners along with the development of a framework for joint commissioning across health and social care which is being progressed to strengthen joint commissioning approaches and mechanisms for delivering shared priorities.

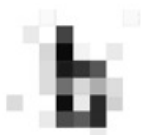
3.2 As part of its annual cycle of meetings discussions have taken place on the work programme for Bradford Health and Care Commissioners. Particular discussion ensued on the success and merits of putting in place joint commissioning arrangements where clear intent has been expressed by all parties and the need to be clear on blocks and barriers in the respective system that Health and Wellbeing Board can work together to unblock. Reflection is taking place through a review of blockages and barriers to being able to jointly commission from the third sector and to assess the impact on lack of progress and develop plans for the future This is will be part of a future Health and Wellbeing Board discussion based on a period of reflection on the issues and solutions for joint commissioning of the third section by the Local Authority and the CCGs.

3.3 Section 75 of the NHS Act 2006 is a power available only to NHS and Local Authority bodies. It makes provision for NHS and Local Authority bodies to:

- Undertake each other's functions, i.e. in commissioning or provision
- Create pooled funds

To strengthen the mechanisms for joint commissioning locally across the NHS and Local Authority Bradford Health and Care Commissioners are progressing the development of a generic section 75 agreement. This might be used for commissioning from a single pot or to integrate the resources of provision. Specific schedules can be added to an overarching Section 75 agreement as and when required without needing to renegotiate the whole agreement each time a joint activity of developed or function is delegated. Bradford Health and Care Commissioners are working towards an overarching Section 75.

3.4 Bradford Health and Care Commissioners have agreed to work up and agree an annual work plan on basis of group's remit for developing and overseeing joint commissioning plans. Presently the long list includes Learning Disability Services, as well as services for Carers and Continuing Health Care, this accepts that a number of these areas are already being progressed from joint commissioning perspective. A programme of work supporting Children's services joint commissioning across partners is being led by NHS Improving Quality (NHSIQ) which will take place over a period of 9 months and the learning can be shared and spread across other care and service areas from a joint commissioning perspective. The annual work programme has specifically agreed to focus



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on areas including children's commissioning, Better Care Fund priorities and to pursue looking at Mental Illness with public health, self care and community based assets approaches to joint commissioning as key priorities.

3.5 Through its monthly meetings Integration and Change Board is working together to collectively agree what is the 5 year strategy for Bradford, Airedale, Wharfedale and Craven. It is undertaking specific pieces of work to inform the planned Health and Wellbeing Board development sessions in April and May 2014 in order to support the Health and Wellbeing Board in its work to set the strategic direction for the 5 year vision for the District. This is on a basis that this work will change and develop over time, but that the work is undertaken across the NHS and Local Authority to collectively address the scale of the impending financial challenge.

3.6 To achieve sign up and to secure the delivery of integration and change plans in Bradford, Airedale, Wharfedale and Craven the Integration and Change Board have signed off an interagency agreement to deliver integrated care services which will be developed into a document to be signed off through each organisation's public boards. This is accepted as a direction of travel for integration and it sets out the specific system changes that need to be implemented across the health and care economy over the next 2 years. Integrated care provides a significant contribution to the transformation of the whole system in Bradford and the reduction of demand and associated costs to the health and care economy. It is acknowledged further work is required to develop specific, measurable performance indicators which all partner organisations are prepared to be held to account on.

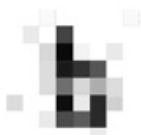
3.7 The Integration and Change Board is undertaking a programme approach across the full spectrum of the integration and change portfolio which includes, integrated care for adults, urgent care, children's services transformation and integration and adult services integration and transformation. It has signed up to programme management methodology with clear delivery mechanisms identified and explicit metrics against which to measure progress. Alongside this the ICB have agreed to resource the programme.

3.8 Integration and Change Board has worked together on the draft submission of the Better Care Fund and will continue to revise the draft submission to meet with final submission deadline of 4th April. Integration and Change Board have been working through the use of the investment and the associated impact across organisations. The final version of the Better Care Fund will be submitted for formal sign off to an additional meeting of the Health and Wellbeing Board arranged for 1st April.

4. FINANCIAL & RESOURCE APPRAISAL

There are no financial issues arising from this report.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES



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Not applicable.

6. LEGAL APPRAISAL

No legal issues.

7. OTHER IMPLICATIONS

7.1 EQUALITY & DIVERSITY

7.1.1 Health and Wellbeing Boards have responsibility to improve the health of their population and to reduce health inequalities. They are responsible for assessing the needs of the population through production of a Joint Strategic Needs Assessment (JSNA) and for setting out how those needs will be addressed in a Joint Health and Wellbeing Strategy. In Bradford this is further enhanced through the development of and implementation of a Health Inequalities Action Plan.

7.1.2 Bradford Health and Care Commissioners as part of its governance arrangements reports into the Health and Well Being Board as part of the groups and partnerships across the district to support the delivery of the Health and Well Being Strategy.

7.2 SUSTAINABILITY IMPLICATIONS

Not applicable.

7.3 GREENHOUSE GAS EMISSIONS IMPACTS

Not applicable.

7.4 COMMUNITY SAFETY IMPLICATIONS

Not applicable.

7.5 HUMAN RIGHTS ACT

Not applicable.

7.6 TRADE UNION

Not applicable.

7.7 WARD IMPLICATIONS

There are no ward implications as all wards are covered by the three CCGs and by BMDC.

8. NOT FOR PUBLICATION DOCUMENTS

None



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9. RECOMMENDATIONS

9.1 That the Board notes the key messages from Bradford Health and Care Commissioners

9.2 That the Board receives the minutes of the Integration and Change Board (November 2013, December 2013 and January 2014)

10. APPENDICES

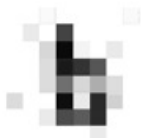
Appendix 1 - Integration and Change Board - Minutes, November 2013

Appendix 2 - Integration and Change Board - Minutes, December 2013

Appendix 3 - Integration and Change Board - Minutes, January 2014

11. BACKGROUND DOCUMENTS

None



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