

Report of the Strategic Director of Health and Wellbeing to the meeting of Health and Social Care Overview and Scrutiny Committee to be held on 22 March 2023

AC

Subject:

Health & Wellbeing Commissioning Update and Intentions – Adult Social Care 2023

Summary statement:

In this report, we:

- Provide an update on delivery against the new Commissioning Strategy for 2022-2027
- Set-out our commissioning intentions for 2023/24.

EQUALITY & DIVERSITY:

As part of the commissioning processes Equality Impact Assessments are undertaken at key points in the process, where requirements necessitate.

The team will contribute to the Council's equalities objectives in the following ways:

- **Leadership and commitment:** Through promoting discussion at Commissioning SMT meetings regularly
- **Workforce:** Positive recruitment of staff with the right values-base to work in social care and who are representative of Bradford's communities.
- **Service Design/Delivery:** We will design, commission and deliver services that are accessible, inclusive and responsive to the needs of people and communities within the District.

Communities: We will further develop our relationship with community networks to ensure their voice informs our commissioning approach, promote the role of the VCSE and improve our equalities data collection will be reviewed to ensure we're getting the right intelligence to inform our work.

Iain McBeath
Strategic Director of Health and Wellbeing

Portfolio:

Healthy People and Places

Report Contact: Jane Wood and Holly Watson (Commissioning Team)
Phone: 07970 273682
E-mail: jane.wood@bradford.gov.uk

Overview & Scrutiny Area:

Health and Social Care

1. SUMMARY

- 1.1 This report provides an update on the commissioning and contracting activities undertaken in 2022/23 and sets out key commissioning plans and intentions for 2023/24.

2. BACKGROUND

- 2.1 The Health & Wellbeing Department (the Department) commission a wide range of Adult Social Care services for people across the District. This is achieved through an on-going programme of commissioning, procurement, contracting and quality assurance activity.
- 2.2 This work is aligned to the key priorities of the Department's 3-year plan and the overall ambitions for Bradford residents to be happy, healthy and at home and for Bradford to be a place where people have choice about their health and wellbeing.
- 2.3 To achieve this, we aim to work collaboratively with our providers, other partners and the wider community to understand our population, continue to develop our local market in Bradford, and how we can best support people to be as independent as possible.
- 2.4 In the summer of 2022, we launched a new 5-year [Commissioning Strategy](#) which sets out the ways in which the Adults Commissioning Team will work to deliver on our annual commissioning intentions and ensure that people in the District are able to get the care and support they need to live happy and healthy lives and achieve their goals.

3. Report issues

Update on commissioning and contracting activity undertaken in 2022/23

- 3.1 2022/23 saw the expansion on the Adults Commissioning and Contracts Teams following investment from the Council, with new staff joining throughout the year. The Adults team have now also joined Children's and Public Health commissioning teams within a new People Commissioning service. Given the introduction of new staff there has been a strong focus on development and learning within the teams.
- 3.2 The new staffing structure has enabled the team to increase the pace of commissioning activity and significant progress has been made across all service areas. Commissioning work undertaken has included:
 - 3.2.1 In Early Help and Prevention and Mental Health services:
 - Implementation of new Housing Related Support contracts with Horton Housing and Centrepont.
 - Tender, award and implementation of 'buddy' schemes for people with Learning Disabilities and Older People.
 - Tender, award and implementation of Mental Health Wellbeing Service, now delivered by The Cellar Trust.
 - Extension of the MAST grant agreement.

- Review, tender, award and implementation of Carers services
- Review of the User-Led Organisations contract.

3.2.2 In Learning Disability, Autism and Neurodiversity services:

- New providers were found for 5 supported living properties following the withdrawal of SJOG from the market.
- Tender and award of the first round of a new Supported Living Provider List.
- Re-launch of a project to develop Small Supports in Bradford.
- On-going work to find alternatives for people living in block-funded residential care homes.

3.2.3 In Older People, Physical Disability and Sensory Impairment services:

- Comprehensive review and re-design of Home Support services in Bradford, with the tender launched this month (March).
- Embedding of the Residential and Nursing Care Home Provider List, with 238 homes (in and out of District) now signed up to the contract.
- Review and tender of the Dementia Advice and Support service

3.3 The Contract and Quality Team contract manage over 500 provider organisations with a total spend of c. £140m to ensure that quality and service standards are met in line with the contract. This includes quality monitoring and risk management through a proportionate risk based approach working with other professionals and partners. A key work area in 2022/23 has been the mapping of current procedures, identifying any areas for improvement to ensure the quality systems and process are robust.

3.4 The Contract and Quality Team has responded to some significant quality and sustainability issues, particularly in the care home sector. In 2022/23 four care homes closed within the District. Two were unplanned closures as a result of quality concerns and two were planned as providers took the decision to withdraw from the market, mainly linked to sustainability concerns.

Responding to care home closures

The Contract and Quality Team has a standard operating procedure for care home closures which involves our key system partners and is designed to ensure the needs and wishes of the residents and their family remains paramount, irrespective of any funding arrangements.

It is recognised any home closure is always an extremely distressing and difficult time for everyone involved. Our Social Work team will provide direct individual support in helping people safely relocate. A specific Social Worker will be allocated to each resident and will afford the opportunity for both residents and their family to view potential new accommodation and provide support and choice to help make the right decision for the individual.

A key consideration is always communication and how this is managed, very often this is dictated by timescales for a service ceasing to operate.

We have adopted our procedure for each home closure in the District this year, adapting elements to respond to specific circumstances. In every situation we have been able to successfully relocate all residents to other homes within Bradford.

All post closure reviews include any valuable lessons learned. Social Work staff ensure all relocated residents have settled in their new accommodation, along with the new service monitoring their individual needs.

Working alongside the Bradford Care Association, we have helped any potential displaced staff to continue their employment at a new location. This support is critical as often staff will move along with the residents with whom they have previously worked thus ensuring some continuity and understanding of the person's needs.

- 3.5 A key communication tool originally started during the pandemic, the Provider Bulletin, has evolved following feedback from stakeholders. Whilst the frequency of 'editions' has reduced, the content now better reflects the mix of accommodation and community based services.
- 3.6 This year, the team has undertaken fair cost of care exercises for 65+ care homes and 18+ domiciliary care in order to meet the funding requirements set out in the Government's Market Sustainability and Fair Cost of Care Fund. The exercises were run with the support of consultancy firm ARCC. The Council produced reports detailing the process and results of the exercises ([available here](#)) and a Market Sustainability Plan which will be published at the end of March.

Delivery against the ASC Commissioning Strategy

- 3.7 **Co-producing commissioning and quality**
Through the commissioning activity this year, the team have worked to ensure people who use services, their families or representatives have been given opportunities to be involved in review, design and delivery of services. This has included holding consultation events, widening the use of 'I' statements in specifications (taken from national tools such as TLAP Making It Real, and personalised to the service being commissioned being taken from the consultations), and involving people in evaluation panels.

The Co-Production Partnership

In 2022 Equality Together and BTM worked with the Commissioning Team to develop plans for a Co-Production Partnership. Launch and development events took place with over 200 people getting involved. A structure for the Partnership is currently being piloted, with groups set up to work with the Commissioning Team on projects around improving accessible information, day services, independence and choice and access to services.

Co-Production Partnership



Sharing the power

Engagement work with people with lived experience

As part of our work to develop an Accommodation and Support Strategy for people with Learning Disabilities, we worked with SORM and people with lived experience to produce a series of short films that help people to understand the different types of accommodation options that are available to them across the District. These were used to help thinking during the consultations for the strategy.

In [this clip](#), Howard explains why he likes living in his Supported Living accommodation.

3.8 Promoting equality and inclusion

We have introduced a renewed and stronger focus on ‘culturally-appropriate services’ in all new specifications produced since the launch of the strategy. This approach goes beyond monitoring protected characteristics (which still happens) and focuses on making sure services are open, welcoming and accessible for all, whatever their cultural identity or heritage.

Cultural identity or heritage can cover a range of things. For example, it might be based on ethnicity, nationality or religion, to do with the person's sexuality, gender identity or their disability

People who use our services should be able to say:

- ✓ I feel part of a community that is important to me
- ✓ I am treated with respect and dignity
- ✓ I am supported by people who see me as a unique person with strengths, abilities, and aspirations

Within commissioned services, we have focused on how providers can promote equality and inclusion for the people they support.

Pathways to Employment service

This service is delivered by The Cellar Trust, funded by a Council grant, to support people with mental health needs to prepare for and find work and other vocational opportunities. A case study from the perspective of a person using the service illustrates the benefits the service has had on them. This individual had trouble with applying for jobs and the interview process, and received support to overcome this: *“he’s given me such amazing advice about the smallest things to others but biggest impact on me”*. They now have tools and techniques to cope with things such as remembering information and better confidence.

3.9 **Outcome-focused services driven by choice**

Work is ongoing to improve how we focus on and describe outcomes within specifications. Within the new model of Home Support being developed there will be an innovation site around outcome-based home support.

Dementia Advice and Support

During development of the new Dementia Support and Advice Service tender, we attended a variety of support groups across the District to speak with people living with dementia and their carers to gather their feedback on the current service and better understand their needs and wants from the new service. A survey was also shared across support groups for completion. From this feedback and conversations with people with lived experience, we have been able to identify the key outcomes which people feel are most important to them after assessing services, and have been able to adapt the specification accordingly.

A Lived Experience Panel has also been created who developed 2 evaluation questions for providers to respond to as part of their tender application. These focus on how the service would be able to deliver key outcomes for these individuals without overwhelming them.

A Direct Payment Action Plan has been worked on with the aim of increasing the number of Direct Payments to the regional average. This year, this has included carrying out a survey of Direct Payment recipients, improving data sources and training within social work teams. Feedback from social workers and people who have Direct Payments identified that trouble finding Personal Assistants was a barrier to people choosing Direct Payments.

Personal Assistant Recruitment Event

In December 2022 the Direct Payments Team, along with colleagues from Skills House and Social Work Teams ran a 'Meet and Greet' event for people in receipt of Direct Payments and for people looking for employment as Personal Assistants.

We wanted the event to be an opportunity for Direct Payment recipients to meet prospective Personal Assistants and also for people looking for Personal Assistant work to join the Personal Assistant Register operated by the Direct Payment Team, and to meet prospective employers. The event was also an opportunity for Direct Payment employers and Personal Assistants to find out information about Social Care training courses.

The event was held in Bradford City Centre in an accessible venue. BSL interpreters attended to support Direct Payment recipients from the Sensory Needs Service.

Approximately 70 people attended the event, a mix of Direct Payment recipients and people looking for work as Personal Assistants. The Personal Assistant Register has significantly expanded following the event.

3.10 **Recognising points of transition and life changes**

We are starting to recognise more explicitly that people often come to the services commissioned in the District at a significant point of change in their lives – including following hospital admissions.

MAST

Serena* was admitted to hospital for excessive alcohol consumption and was referred to the MAST Team for support. At the time she was drinking one to three bottles of gin every evening and felt she was in denial about drinking too much.

Serena felt that the admission to hospital was a 'wakeup call' and she was able to talk about her life and the effects it had on her 3 adult children, one of which was struggling with alcohol issues himself. She wanted to be a good role model for her children and accepted support from MAST.

The MAST Community Worker was able to meet Serena at home, where she felt comfortable talking and being at ease. Serena was supported in the visits and also signposted to other relevant places to get the support she required. Apps, websites and books were also used to support her. She particularly found one of the books very helpful and was able to discuss this with her MAST worker.

As a result of the support, Serena was able to reduce her alcohol consumption. She said she felt a sense of achievement and was talking of becoming sober. She had started discovering alcohol free drinks more. She reported feeling safe and was able to discuss concerns with her worker.

By the end of the support Serena had completely stopped drinking alcohol and was enjoying her life so much more. She felt she had more energy and enthusiasm for life and was also a good role model for her children.

Serena said “Thank you so much for all your advice and support. I really couldn’t have done this without you.”

**Name has been changed.*

3.11 Promoting support that acts early

To ensure that people can join in with the activities in community buildings we funded £1m of improvements across the District

The Café West shower

“We have a service user who is wheelchair bound, she lives approx. 25 minutes from the centre however relies on an access vehicle to come to our building. Several weeks prior to the construction of the shower facilities, she unfortunately had an accident within our building, and it was noticeable to others. With no change of clothes and no ability to adequately wash herself, she removed herself from accessing the group for this reason and my staff had conversations with her confirming this was the reason why.

We explained that we were getting a shower fitted through yourselves in a matter of weeks and this reassured her. Two weeks after the shower was constructed, she re-attended the group and we held a towel and spare clothes for her whenever she may need them. This allowed this lady to attend our services for an additional 8 months with dignity and respect knowing that if issues were to arise, they could be dealt with.

This lady unfortunately recently passed away but we ensured she lived the fullest possible life until the end, this grant and access to the showers simply made it possible for her to leave her home for several hours twice a week, receive a warm meal and be surrounded by friends. This is something that a cost cannot be applied to. Thank you”

Watch a short video about new toilets at South Square – [here](#)

Early help is also being considered across all service areas – to ensure people get the support at the right time for them, and prevent and delay the need for higher levels of support.

Removing barriers to access

From feedback received from providers and individuals accessing services, we realised that there is a long waiting time currently for people to receive a memory assessment needed for a dementia diagnosis. This means that services which are only available after diagnosis leave people with long periods without support.

From this learning we changed the criteria of our new Dementia Support and Advice Service, removing the requirement of a dementia diagnosis for people to access this service. This now means that people can receive personalised advice and support right from the first time they have concerns about their memory if they wish and they will not be excluded from this service if awaiting a diagnosis. This will help prevent individuals facing a delay in receiving support, during which time their needs may worsen.

3.12 Improving quality

Improvement to monitoring systems

The teams' Customer Care Log (CCL) has been fully reviewed and further developed to ensure concerns and complaints are received, recorded and reacted to in a more systematic way which enables the identification of trends which can then be examined within the team.

Supporting sustainability

At the beginning of 2022 we started to see a significant increase in petrol and diesel costs. This had a big impact on home support staff who need to travel between people's homes to deliver care. The Council has made £590,000 available in 22/23 to Home Support providers to help them, and their staff cover fuel costs.

3.13 Identifying need and tracking impact

Working within the region

We know that at a national level there is a gap in life expectancy for people with learning disabilities and/or autism and we are working together with our colleagues from health and care teams across the region and in West Yorkshire to take on the '[Learning Disability Challenge](#)'. The aim of this initiative is to reduce the gap in life expectancy for people with learning disabilities and for autistic and other neurodivergent people living in West Yorkshire by 10% by 2024.

We are also working with regional and West Yorkshire colleagues to deliver other projects such as: -

- The all-age **Neurodiversity** (Autism and ADHD) '**deep dive**' across West Yorkshire. This project aims to understand the current experience of people who use Autism and ADHD services, map existing provision and identify gaps, with a view to addressing current and predicted patterns of need.
- The **West Yorkshire Housing Needs Analysis** – This project aims to understand and map the housing needs of people with severe mental illness, people with complex learning disabilities and people with autism across the West Yorkshire area.

Supporting people with sensory impairment

Staff at the Morley Street Resource Centre have conducted lots of engagement and consultation with groups across the District supporting those with sensory impairments. The feedback from groups was that they would like the opportunity to access small amounts of money to further develop their groups, advertise them better and run new activities to try increase membership. From this, the Sensory Impairments Friendship Grants were developed to meet this need. Groups also told us that they have low confidence in applying for funding and so we are developing support workshops to show groups how to apply and are making the application process as simple and easily accessible as possible, particularly by adapting the process to suit people with sensory impairments.

3.14 Promoting Voluntary, Community and Social Enterprise (VCSE)

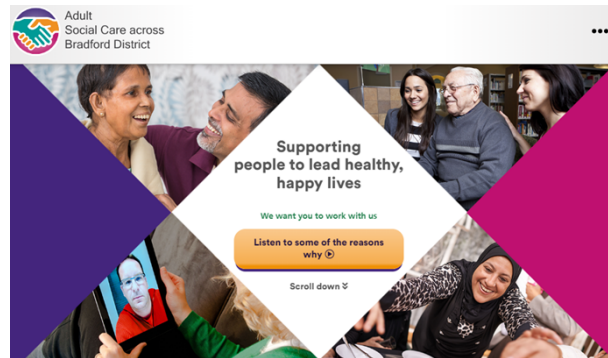
We are currently working with the VCSE to develop a space where the Voluntary Sector and Commissioners can work together more closely. In 2023 we aim to refresh the Compact, develop a VCSE commissioning strategy and work on a vision for early help and prevention.

3.14 **Supporting workforce development**

Providers have told us that access to a stable and suitably experienced workforce is one of the biggest challenges they face. There are issues with both recruitment and retention of staff. Our new Workforce Development Strategy, launched in 2022, sets out plans for how we can start to address some of the issues faced by the sector.

Bradford Cares

[Bradfordcares.co.uk/](https://bradfordcares.co.uk/) is a website designed to attract people into care jobs. It describes the range of different roles available both in the [independent sector](#) and in the [Council](#) (including commissioning). You can read about the benefits of working in care, watch videos of people talking about what they do, and find out about job vacancies.



3.15 **Partnership working with providers**

Working with Home Support providers

Home Support Provider engagement sessions have been taking place fortnightly since October 2022, to allow us to share information with providers about the new contract tendering process and gather feedback on key issues. Different members of the team have led sessions focussing on key areas to ensure providers are aware of the reasoning behind our new contract model.

3.16 **Partnership working with Health**

We have continued to develop strong partnership working approaches with health through system working, in meetings such as the Planning and Commissioning Forum, and within our day to day work through joint commissioning projects such as the Dementia Advice and Support Service and Home Support.

Commissioning Community of Practice December Workshop

In December 2022, commissioners from Adults, Children's, Public Health and the ICB got together to think about how they use data and can share skills and resources around this. Workshops such as this one help to develop system-focused partnership working.

System Working

As part of the Home Support new contracts, the Council and Health are working together to combat the workforce challenges we are facing. This is through developing new opportunities and roles within Home Support, with the aim of attracting new staff and skilling up current staff. This will help promote Social Care as a career of choice and support colleagues in health where they have workforce pressures.

Commissioning Intentions for 2023/24

- 3.17 Our commissioning intentions for 2023/24 are set out in Appendix 1. Reviews of each service will be undertaken and options appraisals produced. Services listed may be varied, extended or re-procured depending on the most appropriate option available.
- 3.18 Listed in the table below are the new commissioning intentions that have a value above £2m:

Service or Project	Estimated annual value	Detail
Learning Disability Respite	£500,000	<p>We have reviewed our current offer of respite/ short breaks for adults with Learning Disabilities and have started the process of re-commissioning our accommodation-based service with a longer-term aim of bringing in a wider offer of respite support. The new service will be in place from November 2023.</p> <p>This work has been delayed from 2022/23 due to work to understand and stabilise costs within the current provision.</p>
Mental Health Supported Living	£2.6m	<p>The decision was taken to separate Mental Health services from the Supported Living Provider List opened in 22/23. This is to enable a greater focus of recovery-based and specialist provision for people with Mental Health needs. Current provision will continue while development, co-production and design work takes place.</p>

Homelessness Partnership	£600,000	Current contracts end on 31/03/2024. These services support people who are facing homelessness to access short-term accommodation and support to help them move on to long-term, stable housing. Services will be commissioned in partnership with colleagues from Housing.
New Choices re-provision	£7.14m	In April 2022, day services delivered under a block contract by HfT moved to New Choices, special purpose vehicle owned by the Council. After a year of stabilisation, longer-term re-provision will now take place. This may include moving people into existing provision, supporting user-led approaches and procurement of transformational contracts.
Young People's Service	£1m	We are aware of a current gap in services for support for people leaving children's services, who do not have eligible care and support needs as an adult. We intend to identify providers who can develop services to support this group.

3.19 In the next twelve months, the Contract and Quality Team will:

- Begin the implementation of PAMMS (Provider Assessment and Market Management Solution) which is an electronic platform that enables consistent measure of quality, finance and activity within commissioned services.
- Continue to enhance our joint working with system colleagues – the ICB, (Integrated Care Board) Quality Team and the Safeguarding Adult Team ensuring alignment of our processes and policies.
- Further develop the business relationship function of the Contract and Quality Officers whereby each officer has a specific portfolio of care settings, working closely with and supporting the provider service.

3.20 As the People Commissioning service develops consideration will need to be given to how resources, such as support from Procurement and Legal, are shared across the teams. This may lead to changes in the commissioning intentions over the year so key priorities across the service as a whole are met.

4. FINANCIAL & RESOURCE APPRAISAL

4.1 Commissioning activity is undertaken in line with Contract Standing Orders. Budgets are set in each area of the department and financial and performance monitoring routinely takes place. There is no direct impact on the budget but as the commissioning strategy and intentions are embedded, specific monitoring will take place to ensure that the spend remains within budget.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

5.1 Each commissioning project is managed by a team that includes commissioners, operational colleagues, finance, procurement and legal staff. To manage activities and timescales there is a formal project plan, which includes a risk register, equality

impact assessment and a communication plan which is monitored by the project team.

- 5.2 The project team reports progress to the Assistant Director and the departmental management team. Jointly commissioned projects report to the relevant joint boards.

6. LEGAL APPRAISAL

- 6.1 All commissioning will be carried out in accordance with Contract Standing Orders.

7. OTHER IMPLICATIONS

7.1 SUSTAINABILITY IMPLICATIONS

- 7.1.1 Each commissioning project will take into consideration what contribution services can make towards achieving sustainability strategies in the District.

7.2 GREENHOUSE GAS EMISSIONS IMPACTS

- 7.2.1 Providers of commissioned services will be required to support the Council's commitment to reduce CO2 emissions through the standard contracting arrangements it enters into with Council.

7.3 COMMUNITY SAFETY IMPLICATIONS

- 7.3.1 There are no community safety implications arising from this report.

7.4 HUMAN RIGHTS ACT

- 7.3.2 The Human Rights Act 1998 provides a legal basis for concepts fundamental to the rights of people. The fundamental rights include rights that impact directly on service provision in the health and social care sector.
- 7.3.3 Where services are commissioned, providers of services will be required to comply with the Human Rights Act through the contracting arrangements it enters into with the Council.

7.5.1 TRADE UNION

- 7.5.1 There are no Trade Union implications arising from this report.

7.6 WARD IMPLICATIONS

- 7.6.1 There are no direct implications in respect of any specific Ward.

7.7 AREA COMMITTEE ACTION PLAN IMPLICATIONS (for reports to Area Committees only)

- 7.7.1 Not applicable

7.8 IMPLICATIONS FOR CHILDREN AND YOUNG PEOPLE

- 7.8.1 The implementation of an adult social care commissioning strategy and intentions will have positive implications for corporate parenting. The Council's ability to fulfil its legal and moral duty to safeguard and promote outcomes for its Looked after Children, will be considered in the detailed commissioning intentions.
- 7.8.2 Although the team works primarily with adults we recognise the role the services we commission play in people's lives over time – including as they transition from children's to adult services and supporting adults as parents. The implications for children and young people will be considered during the commissioning process.
- 7.8.3 As we embed the role of the People Commissioning service, we will also explore the opportunities for closer working with Children's Commissioning and "all age" thinking where relevant.

7.9 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

- 7.9.1 A full Privacy Impact Assessment will be undertaken to determine specific areas of UK General Data Protection Regulation (UK GDPR) and information security as part of the commissioning process. It is recognised that the potential for transfer of personal data might be significant when commissioning and procuring services.
- 7.9.2 There may be a need for partner agencies to share data however this would only be with the express permission of individual affected in the full knowledge of why and what it would be used for.

8. NOT FOR PUBLICATION DOCUMENTS

- 8.1 None

9. OPTIONS

- 9.1 This report is for information.

10. RECOMMENDATIONS

- 10.1 That the Committee note the report

11. APPENDICES

- 11.1 Appendix 1 – Health & Wellbeing – (Adult Social Care) Commissioning Intentions for 2022/23.

12. BACKGROUND DOCUMENTS

- 12.1 Adult Social Care Commissioning Strategy 2022-27:
<https://www.bradford.gov.uk/media/7200/asc-commissioning-strategy-22-27.pdf>
- 12.2 Health & Wellbeing Commissioning Update and Intentions – Adult Social Care 2022
<https://bradford.moderngov.co.uk/ieListDocuments.aspx?CIId=145&MIId=7634&Ver=4>

APPENDIX 1 – COMMISSIONING INTENTIONS FOR 2023/24

Service or Project	Service Description	Current end date	Estimated annual value	Lead Team Area	Expected Procurement over £2m in 23/24
Learning Disability Respite	Respite and short breaks for people with Learning Disabilities	30/09/2023	£600,000	LD, A&N	Yes
Home Support	Care and support for people living in their own homes. Currently out to tender (previously reported to the Committee)	30/09/2023	£45m	OP&PDSI	Yes
Alternative to respite	Carers breaks/alternatives to respite service	31/01/2024	£93,800	EHAP	
Mental Health Support Living	Support and accommodation for people with Mental Health needs	31/03/2024	£2.6m	MH	Yes
Affordable Credit	Support for people to access affordable credit through a Credit Union	31/03/2024	£50,000	EHAP	
AccessAble	Online database of accessible venues	31/03/2024	£30,500	EHAP	
Accessible Information	Production of accessible information (such as videos, Easy Read)	31/03/2024	£69,000	EHAP	
Equipment Centre (to be reviewed with Blind Charities Tech)	Advice on and demonstration of equipment which can help people be more independent at home.	31/03/2024	£100,000	OP&PDSI	
Homeless Partnership	Services to support people who are, or who are at risk, of homelessness	31/03/2024	£600,000	EHAP	Yes
New Choices re-provision	Day services for people with Learning Disabilities and Autism, currently supported by New Choices.	31/03/2024	£7.14m	LD, A&N	Yes
Advocacy	Statutory (IMCA, IMHA and Care Act) and non-statutory advocacy provision (to be reviewed in line with LPS)	01/09/2024	£800,000	EHAP	

Service or Project	Service Description	Current end date	Estimated annual value	<u>Lead</u> Team Area	Expected Procurement over £2m in 23/24
Young People's Service	Support for people leaving children's services, who do not have eligible care and support needs	N/A	£1m	EHAP	Yes
Extra Care Review	Extra care services for older people	N/A	£3.6m	OP&PDSI	
SI and Dementia Buddy Schemes	Befriending / social support schemes for people with sensory impairment and dementia	N/A	£80k	OP&PDSI	
LD Block residential re-provision	Re-provision to supported living for people currently living in block purchased residential services	N/A	£4.3m	LD, A&N	
Small Supports	Personalised care and support for people with complex Learning Disabilities	N/A	TBC	LD, A&N	